

*I learned to trust a power of love
that is much bigger than me.*

Basic Text, "Coming Home"

A Note from Your World Board

NA World Services is working hard every day to help members in local communities around the world carry the message of recovery. What that looks like changes from day to day and from community to community. What doesn't change is our message, and the unity that is essential to carry it. Even as outside issues create conditions that make unity feel logistically (and sometimes emotionally) difficult, the principles we practice in Narcotics Anonymous allow us to rise above. And the work of NA World Services becomes more important—and more challenging—to grow and maintain the ties that bind us together. The *Annual Report* gives us the opportunity to tell the story in numbers of what we do and how that serves the growing Fellowship of Narcotics Anonymous.

The *Annual Report* is created and released long after the fiscal year ends in June. This isn't a choice: It takes time to reconcile figures from branches in different currencies, and the annual independent audit is painstaking. But that distance allows us valuable perspective. We are able to look back and also forward. In this fiscal year we got a lot done, and we celebrate not only the big victories but the return of routine, of the simple structures of work that allow our pared-down staff to engage effectively and efficiently with the needs of a changing and developing Fellowship.

This fiscal year included a virtual interim conference—the first time we intentionally met virtually as a conference. While there was some essential decision making to handle at the iWSC, we were also able to engage in a new planning process that will reshape the way we collaborate going forward.

What seems most important to attend to in this annual report is not where we have been but where we are going. As we reflect on the progress we have

made, we also recognize that this growth brings with it new challenges that require our attention as a global Fellowship. Over the course of FY 2025 we were able to rebuild and execute on a level we had only dreamt of after the shutdowns. Still, there is no way to say this gently: Our sustainability as an organization is challenged by the conditions of the world, rising costs across all the kinds of work we do, and our culture of giving within the Fellowship. We have talked for a long time about changing the ways we support our services; today we bring a new urgency to this conversation.

The need for NA around the world has always been great, but today that need is being answered more and more: We are alive and recovering in 143 nations, and so many of the NA communities worldwide need love and encouragement as well as material support to develop. At the same time, in places where NA has grown and we see mature, vital, self-supporting NA communities, it is not possible to move money or goods across borders. Our excitement at the growth of NA and the recovery of so many addicts worldwide is tempered by concern that we will not be able to support these communities in the ways that our Vision for NA Service call us to.

(continued on page 8)



*Member contributions help make it possible for us
to provide support and services to NA members,
groups, and service bodies worldwide.*

World Board Members

Board Member	First Elected	Term Ends	Location
Tana O'Sullivan	2012	2026*	Woodstock, New York, USA
Irene Crawley	2012	2026*	Westmeath, Ireland
Paul Fitzgerald	2012	2026*	Norwich, Great Britain
Hammed Al-Tamimi	2018	2026*	Kuwait City, Kuwait
Lib Edmonds	2018	2026*	Christchurch, New Zealand
Yoel Geffen	2018	2026*	Ashdod, Israel
Michael Bennett	2020	2026	Murfreesboro, Tennessee, USA
Danny Gershman	2020	2026	Secaucus, New Jersey, USA
Eduardo Gilioli	2020	2026	Jundiaí, São Paulo, Brazil
Jorge Mejia	2020	2026	Envigado, Colombia
Jose Luis Andreu	2016	2029*	San Juan, Puerto Rico
Jack Hovenier	2016	2029*	Bellingham, Washington, USA
Tim Smith	2016	2029*	Darlinghurst, Sydney, Australia
Carla Wensky	2023	2029	Powell, Wyoming, USA
Veronica Bistrom-Ferris	2023	2029	Nässjö, Sweden

* The 2022 and 2023 World Service Conferences decided to extend these terms to coincide with a longer conference cycle.
 ** Resigned May 2025 for personal reasons.

Human Resource Panel

	First Elected	Term Ends	
Laura B	2020	2026*	Albuquerque, New Mexico, USA
Arne H-G	2020	2026*	Le Val, Provence Côte d'Azur, France
Ron M**	2023	2029	Winter Haven, Florida, USA
Sam L	2023	2029	Windham, Maine, USA

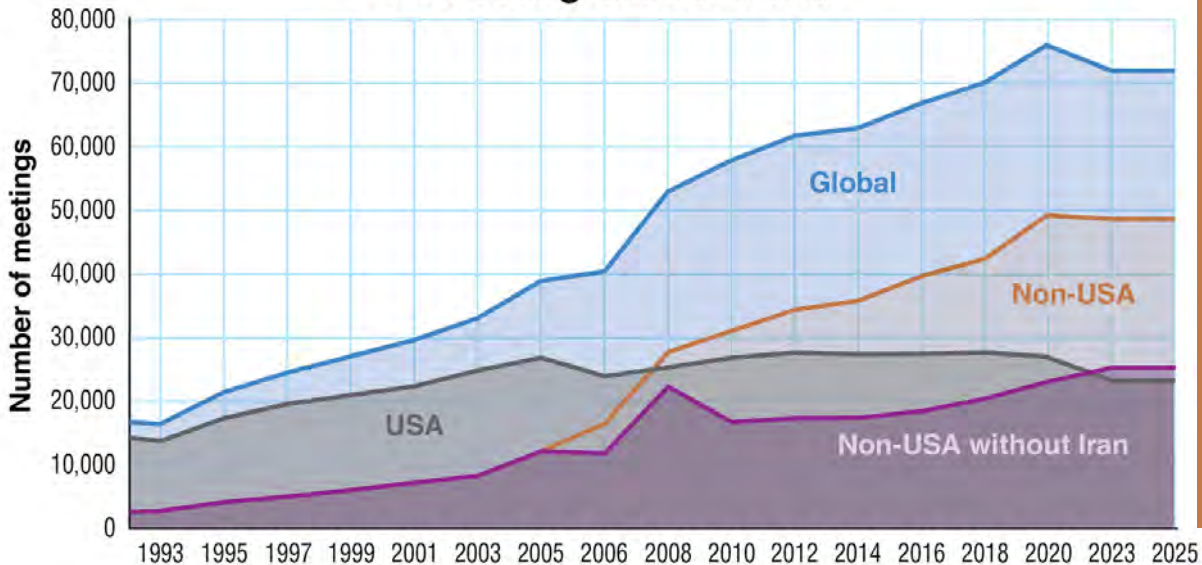
WSC Cofacilitators

	First Elected	Term Ends	
Mario T	2020	2026*	Oakville, Australia
Louis H	2023	2029	Chicago, Illinois, USA

Number of meetings 2025



NA Meeting Growth Trend



The data in this graph of meeting growth trends is updated before each World Service Conference. We know our current count of virtual groups lags substantially behind the actual number. We look forward to more accurate information as virtual meetings are welcomed into service systems locally and worldwide.



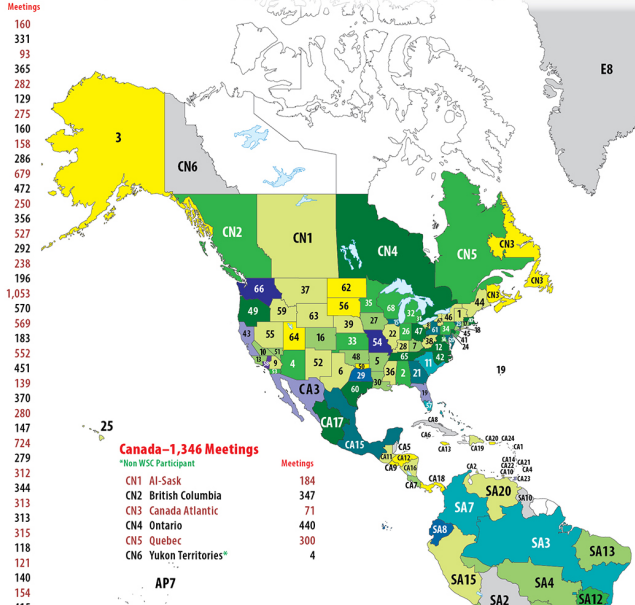
Regions Around the World

72,215 Weekly Meetings Worldwide



USA—23,511 Meetings

Rank	Region	Meetings
1	ABCD	160
2	Alabama/NW Florida	331
3	Alaska	93
4	Arizona	365
5	Arkansas	282
6	Best Little	129
7	Bluegrass Appalachian*	275
8	Buckeye	160
9	California Inland	158
10	California Mid-State	286
11	Carolina	679
12	Central Atlantic	472
13	Central California	250
14	Chesapeake & Potomac	356
15	Chicagoland	527
16	Colorado	292
17	Connecticut	238
18	Eastern New York	196
19	Florida	1,053
20	Free State	570
21	Georgia	569
22	Greater Illinois	183
23	Greater New York	552
24	Greater Philadelphia	451
25	Hawaii	139
26	Indiana	370
27	Iowa	280
28	Kentuckiana	147
29	Lone Star	724
30	Louisiana	279
31	Metro Detroit	312
32	Michigan	344
33	Mid-America	313
34	Mid-Atlantic	313
35	Minnesota	315
36	Mississippi	118
37	Montana	121
38	Mountaineer	140
39	Nebraska	154
40	New England	415
41	New Jersey	377
42	North Carolina	427
43	Northern California	1,174
44	Northern New England	146
45	Northern New Jersey	244
46	Northern New York	149
47	Ohio	462
48	OK Region	293
49	Pacific Cascade	463
50	Red River*	42
51	Region 51	293
52	Rio Grande	199
53	San Diego/Imperial	361
54	Show-Me	809
55	Sierra Sage	108
56	South Dakota	57
57	South Florida	650
58	Southern California	974
59	Southern Idaho	103
60	Texas Bluebonnet	466
61	Tri-State	545
62	Upper Midwest	76
63	Upper Rocky Mountain	114
64	Utah	87
65	Volunteer	432
66	Washington/North Idaho	880
67	Western New York	143
68	Wisconsin	326



