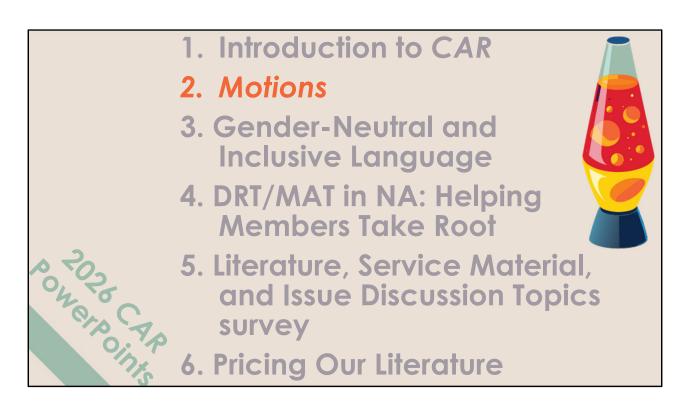


This is the second of six PowerPoints covering material in the 2026 Conference Agenda Report (or CAR for short).



This PowerPoint covers the five motions being offered in the CAR—3 World Board motions and 2 regional motions

These PowerPoints only cover the main points of the CAR.

We encourage all members to read the CAR itself.

Please visit
na.org/conference
for the complete 2026 CAR.

Please keep in mind, these PowerPoints only cover the main points of the CAR. We encourage all members to read the CAR itself. Please visit na.org/conference for the complete 2026 CAR, the other PowerPoints, and other conference materials.

World Board Motions

Motion 1—approve the revision of IP #21, Staying Clean in Isolation

Motion 2—adopt the collaboratively created 2026–2029 NAWS Strategic Plan

Motion 3—approve changes to the World Convention of NA guidelines.

First we will cover the World Board Motions, which are:

Motion 1—approve the revision of IP #21, Staying Clean in Isolation

Motion 2—adopt the collaboratively created 2026–2029 NAWS Strategic Plan

Motion 3—approve changes to the World Convention of NA guidelines.

IP #21 Revision Background

November 2019—literature survey went out in the *CAR* March 2020—global shutdown

WSC 2020 — first all virtual World Service Conference

The conference agreed with prioritizing this work for the 2020–2023 cycle.

The first survey went out and input was collected from members who were staying clean in isolation for the first time.

However, the nature of the emergency led to the project being shelved.

It was reprioritized in 2023 and when we came back to it, our experience as a Fellowship had transformed.

In November 2019, the literature survey went out in the CAR.

In March 2020, the global shutdown began.

WSC 2020 was the first all virtual World Service Conference. Through the CAR survey members expressed interest in revising IP #21, The Loner: Staying Clean in Isolation. The conference agreed with prioritizing this work for the 2020–2023 cycle. The first survey on the subject went out and input was collected from members who were staying clean in isolation for the first time. However, the nature of the emergency led to the project being shelved.

It was reprioritized in 2023 and when we came back to it, our experience as a Fellowship had transformed.





Had we tried to work on the revision any earlier it would have been outdated before it was printed. The delay meant we could draw on resources and experiences that simply had not existed prior. Between 2020 and today, virtual meetings have become commonplace in our Fellowship and our lives together have in some ways become more interconnected than ever. There are resources available for isolated members today that could not have been imagined when this IP was first drafted in the early 1980s.

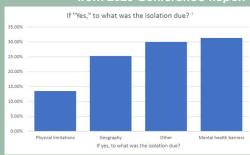
At that time, in response to the growing number of letters that were pouring into the World Service Office from addicts around the world, the World Service Office created the Loner Group to put isolated members in touch with one another as pen pals. It was during this time that two publications were created: Reaching Out, for those incarcerated, and Meeting by Mail, for those isolated by distance, physical and mental health challenges, and other reasons, such as caregiving or military service, that kept people from being able to attend meetings in person.