Canada—1,346 Meetings

Region	Meetings
CN1 Al-Sask	184
CN2 British Columbia	347
CN3 Canada Atlantic	71
CN4 Ontario	440
CN5 Quebec	300
CN6 Yukon Territories*	4

Central America/ Mexico—3,084 Meetings

Region	Meetings
CA1 Antigua and Barbuda*	3
CA2 Aruba*	23
CA3 Baja Son	1,190
CA4 Barbados*	8
CA5 Belize*	5
CA6 Cayman Islands*	2
CA7 Costa Rica	273
CA8 Cuba*	15
CA9 El Salvador	70
CA10 Grenada*	2
CA11 Guatemala	103
CA12 Honduras*	34
CA13 Jamaica*	27
CA14 Martinique*	2
CA15 Mexico	534
CA16 Nicaragua	119
CA17 Occidente-Mexico	412
CA18 Panama	71
CA19 Quisqueyana	100
CA20 Region del Coqui	62
CA21 Saint Lucia*	5
CA22 Saint Vincent and the Grenadines*	2
CA23 Trinidad and Tobago*	18
CA24 Virgin Islands*	4

South America—7,719 Meetings

Region	Meetings
SA1 Argentina	790
SA2 Bolivia*	12
SA3 Brazil	626
SA4 Brazil Central	211
SA5 Brazil Sul	381
SA6 Chile	215
SA7 Colombia	623
SA8 Ecuador	700
SA9 Grande Sao Paulo	916
SA10 Guyana*	3
SA11 HOV Brazil	614
SA12 Minas	309
SA13 Nordeste Brazil	251
SA14 Paraguay*	35
SA15 Peru	183
SA16 Region 10 Brazil*	279
SA17 Rio de Janeiro	970
SA18 Rio Grande do Sul	238
SA19 Uruguay	238
SA20 Venezuela	125

Western Europe—4,487 Meetings

Region	Meetings
E1 Belgium*	26
E2 Cyprus*	6
E3 Denmark	149
E4 Finland	217
E5 France	220
E6 German Speaking	416
E7 Greece	124
E8 Greenland*	1
E9 Iceland*	8
E10 Ireland	330
E11 Italy	200
E12 Luxembourg*	2
E13 Malta*	11
E14 Netherlands	272
E15 Norway	107
E16 Portugal	183
E17 Spain	353
E18 Sweden	420
E19 Switzerland*	100
E20 UK Region	1,342

Africa—340 Meetings

Region	Meetings
A1 Angola*	2
A2 Botswana*	2
A3 Cape Verde Islands*	10
A4 Congo*	2
A5 Eswatini (Swaziland)*	1
A6 Ethiopia*	4
A7 Gambia, The*	1
A8 Ghana*	13
A9 Kenya*	14
A10 Liberia*	3
A11 Malawi*	1
A12 Morocco*	4
A13 Mozambique*	2
A14 Namibia*	3
A15 Nigeria*	3
A16 Rwanda*	1
A17 South Africa	211
A18 Tanzania*	28
A19 Uganda*	2
A20 Zambia*	3
A21 Zanzibar*	27
A22 Zimbabwe*	3

Middle East—24,577 Meetings

Region	Meetings
ME1 Afghanistan*	102
ME2 Bahrain*	18
ME3 Egypt	200
ME4 Iran	21,861
ME5 Iran Region No.1	1,873
ME6 Iraq*	2
ME7 Israel	360
ME8 Jordan*	2
ME9 Kuwait*	30
ME10 Lebanon*	4
ME11 Oman*	18
ME12 Qatar*	7
ME13 Saudi Arabia*	52
ME14 Sudan*	6
ME15 Tajikistan*	1
ME16 United Arab Emirates*	41

Eastern Europe/Russia—4,769 Meetings

Region	Meetings
EE1 Adriatic*	25
EE2 Big Moscow*	955
EE3 Blacklands (Russia)*	101
EE4 Bulgaria*	12
EE5 Czech-Slovak*	15
EE6 Estonia*	22
EE7 Far East (Russia)*	62
EE8 Hungary*	65
EE9 Latvia*	25
EE10 Lithuania	37
EE11 Moldova*	15
EE12 Nevskiy (Russia)*	185
EE13 North-West Russia	272
EE14 Poland	230
EE15 Povolzhie (Russia)*	526
EE16 Romanian*	4
EE17 Siberia*	330
EE18 Transil*	137
EE19 Turkey*	57
EE20 Ukraine	358
EE21 Ural & West Siberia*	408
EE22 Western Russia*	928

Asia Pacific—2,382 Meetings

Region	Meetings
AP1 Aotearoa New Zealand	205
AP2 Australia	695
AP3 Bangladesh*	16
AP4 Bhutan*	5
AP5 Cambodia*	1
AP6 China*	2
AP7 French Polynesia*	1
AP8 Guam*	10
AP9 Hong Kong*	10
AP10 Indonesia*	34
AP11 Japan	627
AP12 Laos*	1
AP13 Malaysia*	9
AP14 Maldives*	2
AP15 Mongolia*	3
AP16 Myanmar*	1
AP17 Nepal	113
AP18 NERF*	75
AP19 Northern Marianas Islands*	9
AP20 Pakistan North*	16
AP21 Pakistan South*	6
AP22 Philippines	113
AP23 Singapore*	11
AP24 SOSONA	325
AP25 South Korea*	11
AP26 Thailand	78
AP27 Vietnam*	3

Data is based on regional/zonal reports to WSC 2023 and NAWS database when available. Map not intended to be geographically accurate. Meeting numbers include both in-person and virtual meetings. Virtual meeting numbers were drawn only from regional reports and many may be missing. For a current map and additional Fellowship development resources, visit na.org/ldrresources.

NA World Services Staff

Chatsworth, California, USA

current staffing as
of April 2026

Administration

Executive Director: Becky Meyer (becky@na.org)

Executive Assistants: Eileen Perez (eileen.p@na.org), Elaine Wickham (elaine@na.org), Heather Sodenkamp (heather@na.org)

Administrative Support Specialist: Johnny Lamprea (johnny@na.org)

Asset Management

Comptroller and Team Leader: Debbie Carnahan (debbie@na.org)

Staff Accountant: Aisha Corning (aisha@na.org)

NAWS Bookkeeper/Operations Coordinator: Rochelle Medina (rochelle@na.org)

Accounting Assistants: Chelsea Christian (chelsea@na.org), Eleonore Buffington (eleonore@na.org)

Customer Service Supervisor: Sylvia Cordero (sylvia@na.org)

Customer Service Representative: Jennifer Wonderling (jennifer@na.org)

Communications

Director of Communications: Travis Koplow (travis@na.org)

Project Coordinators: Daniel Crotinger (daniel@na.org), Nick Elson (nick@na.org)

Writer/Editors: Eren Harris (eren@na.org), Andrea Lapin (andrea@na.org)

Publications/Graphics Consultant: Stacy Fowler (stacy.m@na.org)

Fellowship Services

Team Leader: Steve Rusch (steve@na.org)

Administrative Assistants: Keri Kirkpatrick (keri@na.org), Shirley Pius (shirley@na.org)

Information Technology

IT Manager: Matt Schmeck (matt@na.org)

Database Administrator: Lori Wheeler (lori@na.org)

Network Administrator: Juan Trejo (juan@na.org)

IT Special Projects/Web Specialist: David Buffington (davidb@na.org)

Data Analyst: Kelly Sweeten (kelly.s@na.org)

Production

Production Manager: Fatia Birault (fatia@na.org)

Senior Production Specialist: Jesus "Chuy" Iniquez (chuy@na.org)

Public Relations

PR Assistant: Rich Roy (rich@na.org)

Translations

Translations Manager: De Jenkins (de.j@na.org)

Team Assistants: Sumit Dagi (sumit@na.org), Matt DeLuca (matt.d@na.org),

Sasha Petrenko (sasha@na.org)

Warehouse

Warehouse Manager: Vince Alcala (vince@na.org)

Shippers: Jose Corea (jose@na.org), Devis Ghiglione (devis@na.org),

Hugo Ramirez (hugo@na.org), Kelley Taylor (kelley@na.org)

New Staff

Chelsea Christian

Heather Sodenkamp

Kelly Sweeten

Departing Staff

Anthony Edmondson (*Executive Director*)

Jane Nickels (*PR Manager*)

Sara Nichols (*Accounting Assistant*)



In Memoriam

Since October 2022, Donnell Buckley worked as a Database Assistant on the IT team. She was a great support with the 2023 WSC and WCNA 38, and helped transition the meeting locator on na.org to local help-lines and websites. She lived each day to the fullest up until her untimely passing from cancer in January 2026. We miss her brilliant smile, her sense of humor, her enthusiasm, and her commitment to NA.