Shaped by Fellowship Input

from 2023 Conference Report

February to August 2022—survey was posted

2023–2026 cycle—posted a volunteer form for members interested in project work and focus groups



Two focus groups were formed, participants were asked to share their experience:

- what had led to their isolation
- what made the experience of isolation difficult
- what about the experience was transformative
- what tools or resources had helped them

We could not have known the many ways in which circumstances would drive innovation in our Fellowship, the expanding pool of experience in isolation or the increasing importance of this subject for so many of our members. From February to August 2022, a survey was posted. More than 500 responses from 33 countries and 45 US states showed some surprising results: Less than 25% of those reporting isolation in recovery were experiencing it as a result of geographic isolation, and technology was rapidly shifting the landscape. (The 2023 Conference Report includes a summary of the survey data.)

The project was reprioritized at the 2023 WSC, and in the 2023–2026 cycle, World Services posted a volunteer form for members interested in project work and focus groups. From the members who had expressed interest and had experience with isolation two focus groups were formed. In these virtual conversations, participants were asked to share their experience: what had led to their isolation, what made the experience of isolation difficult, what about the experience was transformative, and what tools or resources had helped them. Their input was beautiful, brilliant, and highly emotional.

One message that was heard resoundingly in both the survey and focus groups was that there are many reasons beyond geographic location that someone might find themselves in isolation, and whatever the reason, they don't much appreciate being called "loners." Hence dropping that from the title.

Motion 1: Approve the revised IP #21, Staying Clean in Isolation, contained in Addendum A, as Fellowship-approved recovery literature to replace the current IP #21 The Loner—Staying Clean in Isolation.

Maker: World Board

Intent: To update this IP originally approved in

1986 with current Fellowship experience.

Financial Impact: None at this time.

Policy Affected: None

Pause for discussion

Motion 1: Approve the revised IP #21, Staying Clean in Isolation, contained in Addendum A, as Fellowship-approved recovery literature to replace the current IP #21 The Loner—Staying Clean in Isolation.

Maker: World Board

Intent: To update this IP originally approved in 1986 with current Fellowship

experience.

Financial Impact: None at this time.

Policy affected: None

pause for discussion

The NAWS Strategic Plan isn't new.

NA World Services has operated with a strategic plan for over 20 years.

What is new is that you are being asked to adopt the plan.

The plan is revised and renewed and in the past included in the Conference Approval Track material.

This is the first time it has been included in the CAR

Also the first time it has been created by the conference as a whole.

Narcotics
Anonymous
World Services

Strategic Plan &
Project Plans
2016-2018 Conference Cycle

current plan is in Addendum B in the CAR

The NAWS Strategic Plan isn't new. NA World Services has operated with a strategic plan for over 20 years. What is new is that you are being asked to adopt the plan.

For every conference, the plan is revised and renewed, and the priorities in the plan help shape the work for the cycle ahead. In the past, the NAWS Strategic Plan was included in the Conference Approval Track material. This is the first time it has been included in the CAR and it's the first time it has been created by the conference as a whole. All conference participants have been involved in every stage of co-creating the plan which is Addendum B in the CAR.

Creating and adopting the strategic plan collectively and collaboratively is part of a larger shift from a motion-driven service culture to one characterized by discussion and consensus-building.

What is a Strategic Plan?

- Live in the present while we prepare for what is to come
- Proceed step by step, and check our direction and our progress
- Guides change related to factors within and outside NA that World Services needs to do a better job addressing

These objectives and solutions are about new initiatives and ideas that would be implemented in addition to the ongoing work at World Services.

The plan is for the cycle ahead which is 2026-2029, and it only represents the pieces that can be focused on right now, not all the possibilities.

Planning allows us to live in the present while we prepare for what is to come. Planning allows us to proceed step by step, and to check our direction and our progress. The strategic plan guides change related to factors within and outside NA that may affect our ability to carry the message. The plan's objectives and solutions are about new initiatives and ideas that would be implemented in addition to the ongoing work at World Services.

The plan is for the cycle ahead which is 2026-2029, and it only represents the pieces that can be focused on right now, not all the possibilities. Some goals are large; the solutions in the plan simply represent the incremental progress that can be made before the next WSC, based on what is prioritized. Sometimes pieces are carried forward from cycle to cycle, perhaps with slight revisions.