Staff and Offices

Your World Service Office (WSO)

Narcotics Anonymous World Services in Chatsworth, California, is the central resource hub for NA members, groups, and service bodies worldwide. The executive and administrative staff work with the World Board to carry out Conference-approved projects, coordinate workgroups, and support the World Convention. They communicate with members and the public through various periodicals, reports, webinars, and emails. The California office also produces and distributes NA literature, protects the Fellowship's copyrights and trademarks, and maintains our website, na.org.



Branch Offices

WSO-Europe distributes literature in 35 languages, including no-cost literature shipments to emerging NA communities in Eastern Europe and elsewhere. The office serves members, groups, and institutions seeking information about NA, and supports the European Delegates Meeting. We are glad to say that with Stéphane Dougoud as our new European Logistics Coordinator, WSO-E is stable once more. We have resumed onsite shipping and are looking for a larger location.

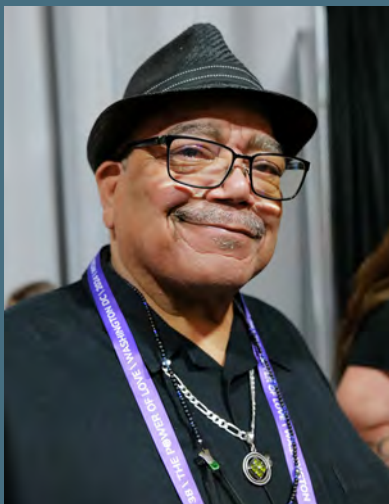


Siamak Khajeian manages the Iranian branch of the World Service Office. He and his staff—Mohammad Ahmari, Shahram Chegini, Nemat Hosseini, Farhad Poorsohi, and Saeed Khosravi—support NA's largest community and its 20,000+ meetings. WSO-Iran produces and distributes NA literature in Farsi. They also assist in the translation of documents and support many of the essential services offered by the region.



Distribution Centers

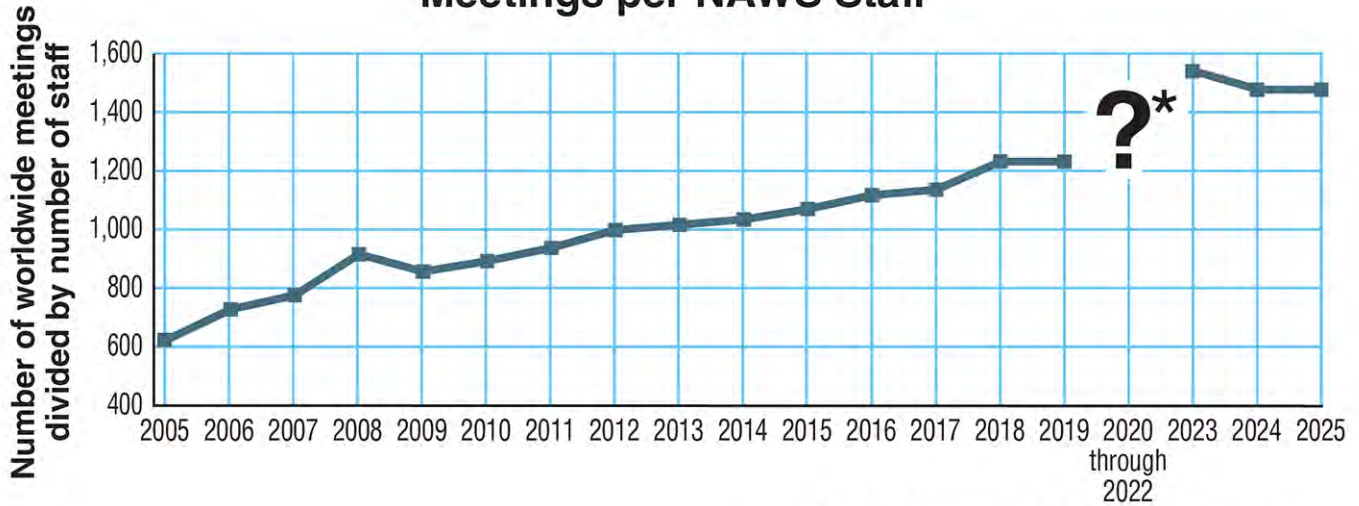
Two distribution centers—one in Mississauga, Ontario, Canada, and the other in Bangalore, India—play vital roles in furthering our vision. Pramila Dias distributes literature in twelve languages throughout South Asia from the Bangalore center. Brian and Ilda Sullivan continue to staff the Mississauga center that serves the literature needs of Canadian NA communities.



This was also the last full fiscal year under the executive management of Anthony Edmonson. After 39 years of service to NAWS, Anthony has retired. We are so grateful for the steadfast leadership and wise decision making Anthony provided. The transition from Anthony to Becky Meyer as Executive Director has been slow and deliberative to ensure that the handoff would be smooth. Anthony will continue to consult, advise, and look sternly over his glasses from his new and distant perch. Words can never express our gratitude for Anthony's many years of hard work and commitment to our greater good. *Guiding Principles* tells us, "Service is any action through which we give of ourselves, and every service position is a stewardship of trust." Anthony was a great steward of our resources—financial, human, and spiritual. He is leaving us better than he found us.

NA World Services does its best to maximize return on every Fellowship dollar. This chart shows the number of NA meetings worldwide relative to the number of NAWS staff at all five locations. During the pandemic (where you see the question mark on the chart), many meetings closed or suspended operation and NAWS staff numbers were cut drastically. Even through that difficult time, our meetings-to-staff ratio has remained very high. This chart also cannot fully account for the rising number of virtual meetings. NAWS has been creating tools and providing support for virtual meetings since the shutdowns began, but because so many virtual meetings are not plugged into the service system, we have no way of counting them all.

Meetings per NAWS Staff



*Due to the pandemic, we do not have accurate meeting numbers for 2020–2022

(continued from page 3)

World Convention 38

The 2025 fiscal year runs from July 2024 to June 2025 and included the World Convention, which we will recap only briefly here because we covered it thoroughly in last year’s annual report. Much of the information around the convention was deemed too important to wait. WCNA was interwoven with the launch of the *NA Survival Kit* and the unscheduled launch of our new website. In this report we will try to strike a balance between being repetitive and being complete.

WCNA38 was a beautiful experience for all who attended, and included innovations (an app that served as a virtual program; kiosks to help members invest in our vision) and challenges that have shaped our experience going forward.

The financial report from WCNA 38 was in the last AR, and you probably know by now it was a heart-warming experience for those who attended, and a heartbreaking financial loss for NA World Services. A survey of attendees afterward has helped shape ideas going forward, and the World Board took the experience under advisement as it began to plan WCNA 39.

There were simply fewer attendees than our best predictions had led us to expect. We weren’t alone in this: Events on this scale in other organizations as well have seen reductions in attendance. We had many more listeners on our streaming links than we had expected, and we will likely offer virtual convention experience packages in the future.

In NA, we know that setbacks are often opportunities for learning and set the stage for change. In FY 2026, the World Board offered a CAR motion grounded in ideas on how to do things differently. As our planning takes shape we expect that the ideas and input received will shape a WCNA experience that may be scaled back but still festive, meaningful, beautiful, and sustainable.

New Website

As we touched on in the last *Annual Report*, in the midst of preparing for the convention launch, our old website—held together as it was with the website equivalent of duct tape—finally gave way. Our IT team was nothing less than heroic in reinventing na.org while also helping to launch the convention

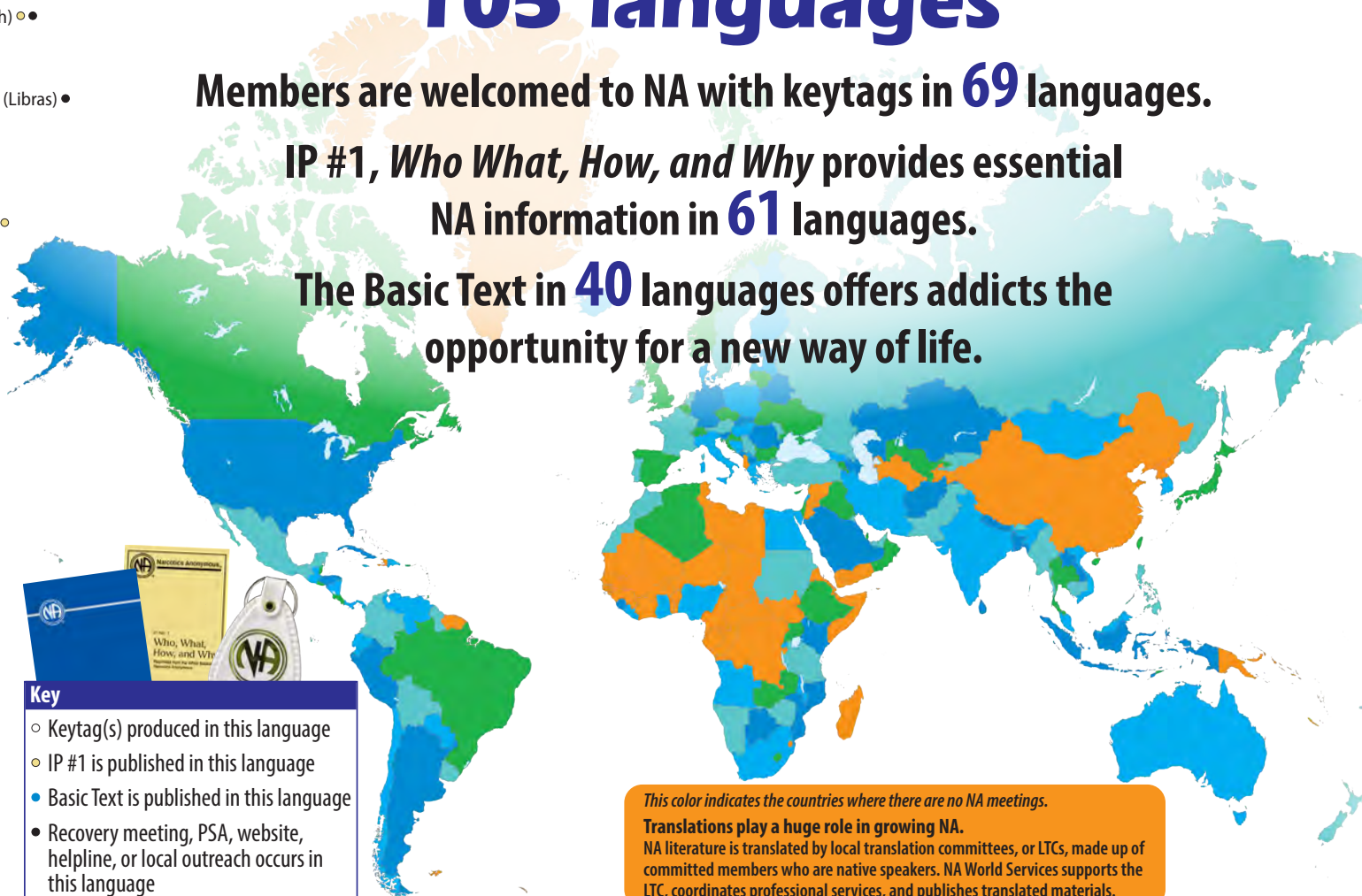
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Carrying the Message in 105 languages

Members are welcomed to NA with keytags in **69** languages.

IP #1, *Who What, How, and Why* provides essential NA information in **61** languages.

The Basic Text in **40** languages offers addicts the opportunity for a new way of life.



- Afrikaans ○●●
- American Sign Lang. (ASL) ○●
- Amharic ○
- Anglicized English ○●
- Arabic ○●●
- Armenian ○●
- Assamese ●
- Azerbaijani ○●●
- Bengali ○●●
- Bengali (Bangladesh) ○●
- Blackfoot ○
- Bosnian ○●
- Braille ●●
- Brazilian Sign Lang. (Libras) ●
- Bulgarian ○●●
- CHamoru ○
- Catalan ●
- Cherokee ○
- Chinese ○●●
- Chinese Traditional ○
- Cree ●
- Croatian ○●●
- Czech ○●●
- Danish ○●●
- Dari ●
- Darija ●
- Dhivehi ●●
- Dzongkha ●
- English ○●●
- Estonian ○●●
- Farsi ○●●
- Filipino ○●●
- Finnish ○●●
- French ○●●
- Georgian ○●●
- German ○●●
- Greek ○●●
- Gujrati ●
- Hawaiian ○
- Hebrew ○●●
- Hindi ○●●
- Hungarian ○●●
- Icelandic ○●●
- Indonesian ○●●
- Innu-aimun ●
- Inuktitut/Inuit ○
- Irish (Gaelic) ○
- IsiXhosa ●
- IsiZulu (Zulu) ○●●
- Italian ○●●
- iTaukei ●
- Japanese ○●●
- Kannada ○●●

- Kazakh ○●●
- Khmer ●
- Korean ○●●
- Latvian ○●●
- Lithuanian ○●●
- Malayalam ●
- Malay/Bahasa Melayu ○●●
- Maltese ○●●
- Manipuri ○●●
- Maori ●
- Marathi ○●
- Mizo ○
- Mongolian ●
- Nederlands/Dutch ○●●
- Nepali ○●●
- Norwegian ○●●
- Odia ○●●
- Papiamentu ○●
- Pashto ●
- Polish ○●●
- Portuguese ○●●
- Portuguese (Brazilian) ○●●
- Punjabi ○●●
- Romanian ○●●
- Russian ○●●
- Rwandan/Kinyarwanda ●
- Sardinian ○
- Sateré-Maué ●
- Serbian ○●●
- Sesotho ●
- Setswana ●
- Seychellois Creole ●
- Shona ●
- Sinhala ○●●
- Slovak ○●●
- Slovenian ○●●
- Spanish ○●●
- Swahili ○●●
- Swedish ○●●
- Tagalog ●
- Tamil ○●●
- Telugu ●
- Thai ○●●
- Turkish ○●●
- Ukrainian ○●●
- Urdu ○●●
- Uzbek ●
- Vietnamese ●
- Visayan/Bisaya ○●
- Waray ○
- Welsh ○
- Yup'ik ○

Key

- Keytag(s) produced in this language
- IP #1 is published in this language
- Basic Text is published in this language
- Recovery meeting, PSA, website, helpline, or local outreach occurs in this language

This color indicates the countries where there are no NA meetings.

Translations play a huge role in growing NA.
 NA literature is translated by local translation committees, or LTCs, made up of committed members who are native speakers. NA World Services supports the LTC, coordinates professional services, and publishes translated materials.

This poster can be found at na.org/maps with many other Fellowship development resources.

Apr 2026

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app and doing all the daily things that keep us up and running. Over the course of this fiscal year, more improvements have been made, from new site architecture to creating web-formatted versions of electronic literature. Many of the resources that have always been on na.org are easier to find now. We also had to do some basic updating to the NA Meeting Search app, which is so much more than the name suggests! Websites that link to na.org, including many local sites that backlink to resources on the website, have had to update their links since the rebuild. If you or your local webmaster still need to update some links, please make sure to do so or contact us at webmaster@na.org for assistance. As our IT landscape continues to develop we expect more features and tools to come. The new website architecture allows us to update and upgrade more easily than ever.

Membership Survey

At each World Convention since 1996, NAWS has launched a membership survey. The survey begins at the convention and is then opened to NA members worldwide. This year, we had a record 32,398 responses from 125 countries! That data was processed by experts into the [Membership Survey pamphlet](#), which is a very useful tool for PR service. There were enough responses to create a version specific to Europe, as well. The data from the membership survey has been used by researchers to scientifically

validate what we know from our experience: NA works! This data and the research it promulgates goes a long way toward helping us fulfill our Vision for NA Service: that Narcotics Anonymous has universal recognition and respect as a viable program of recovery.



Virtual Interim Conference

233 participants (144 voting members—129 delegates and 15 World Board members) over two days made decisions that were legally necessary to keep things rolling for a three-year cycle. Perhaps more importantly, participants engaged in planning sessions as part of an increasingly collaborative World Service Conference. The conversations allowed by technology and by consensus-based decision making mean that the conference is increasingly a deliberative body, thinking together about the questions we face as a Fellowship. In so many ways, this increasing collaboration addresses concerns brought before the conference for decades. Increasing use of new tools, including surveys, electronic input forms, and virtual focus groups allow members and groups to bring ideas before the Fellowship and to be involved in projects that match their interest and expertise. The collaborative planning process brings conference participants into decision making long before the “up or down” votes at the conference, and the World Board is able to see, understand, and act on the needs and priorities of the Fellowship as a whole.

WSO-Europe

WSO-Europe encountered a major challenge this year, and was forced to close in July. Orders were filled through the US until the office could reopen in October. We have stabilized our staffing at this branch thanks to Stephane. We still need to find more storage space in Brussels and in 2026 are adapting to the new Value-Added Tax (VAT) laws in the EU. Some of the challenges are external to us, but are again reflective of outside issues creeping in. In so many ways we are more connected to each other, and closer than ever, as a worldwide Fellowship. But in other ways moving goods (and people) has become more complicated. Cost of goods, tariffs, customs, conflicts, and trade embargoes all directly affect our ability to produce and move materials around the world. Getting literature into the hands of addicts who still suffer has always been our priority, and today it is more challenging than ever. We are grateful for the legal and business expertise developed over decades that allows NA World Services to operate in so many different currencies and contexts. Still, there continues to be room for improvement.