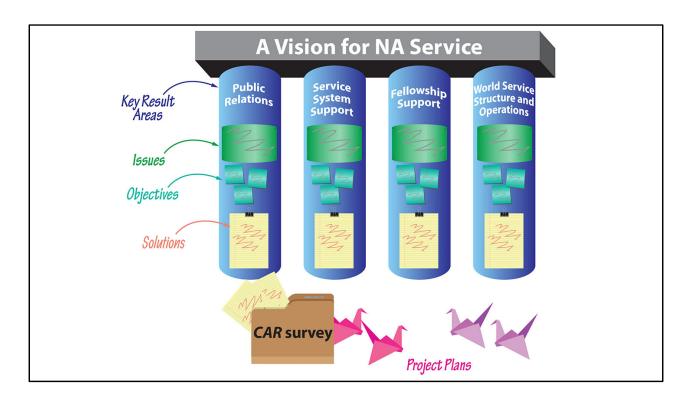
What's in the Plan?

The 2026–2029 plan gives a window into some of the ways NA is evolving.

- Common Welfare
- online and hybrid environment
 - carrying the message
 - collecting funds
 - doing service
- using technology to improve communication and connections
- · making sure addicts find a safe space to recover in NA
- continuing to explore how to make our language inclusive so that every addict can find a home in NA

Reading through the 2026–2029 plan gives a window into some of the ways NA is evolving. There's much in the plan about carrying the message, collecting funds, and doing service in an online and hybrid environment; using technology to improve communication and connections; making sure addicts find a safe space to recover in NA regardless of treatment modalities that may be mandated or prescribed for them outside NA; and continuing to explore how to make our language inclusive so that every addict can find a home in NA.

There is always more included in the plan than can be done in a given cycle. The work starts with what has been prioritized first, and it is communicated with conference participants throughout the cycle.



Understanding the strategic plan means becoming familiar with the vocabulary. These are the components of the plan:

Key Results Areas are the major areas in which the service efforts are focused in order to realize A Vision for NA Service. These are the four pillars of the plan that are built together. They will change very little, if at all, from cycle to cycle.

Issues are the factors that conference participants collectively decided are most important to address this cycle.

Objectives are goals to aim for. They express what we want to achieve by the end of the planning cycle, as opposed to how we want to achieve it.

Solutions are paths to achieving our objectives. They are the work we want World Services to undertake on behalf of NA as a whole. Solutions don't have to include everything that might make progress on an objective, just the steps

we want to take in the cycle ahead, if the project is prioritized.

The Planning Process

na.org/planning

WSC 2023 Conference participants (CPs) began an inventory

After WSC 2023 CPs prioritized those factors via survey

<u>February through May 2024</u> Every zone in the world met and discussed the challenges raised by the factors and possible solutions

<u>June 2024</u> WB drafted objectives based on all those discussion notes

Interim WSC CPs discussed issues and objectives

July 2025 WB revised objectives and drafted solutions

August CP web meeting CPs discussed solutions

<u>September 2025</u> WB revised solutions and finalized draft of plan

The extra time in the experimental three-year cycle allowed the conference to create this plan together. The planning section of the conference webpage contains reports on the progress from throughout the cycle: na.org/planning.

WSC 2023 Conference participants (CPs) began an inventory, identifying factors, inside and outside of NA, that could affect our ability to carry the message.

After WSC 2023 CPs prioritized those factors via survey.

February through May 2024 Every zone in the world met and discussed the challenges raised by the factors and possible solutions.

June 2024 World Board drafted objectives based on all those discussion notes and also drafted World Services Structure and Operations objectives.

Interim WSC Conference participants discussed issues and objectives.

July 2025 World Board revised objectives based on CP discussions at the Interim WSC. World Board drafted solutions.

August CP web meeting Conference participants discussed solutions.

September 2025 World Board revised solutions and finalized draft of plan based on CP discussions.

Implementing the Plan

The Conference Approval Track material contains the project plans that grow out of the NAWS Strategic Plan.

Since 2016, the results from the CAR Survey have guided conference participants to help select focuses for some projects.