Social Media

In October we launched a Facebook presence, and in combination with Instagram we are seeing a steady growth in engagement with social media. Local communities in many parts of the world are engaging with NA members, addicts needing help, and their professional communities in ways that are innovative, creative, and appropriate to their communities. Presentations of this work at WCNA 38 were fascinating, and an online focus group with some of the members doing this service followed.

Translations

The hardworking translations team continues to collaborate with communities around the world to bring the NA message to members in more and more language groups. Because the process is member-driven, translations may emerge in language groups with relatively small NA communities, so the work of dedicated local translation committees is essential. Translated literature often makes Fellowship development possible.

In this fiscal year, 42 new pieces were published in 17 languages, including nine books. New keytags were produced in eight languages. And new pieces are coming in all the time. The translations process continues to accelerate. The chart below shows total translated material over the last 22 years.

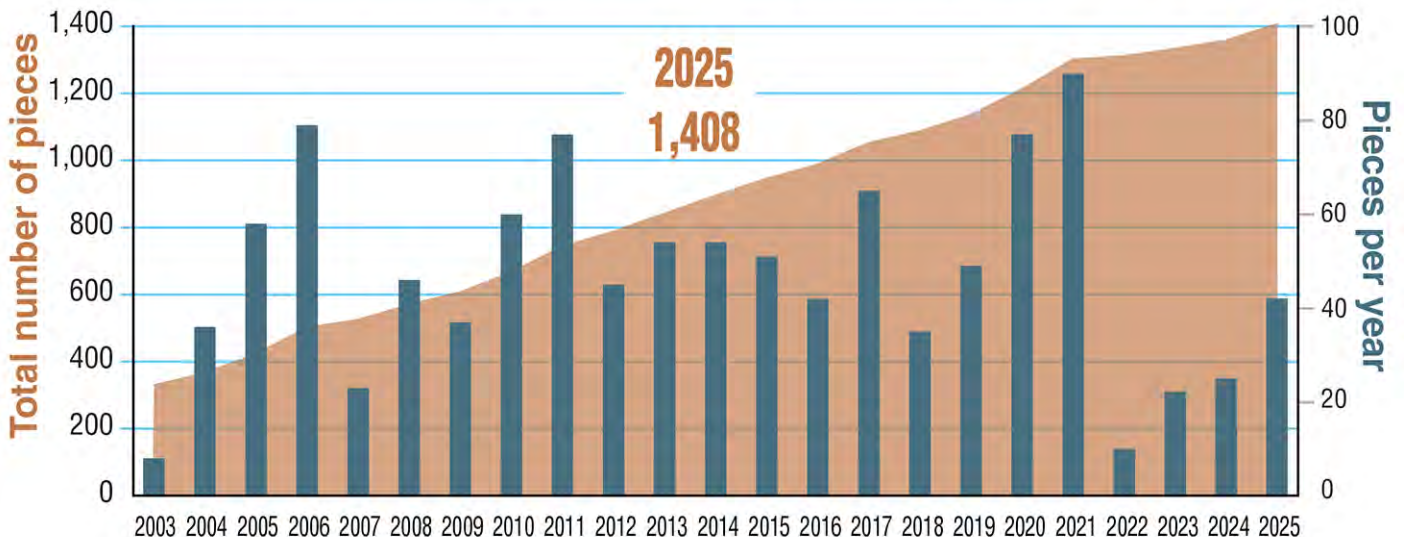
Some Local Translation Committees (LTCs) have embraced artificial intelligence to help in their trans-

lations service, and in many of those cases output is ramping up. AI cannot replace humans—especially NA members. But NA members using AI responsibly are changing the pace of translations as we speak. We are challenged at World Services to keep up with all the work that is getting accomplished! Our goal is always to maintain *conceptual fidelity* of the NA message in every language around the world. Conceptual fidelity means that we convey the essential and spiritual meaning of NA literature. Translation is not a simple word-for-word exchange. Recovering addicts who understand our message always need to review and refine drafts to ensure that our literature’s tone, intent, and message have been captured, and that drafts are consistent with the cultural and linguistic environment for which they’re being translated. To learn more about the translations process, see [Translation Basics](https://na.org/basics) on na.org/basics.

AI helps Local Translation Committees produce first drafts more quickly than we could have imagined even recently, and those LTCs take care to protect our literature from the ways that AI can disregard copyright and integrity of the material it processes. Poor quality or offensive language in translations can seriously hamper PR and FD in developing communities, and often the subtleties of language are lost on computer models (as well as human beings with language competency from outside a particular community) that are not familiar with NA language. Members on LTCs do the important work of reviewing and refining with the

(continued on page 14)

Our Multilingual Catalog: Translated Literature and Other Products



Distribution data in charts and graphs for the 2025 fiscal year (FY 2025)

Although the Fellowship is recovering from the shutdowns and operations are returning to normal, we see pronounced downturns in Basic Text sales in English, Farsi, and Russian—even as Brazilian Portuguese and Spanish continue to grow. We find these numbers concerning, insofar as they may represent numbers of newcomers receiving literature. Whether this is an anomaly based on inventory or a trend we need to consider remains to be seen.

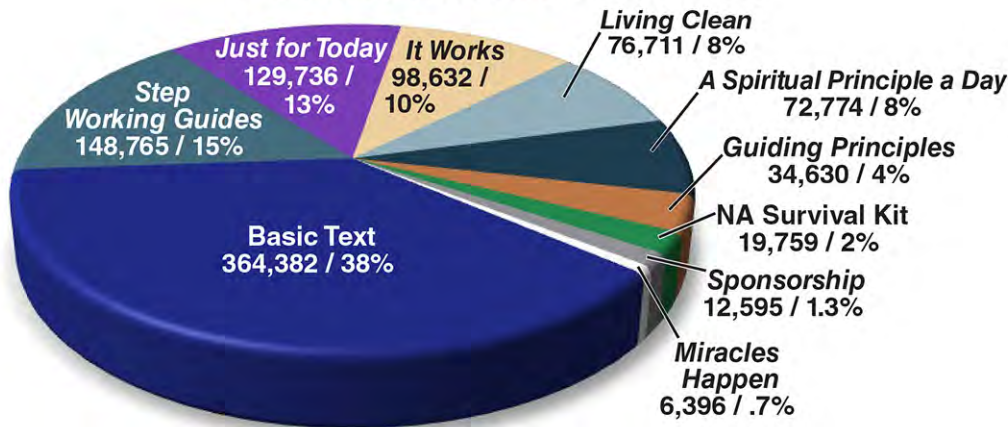


The Basic Text still accounts for the "lion's share" of our book distribution.

Basic Text Distributed by Language FY 2025

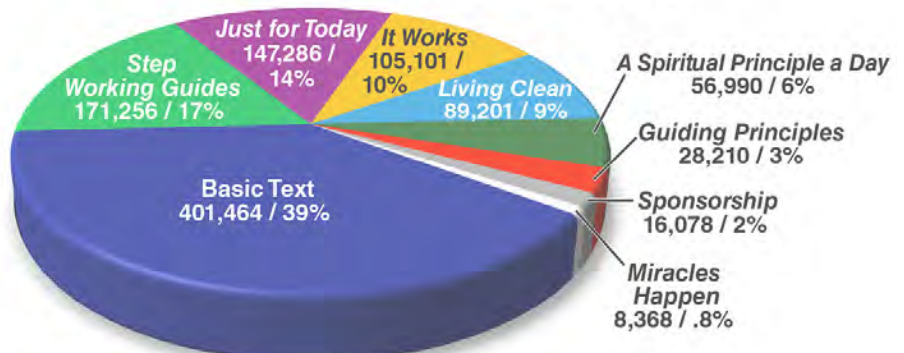


FY 2025 Book Distribution



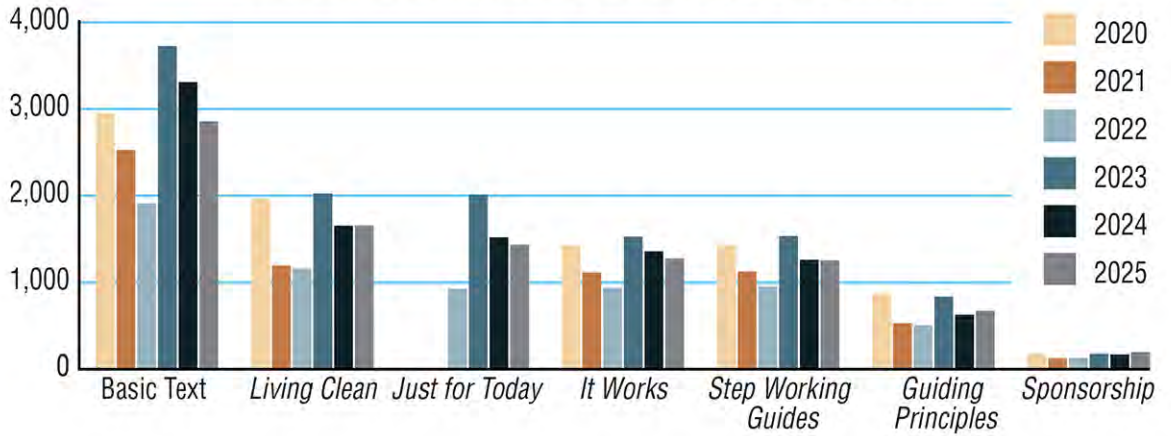
Sales for each book are down compared to FY 2024.