Evaluating and improving the planning process is one of the many things that will be discussed at WSC 2026.

Most projects begin with a Fellowship survey. Focus groups help get the work done. Zones and regions will be crucial in the cycle ahead. It is the hope that the NAWS Strategic Plan inspires local projects.

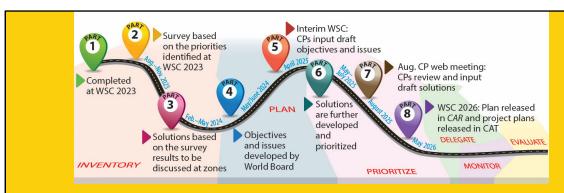
The specifics of how to implement solutions are spelled out in project plans. The Conference Approval Track material contains the project plans that grow out of the NAWS Strategic Plan. Within the project plans in the Conference Approval Track material are "blank" plans for recovery literature, service material, and Issue Discussion Topics. Since 2016, the results from the CAR Survey have guided conference participants to help select focuses for these projects.

The conference is new to collaborative planning, and it will continue to refine the process. Evaluating and improving the planning process is one of the many things that will be discussed at WSC 2026.

Most projects for service material or recovery literature begin with some sort of Fellowship-wide survey to determine what members would like to see included or considered in the project. Then virtual focus groups are used to get the work done. Focus groups as opposed to standing workgroups are cheaper, more flexible and allow greater diversity. However, with the projects

suggested in the cycle ahead, NAWS will also be asking zonal and regional bodies to work on the projects by holding workshops, collecting best practices, and reviewing drafts. Making progress on most of the solutions in the plan depends upon collaboration from zones and regions.

In fact, it is the hope that the NAWS Strategic Plan inspires local projects. There may be solutions that fit inside these objectives that can be addressed at local levels, and perhaps the plan will encourage more local service bodies to engage in their own planning.



At the 2026 World Service Conference, delegates will be asked to start that work on the next strategic plan.

What issues, challenges, and needs do we need to address to be ready to serve the addict here today and who will be here in the future?

Throughout this cycle, the planning journey has been illustrated as a road trip we have been taking together, but in reality, the planning process is cyclical. Because planning is cyclical, the next strategic plan will be created as this one is approved. At the 2026 World Service Conference, delegates will be asked to start that work, just as they started the planning process in 2023 to get here today. Having fewer motions in the CAR means more time at WSC 2026 for discussions, and some of those discussions will center around the factors in NA and the world around us that may most affect NA in the years ahead (after 2029).

The question participants will discuss at the WSC may be something like this:

What issues, challenges, and needs do we need to address to be ready to serve the addict here today and who will be here in the future?

If that question sparks ideas for you, share them with your delegate or at your area or regional CAR workshop.

[Facilitator: If there is time, you may want to pause for discussion here.]

Adopting the plan

The delegates worked together for years (literally) to make sure the plan outlines the work World Services most needs to undertake in the three years in front of us.

Every bit of the plan has been discussed by conference participants—delegates, alternates, and the board.

There have been many, many discussions to create this plan. This has truly been a consensus-based process.

We are asking the Fellowship to take ownership of something that your delegates have co-created on your behalf for our common welfare.

The NAWS Strategic Plan is large and contains many details, but you're being asked to adopt it as a whole, rather than piece by piece. The delegates worked together for years (literally) to make sure the plan outlines the work World Services most needs to undertake in the three years in front of us.

The plan absolutely reflects our collective needs and priorities. Every bit of the plan has been discussed by conference participants—delegates, alternates, and the board. There have been many, many discussions to create this plan. This has truly been a consensus-based process.

We are using the word adopt in the motion rather than approve because, while most members are seeing this for the first time, the plan has been created collectively over the course of years. We are asking the Fellowship to take ownership of something that your delegates have co-created on your behalf for our common welfare.

Motion 2: To adopt the collaboratively created 2026–2029 NA World Services Strategic Plan contained in Addendum B.

Maker: World Board

Intent: To approve the results of the collaborative planning that began at WSC 2023 and continued with zonal and conference participant involvement throughout this cycle.