FY 2024 Book Distribution

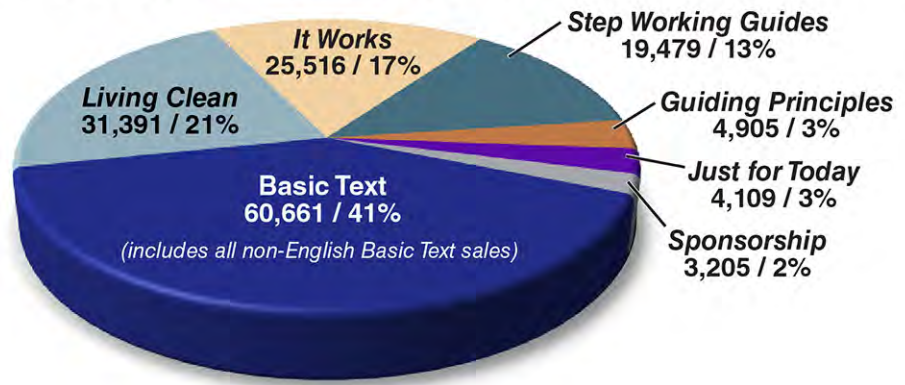


Electronic Book Sales 2020–2025

It seems that most of our ebook sales are stable compared to last year—except the Basic Text, which has dropped.



Electronic Book Sales Totals (2012–2025)



Book Distribution since 1983

Book (pub date)	Total distributed	% of total	Average per year
Basic Text (1983)	13,769,394	50.51%	335,839
Just for Today (1991)	3,934,274	14.43%	119,220
Step Working Guides (1998)	3,898,010	14.30%	149,923
It Works: How & Why (1993)	3,383,103	12.41%	109,132
Living Clean (2012)	1,210,607	4.45%	100,884
Guiding Principles (2016)	355,133	1.29%	44,392
Sponsorship (2004)	351,687	1.30%	17,584
A Spiritual Principle a Day (2022)	207,859	.76%	103,930
Miracles Happen (1998)	130,536	.48%	5,021
NA Survival Kit (2024)	19,759	.07%	19,759
Total	27,260,362	100%	924,932



New for FY 2025—introduced at WCNA 38.



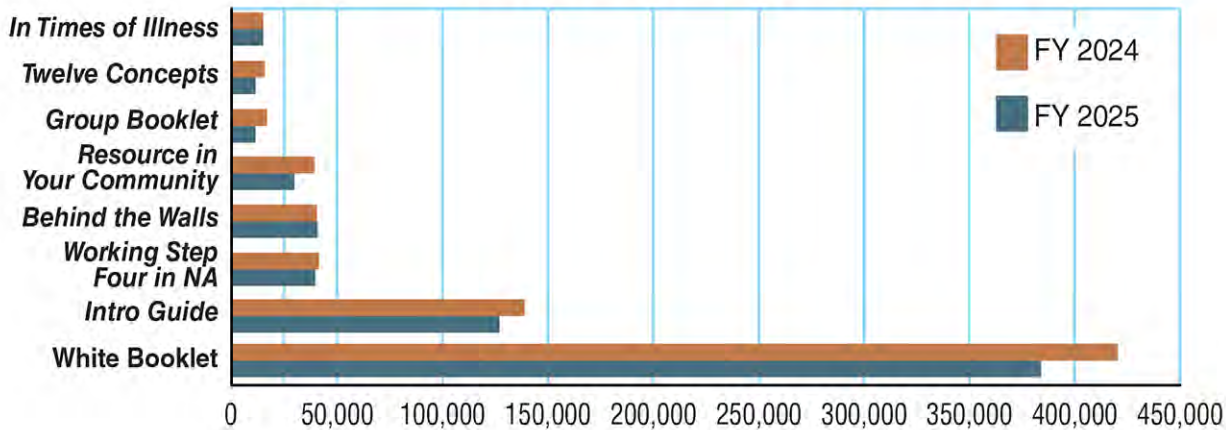
(continued from page 11)

support of the translations team at NAWS from the beginning of the process. Our experience and resources help to ensure that the process is smooth, our message is protected, and the results are robust.

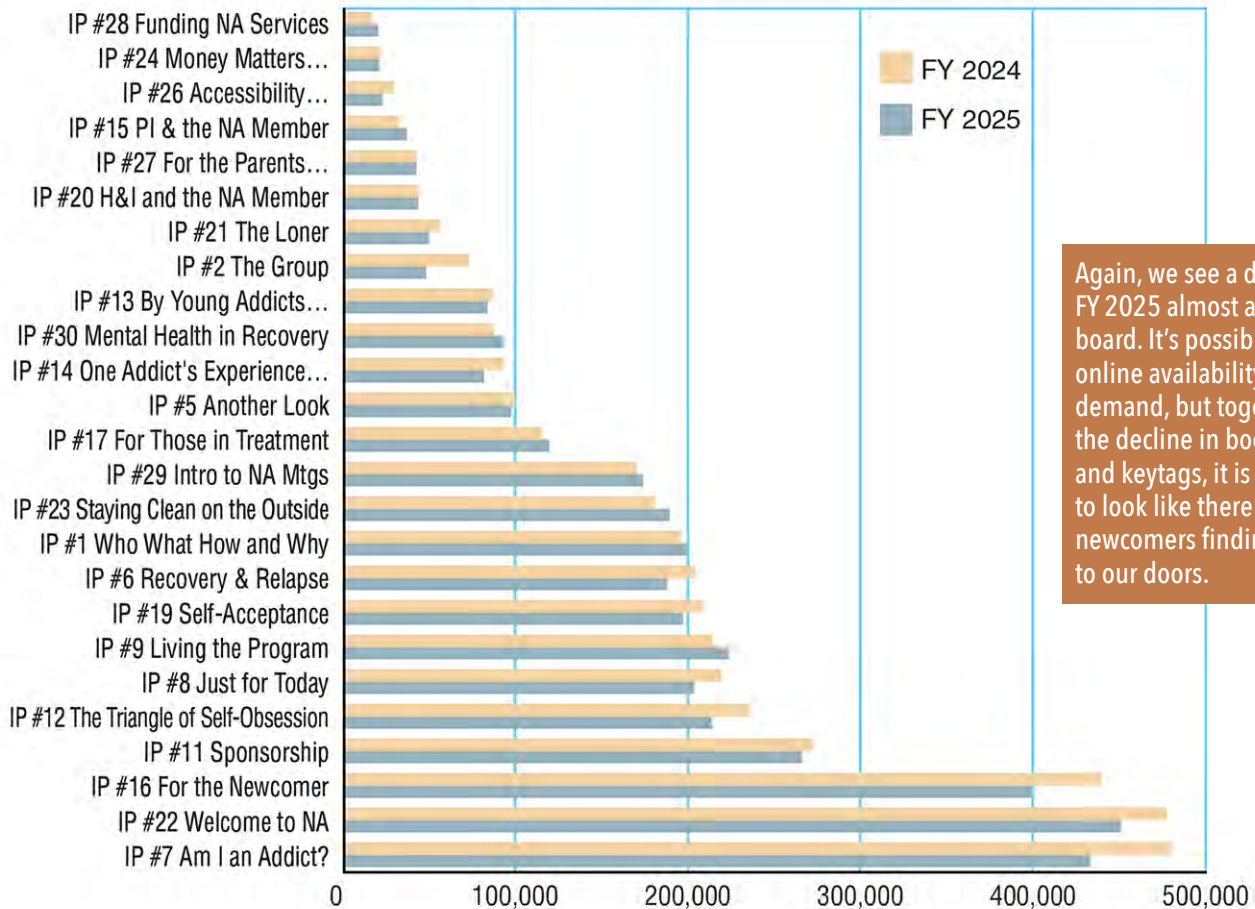
Before starting a new project or a new local translation effort, we encourage members to con-

tact the NAWS translations team. The NAWS translations staff is the contact point for the World Board, which is responsible for safeguarding the translation of our message through a conceptual evaluation-and-approval process. The translations team has experience, tools, and guidance to share on how to develop a process that is effective, inclusive, and accurate.

Printed Booklets Distributed in FY 2025



Informational Pamphlets Distributed in Print FY 2025 vs. FY 2024



Again, we see a decline in FY 2025 almost across the board. It's possible that free online availability decreases demand, but together with the decline in book sales and keytags, it is beginning to look like there are fewer newcomers finding their way to our doors.