Financial Impact: No direct financial impact.
Any future expenses will be called out in project plans or budgets.

Policy Affected: None

Pause for discussion

Motion 2: To adopt the collaboratively created 2026–2029 NA World Services Strategic Plan contained in Addendum B.

Maker: World Board

Intent: To approve the results of the collaborative planning that began at WSC 2023 and continued with zonal and conference participant involvement throughout this cycle.

Financial Impact: No direct financial impact. Any future expenses will be called out in project plans or budgets.

Policy Affected: None

pause for discussion

WCNA History

1971-1996: annual event

<u>Mid-90s:</u> two-year schedule and held outside of North America every other convention

1998 to 2009: Added two extra non-North American locations in the rotation

2012: every three years, alternate between US and non-US locations beginning in 2015

For over five decades, the World Convention has been a celebration of unity and recovery for the Fellowship. From 1971 to 1996, it was an annual event. In the mid-90s, the then World Convention Corporation presented motions, which were adopted by the WSC, to create a new "zonal" rotation plan and change to a two-year schedule. The goal of this rotation plan was to increase worldwide participation by moving the convention outside of North America every other convention. The rotation plan was then slightly altered, from nine zones to six, adding in two extra North American locations during the 1998 to 2009 timeframe.

Faced with ongoing challenges related to attendance, effective planning, and the financial bottom line, the World Board proposed a new rotation plan that was adopted at WSC 2012. This revised plan would alternate between US and non-US locations, with the convention being held every three years beginning in 2015.

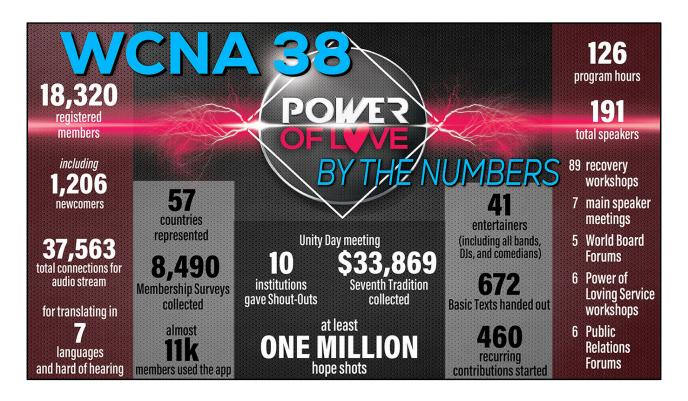
WCNA History					no	ı.org/w	/cna
	Α	В	С	D	E	F	G
	1 #	Year	Location	Theme	Net	Registrations	Registration Cost
	2 1	1971	La Mirada, California, USA	Combined WCNA and NA World Business			
	3 2	1972	North Hollywood, California, USA	Personal Recovery Depends on NA Unity			
2022 - 2022 - 2024 - 4	4 3	1973	San Jose, California, USA				
2023: suspended	5 4	1974	Anaheim, California, USA	Just for Today			
	6 5	1975	Santa Rosa, California, USA	We Came to Believe			
the WCNA rotation	7 6	1976	Ventura, California, USA	Coming Together			
The WCNA rotation	8 7	1977	San Franciso, California, USA	Now We Are Thousands			
	9 8	1978	Houston, Texas, USA	Carry the Message			
	10 9	1979	Atlanta, Georgia, USA	I Can't, We Can			
policy after 2024,	11 10	1980	Wichita, Kansas, USA	The Ties that Bind Us Together			
	12 11	1981	Miami, Florida, USA	Together More than Ever			
ta allavy tipaa ta	13 12	1982	Milwaukee, Wisconsin, USA	Our Gratitude Speaks			
to allow time to	14 13	1983	New York City, New York, USA	The Impossible Dream			
	15 14	1984	Chicago, Illinois, USA	Miracles Happen			
	16 15	1985	Washington, DC, USA	Unified and Staying Alive			
research and	17 16	1986	London, England	Live from London	1		
	18 17	1987	New Orleans, Louisiana, USA	Live Your Dreams			
datarraina what is	19 18	1988	Anaheim, California, USA	Once a Dream, Now a Reality			
determine what is	20 19	1989	Orlando, Florida, USA	The Magic is Real			
	21 20	1990	Portland, Oregon, USA	Recovery; The Journey Continues			
nassible and	22 21	1991	Sydney, Australia, USA	The Gift is Freedom			
possible and	23 22	1992	Toronto, Ontario, Canada	Imagine the Freedom			
possible alle	24 23	1993	Chicago, Illinois, USA	The Sky Is the Limit	\$186,181		
	25 24	1994	Baltimore, Maryland, USA	The Message Is Hope	\$271,474		
practical moving	26 25	1995	Paris, France	Choisissez Une Nouvelle Vision de la Vie	\$14,422		
p. 3. 3	27 26	1996	St. Louis, Missouri, USA	Show Me How to Live	\$98,489		
forward	28 27	1998	San Jose, California, USA	Our Diversity Is Our Strength	\$11,040		
forward	29 28	2000	Cartegena de Indias, Colombia	Nuestra Esperanza De Vide	-\$41,095	over 1,400	
	30 29	2002	Atlanta, Georgia, USA	Freedom to Live Our Dreams	\$420,372		
	31 30	2003	San Diego, California, USA	One Addict Helping Another – 50 years	\$33,831	22,000	400
	32 31	2005	Honolulu, Hawai'i, USA	One Fellowship, Many Friends	\$172,476		\$65
	33 32	2007	San Antonio, Texas, USA	Our Message HOPE, Our Promise FREEDOM	-\$596,000	less than 10,000	\$65
	34 33	2009	Barcelona, Spain	Amor sin fronteras – Love without borders	-\$212,895	5,500	€85
	35 34	2011	San Diego, California, USA	In the Spirit of Unity	\$282,577	13,900	\$79/89
	36 35	2013	Philadelphia, Pennsylvania, USA	The Journey Continues - 60 years	\$209,434	19,100	\$89
	37 36	2015	Rio de Janeiro, Brazil	The Gift is Freedom	-\$384,710	less than 3,000	\$105
	38 37	2018	Orlando, Florida, USA	The Magic is Still Real	\$1,177,456		\$110
	39 38	2024	Washington, DC, USA	The Power of Love	-\$956,129	18,000	\$175/185
	40 39	2028	Europe (TBD)				

With the exception of WCNA 32 in San Antonio, the trend for conventions held in North America was positive. Both WCNA 34 and 35 had good attendance and modest profits. The magic of WCNA 37 (Orlando), in 2018, was outstanding. That convention saw more than 21,000 in attendance and a substantial income of over a million dollars. This was largely due to the beneficial contract for meeting space and the level of attendance.

Prior to the global pandemic in 2020, WCNA 38 was planned to be held in Melbourne, Australia. After the global shutdown, travel and health concerns from COVID, entwined with the strain on financial and human resources of NA World Services, made canceling the convention the most responsible action.

In response to unstable circumstances, the 2023 WSC approved a motion offered by the World Board to suspend the WCNA rotation policy after 2024, to allow time to research and determine what is possible and practical moving forward with the World Convention.

For more information on the history of WCNA please go to na.org/wcna.

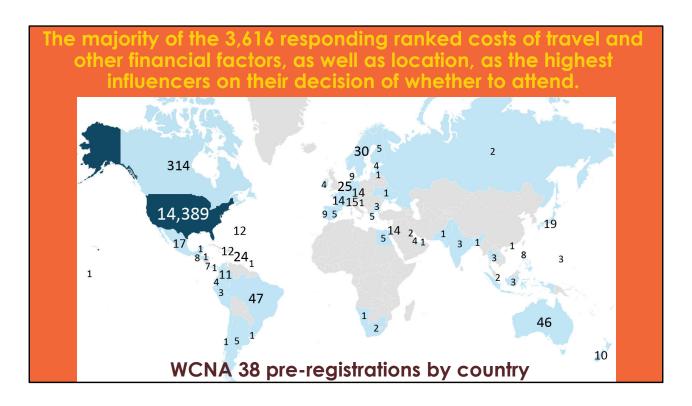


WCNA 38 was held in 2024 in Washington, DC. One of the main things WCNA 38 taught us was just how much the landscape had changed and how uncertain convention attendance could be. Based on the trends from the past two conventions in North America, the fact that there had not been a WCNA in six years, and that Washington, DC, is located within an easy drive of many of the most densely populated NA regions, it was reasonable to think that attendance had the potential to be even higher than in Orlando, and it made logical sense to plan accordingly. In most cases, past performance can be indicative of future outcomes, but that was not the case here, as we now know.