Your Participation Makes It Better

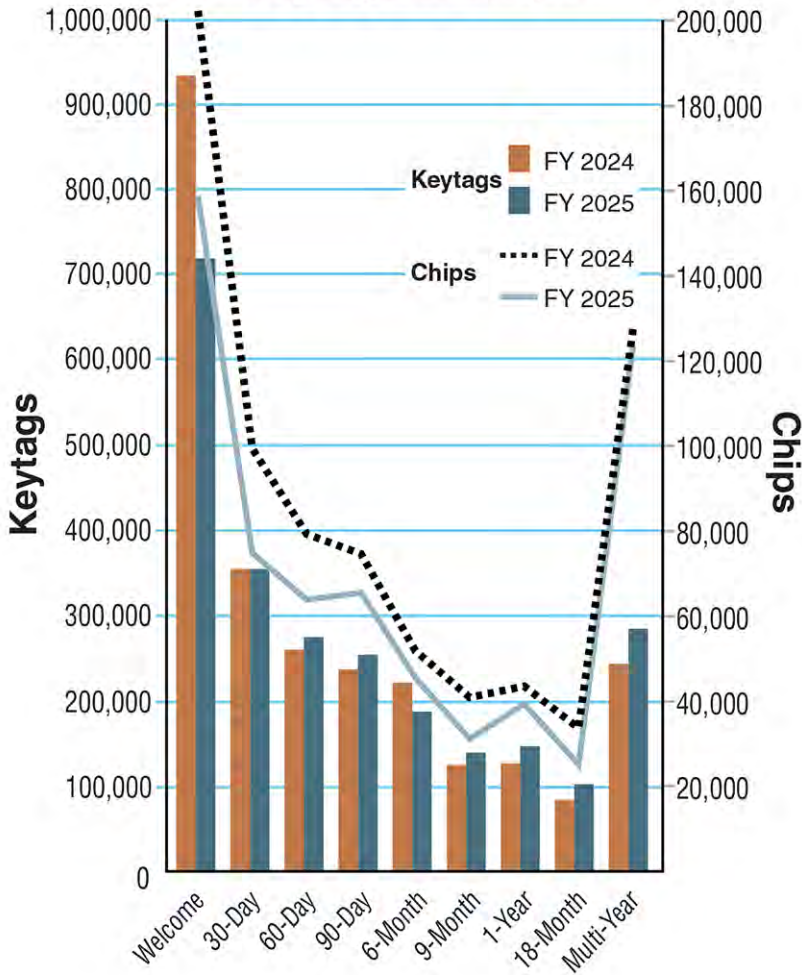
Following the direction given at the 2023 WSC, NAWS was able to develop a number of service and literature pieces. FY 2025 saw numerous review and input processes, including IP #21, *Staying Clean in Isolation*; Virtual Service Basics; the beginning of

the three-part *H&I Basics*, completed in FY 2026; a survey on new or revised step working materials; four Issue Discussion Topics; and a survey on World Convention attendance. Each of these used a slightly different approach to optimize input from interested members and to create outcomes that reflect the needs and opinions of the Fellowship as a whole. In several cases, surveys made clear that there was not consensus among members as to what action to take. We plan for some further discussions at the 2026 WSC. We are glad for staff and processes that allow us to hear and act on the will of the members as we hear it more and more clearly.

The Cliff

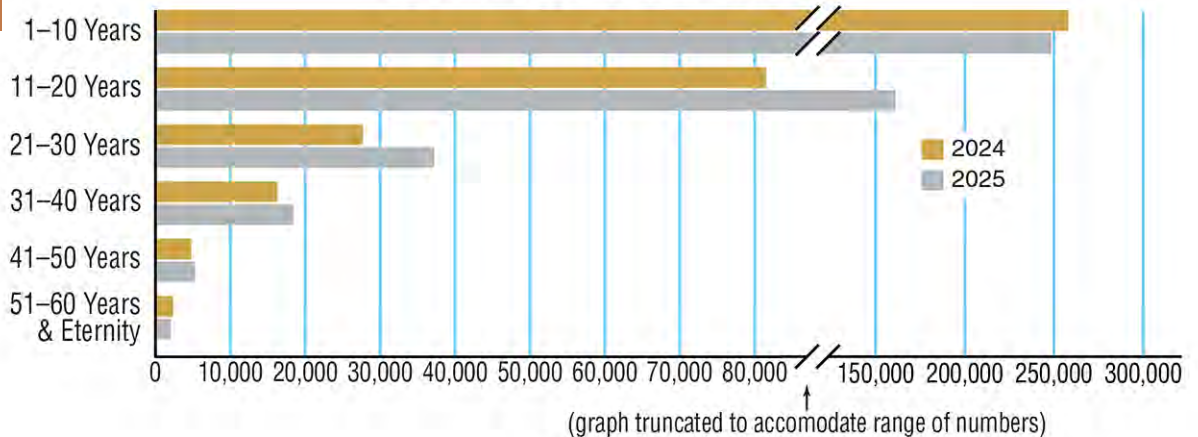
Since the shutdowns we have been talking a lot about the importance of direct contributions to fund our services. This conversation has actually been ongoing since the 1970s, and has taken many forms over the years because there are so many good reasons to allow groups and members to fund our services directly rather than depending on sales of literature, merchandise, and events. But this issue has risen to a new urgency as we look to our next budget cycle.

Keytags & Chips



The steep drop in Welcome keytags is notable.

Medallion Distribution



It is clichéd to say the world has changed. Every one of us has experienced changes in our cultures, economies, and perspectives since 2020. Before the shutdowns, we were facing some painful realities: NA in the United States has experienced flattening and sometimes negative growth for many years, and while we continue trying to understand and address the reasons for that leveling off, we experience the consequences as falling literature sales, closing groups, and struggling local communities. The fund flow as we once imagined it is not working, and the literature sales that once shielded the Fellowship from having to confront that fact are dwindling.

Electronic literature is vital now in how we carry the message. Our pamphlets and booklets are available for free online, and that has made our literature more accessible but has negatively impacted sales. The sites through which eBooks are sold and distributed curtail our ability to adjust pricing. And NA is growing in many parts of the world where most members will

never be able to afford a book, where NA World Services expends resources on translations, developmental literature, and making sure the message is available *no matter what*. Again, we are glad to see our message in all the forms people need and utilize—and we know that this is sustainable only if those of us who have gotten the message support the message going forward through our contributions.

Actual Expenses for FY 2025

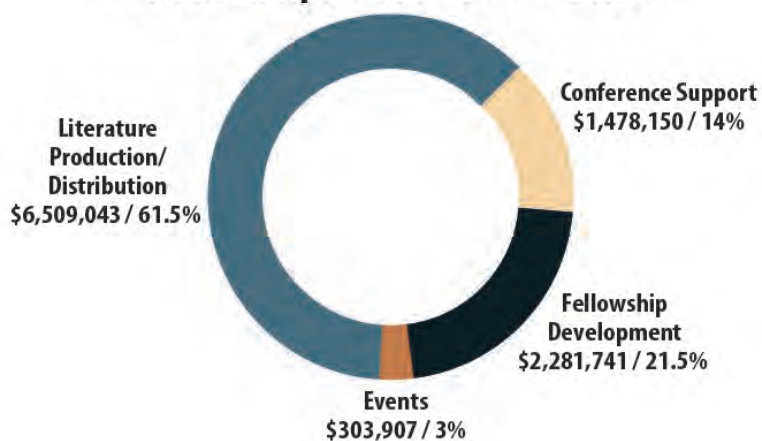


Table 1: Annual WSC & Fellowship Development Expenses and Total Weekly Meetings Worldwide

Fiscal Year	2021	2021 w/out Iran	2022	2022 w/out Iran	2023	2023 w/out Iran	2024	2024 w/out Iran	2025	2025 w/out Iran and Russia
Number of meetings (worldwide approx.)	76,075	50,000	76,075	50,000	72,215	48,481	72,215	48,481	72,215	48,481
Total contributions received from meetings worldwide	\$1,731,015	\$1,731,015	\$2,224,917	\$2,224,917	\$1,982,110	\$1,982,110	\$1,816,975	\$1,816,975	\$2,093,503	\$2,093,503
Annual contributions received per meeting worldwide	\$22.75	\$34.62	\$29.25	\$44.50	\$27.45	\$40.88	\$25.16	\$37.48	\$28.98	\$43.18
Cost to fund Fellowship services (WSC support and Fellowship development)	Cost to fund 70% of limited services given emergency budget and layoffs \$1,827,480		\$2,941,021		\$3,694,257		\$3,689,331		\$3,759,891	
Dollars needed annually per meeting worldwide to cover Fellowship services	\$24.02	\$36.55	\$38.66	\$58.82	\$51.16	\$76.20	\$51.09	\$76.10	\$52.07	\$77.55
Percentage of expenses currently covered by Fellowship contributions	95%	95%	76%	76%	54%	54%	49%	49%	56%	56%

We provide literature to many communities in need—but we also provide resources for members to work together in places where data isn't free, travel is difficult, and shared interests and languages cross borders and long distances. Shared work and co-creation build unity when differences in dialect often reflect differences in culture and history. Facilitating that work creates a foundation for long-term stability and unity.