In addition to financial strain in the current economy, other factors, such as lingering health and safety concerns, especially among our aging members, may have also contributed to the overall level of attendance in DC. WCNA 38 was planned for a projected attendance of 24,000, and just over 18,000 members registered.

3,031,586 550,969 48,467 964,070	YTD BUDGET \$ 4,261,000 663,750 15,000 798,584	\$	VARIANCE (1,229,414) (112,781) 33,467		Ė	4,261,000 663,750	
3,031,586 550,969 48,467	\$ 4,261,000 663,750 15,000	\$	VARIANCE (1,229,414) (112,781) 33,467	-29% -17%	Ė	4,261,000 663,750	
3,031,586 550,969 48,467	\$ 4,261,000 663,750 15,000	Ė	(1,229,414) (112,781) 33,467	-29% -17%	Ė	4,261,000 663,750	
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3,031,586 550,969 48,467	\$ 4,261,000 663,750 15,000	Ė	(1,229,414) (112,781) 33,467	-29% -17%	Ė	4,261,000 663,750	
3,031,586 550,969 48,467	\$ 4,261,000 663,750 15,000	Ė	(1,229,414) (112,781) 33,467	-29% -17%	Ė	4,261,000 663,750	
3,031,586 550,969 48,467	\$ 4,261,000 663,750 15,000	Ė	(1,229,414) (112,781) 33,467	-29% -17%	Ė	4,261,000 663,750	
3,031,586 550,969 48,467	\$ 4,261,000 663,750 15,000	Ė	(1,229,414) (112,781) 33,467	-29% -17%	Ė	4,261,000 663,750	
550,969 48,467	663,750 15,000	Ė	(112,781) 33,467	-17%	Ė	663,750	
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48,467	15,000		33,467		-	,	
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2.381.281	\$ 2.463.000	4	(81,719)	-3%	4	2.463.000	
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337,932	385,000		(47,068)			385,000	from 2024
834,506	399,292		435,214	109%		399,292	110111 2024
1,376,584	900,000		476.584	53%		900,000	Annual Pana
12,222						50,000	Annual Repo
378,822	400,000					400,000	
5,879,984	\$ 4,985,202	\$	894,782	18%	\$	4,985,202	na.org/ar
, ,							
5	12,222 378,822 ,879,984	12,222 50,000 378,822 400,000 ,879,984 \$ 4,985,202	12,222 50,000 378,822 400,000 ,879,984 \$ 4,985,202 \$	12,222 50,000 (37,778) 378,822 400,000 (21,178) ,879,984 \$ 4,985,202 \$ 894,782	12,222 50,000 (37,778) -76% 378,822 400,000 (21,178) -5% ,879,984 \$ 4,985,202 \$ 894,782 18%	12,222 50,000 (37,778) -76% 378,822 400,000 (21,178) -5% ,879,984 \$ 4,985,202 \$ 894,782 18% \$	12,222 50,000 (37,778) -76% 50,000 378,822 400,000 (21,178) -5% 400,000 ,879,984 \$ 4,985,202 \$ 894,782 18% \$ 4,985,202

As was reported in the 2024 Annual Report, the bottom line for WCNA 38 reflects expenses over income of \$956,129. Thankfully, World Services' efforts to increase reserves helped us to be prepared for an unfavorable outcome.



The 2023 motion to suspend the current rotation policy of WCNA gave World Services time to research and evaluate what would be practical moving forward. It took most of the past 18 months to gather the information needed for the discussions and to reach consensus on what changes in policy made the most sense.