There are outside issues, as well, that create internal challenges for us as a Fellowship. NA is unified worldwide. One of the most moving things we experience at the World Service Conference is the love and fellowship of our members from places that may be far apart physically and politically. Our ability to set aside those concerns and come together in support of the suffering addict is beautiful and rare. But while we can experience the love and care of our fellow members around the world, it has become more difficult to share resources. The flow of money and goods between countries such as the US, Russia, Iran, and others has become increasingly difficult. This means that the places in which NA

has seen growth and prosperity are often unable to participate in that early model of fund flow.

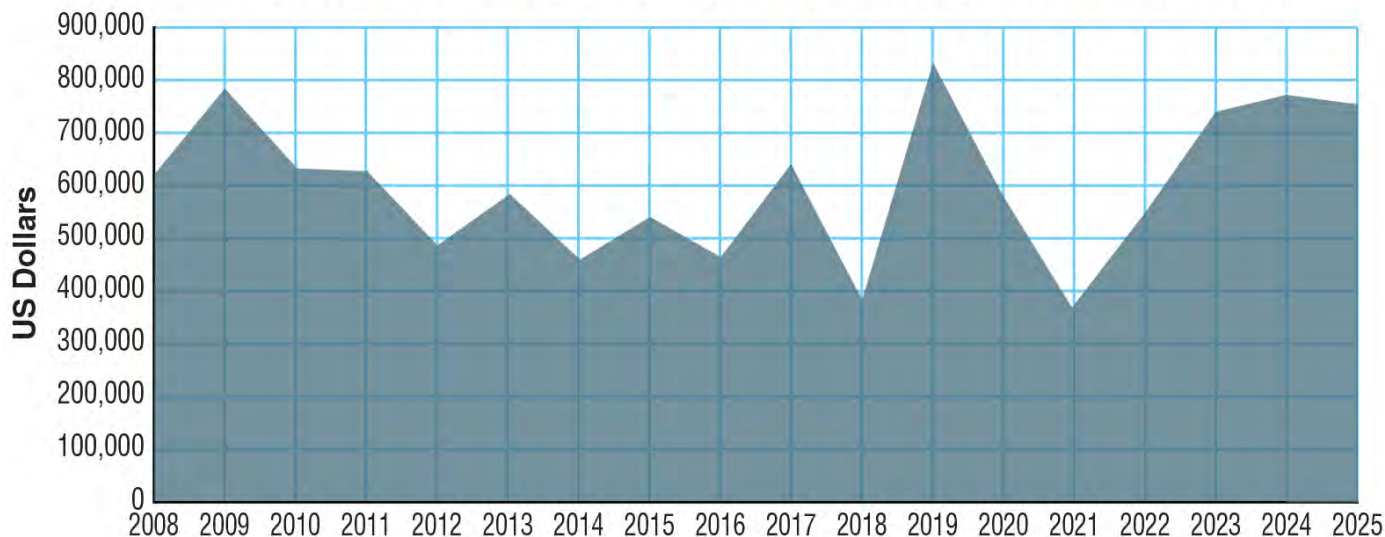
Even as we are seeing the fruits of our labor in doing more with less, using tech tools and human resources in new ways, and carrying the message of recovery in more places than ever, we are also aware of a looming crisis. Our needs as a Fellowship are steadily outpacing our income. If nothing changes, at or near the end of this budget cycle, we will once again find ourselves in a resource crisis.

If we were a different kind of organization—a traditional nonprofit or NGO—we might have different tools at our disposal to meet this moment. Fortunately, our Traditions protect us from short-term solutions that could leave us vulnerable to long-term problems. We don't operate like other organizations. Our commitment to self-support means that we won't ever go searching for outside funding, and our belief in membership having no cost or catches sometimes makes us hesitate to make a big ask. But at this point, circumstances demand our attention and demand a shift from all of us in

We support incarcerated members and NA communities in need by providing free and subsidized NA literature. This year, we provided \$754,054 of free and subsidized literature. This number represents the value of literature provided—the revenue impact to NAWS. It represents a large commitment—and also great need—for developmental support in our growing Fellowship. The costs of translation and production into many language groups will never be met by sales in that language, but we believe in the value of carrying the message to addicts in their own language and culture no matter the size of the community. This investment in our message is not reflected here. Additionally, the number does NOT include free electronic access to IPs and booklets, with translated materials and audio versions added as they become available. More and more of our literature is distributed in ways that do not bring revenue, and we are glad to be able to provide this service.

[Your contributions](#) make it possible to carry the message directly to those most in need. Our gratitude speaks!

Cost to NAWS for Free & Subsidized Literature, 2008–2025



how we think about our responsibility, as individuals and groups, to maintain the health and viability of the Fellowship we love.

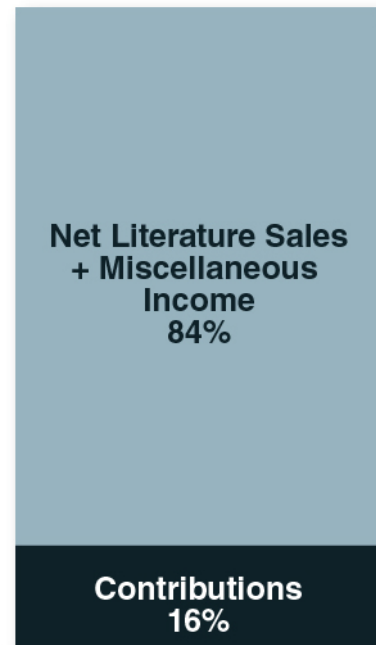
The heart of Narcotics Anonymous has always been, and will always be, the group. NA groups carry the message to the addict in their own language and culture—and the message remains the same across astonishing differences. NA World Services exists, ultimately, to support the work of groups worldwide. And at this challenging time, we need to ask our groups to support us in that mission. The numbers show progress as we move from a model that funds services through sales to funding through direct contribution. In FY 2025, fully 26 percent of our services were funded through contributions from members, service bodies, and groups. Without the groups in Russia and Iran (from which funds cannot flow legally to the worldwide Fellowship) the cost per group to support our services would now be a little more than \$13 a month. That’s less than the coffee budget at many home groups. The idea of direct contribution has been discussed since the beginning of the World Service Conference. The need for it has never been greater. When we practice direct contribution personally and from our groups and service bodies, we ensure that all the groups in our service system have what they need to grow and to carry the message to the addict who still suffers.

Narcotics Anonymous offers a new way of life to all who choose to follow our path. And it is also a

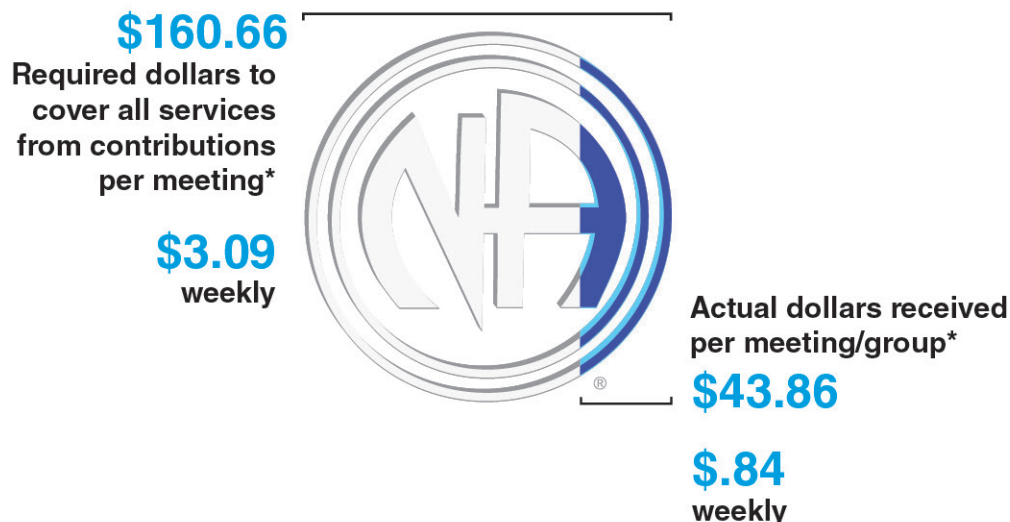
place where unity and common purpose continue to bring members together in service to a shared vision. This is a rare and special experience at such a challenging time, and we are grateful to serve an organization that practices these principles in all our affairs, working together to bring our Vision for NA Service into reality.

Thank you for allowing us to serve.

Income by Source for 2024–2025



Fellowship Support Cost per Meeting per Year



*The number of meetings from Russia and Iran are not included in this calculation, as the funds are retained within those countries and are not available for international use.