A survey was conducted to see if there was a common theme of why NA members attend (or don't attend) WCNA. As expected, the majority of the 3,616 responding ranked costs of travel and other financial factors, as well as location, as the highest influencers on their decision of whether to attend. Nearly half of the responses received were from members who have never attended a WCNA. There will be more on the results from this survey reported in the Conference Report prior to WSC 2026.

Future

Many factors brought the World Board to their decision to offer Motion 3: Overall expenses, market trends, costs and complexities of international travel, global political and economic climates, etc.

The proposed guidelines delegate more of the rotation and location decision-making responsibility to the World Board simply because so much is unknown.

Please read the essay in the CAR for more insights.



Many factors brought the World Board to their decision to offer Motion 3: Overall expenses, market trends, costs and complexities of international travel, global political and economic climates, etc.

The proposed guidelines delegate more of the rotation and location decision-making responsibility to the World Board simply because so much is unknown—inside and outside of NA. The conference industry as a whole is changing; our members' behavior is changing; and there is no way to predict what the landscape will look like years in the future.

Please read the essay in the CAR for more insights.

Motion 3: To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028. The location to be determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue neutral event. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C.)

Maker: World Board

Motion 3: To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028. The location to be determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue neutral event. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C.)

Maker: World Board

Motion 3:

Intent: To have guidelines for the World Convention (WCNA) that reflect the changing nature of large events worldwide and support the prudent use of Fellowship resources.

Financial Impact: No direct financial impact. Any future expenses will be called out in project plans or budgets.

Policy Affected: The policy offered in Addendum C will replace the current WCNA guidelines in GWSNA (pages 46–48) shown in Addendum D. Pause for discussion

Intent: To have guidelines for the World Convention (WCNA) that reflect the changing nature of large events worldwide and support the prudent use of Fellowship resources.

Financial Impact: No direct financial impact. Any future expenses will be called out in project plans or budgets. Policy Affected: The policy offered in Addendum C will replace the current WCNA guidelines in GWSNA (pages 46–48) shown in Addendum D.

pause for discussion

Regional Motions

With fewer motions for discussion and decision there will be more time during the WSC for conference participants to talk about issues that affect NA as a whole; and time to work on honing and shaping the next steps in the collaborative planning efforts.

Regional Motions

Having two motions from regions in this CAR is definitely not the norm for the WSC, but perhaps it's a sign of the shift toward a more collaborative and discussion-based conference. With fewer motions for discussion and decision there will be more time during the WSC for conference participants to talk about issues that affect NA as a whole; and time to work on honing and shaping the next steps in the collaborative planning efforts.

The Regional/Zonal Motion Process

1 July 2025: draft CAR motion deadline

3 August 2025: final draft deadline

9 draft motions submitted

Several agreements reached not requiring conference action. These are described on page 44 of the CAR.

2 ideas in draft motions were already covered by CAR Survey items.

End result is two regional motions in this CAR.

The deadline to submit a draft motion to the CAR was July 1st 2025, with the final draft by August 3rd 2025. As of July 1st, there were nine draft motions submitted. Over the course of the month, the board worked with the motion makers to help them get the motions "CAR-ready." A Guide to World Services explains what makes a motion "CAR-ready" on pages 19–20.

The World Board often reaches solutions with motion makers that do not require conference action. Several such agreements were reached. These are described on page 44 of the CAR. These agreements are great examples of ways to collaborate with the World Board. Often ideas or concerns can be resolved without the need for a CAR motion. The World Board always encourages concerned members to reach out, via email to wb@na.org, to start a conver¬sation.

In two other cases, the ideas contained in draft motions were already covered by items contained within the CAR Survey, The Interim WSC had passed a motion to include all ideas for new and revised recovery literature

and service material in the CAR Survey rather than as CAR motions for the 2026 conference as an experiment, so the ideas could be considered and prioritized next to each other.

The end result is the two regional motions currently in this CAR.

Motion 4: To direct the World Board to create a project plan for consideration at WSC 2029 to research and explore the opportunities and obstacles of providing booklength pieces of literature to the incarcerated, on tablets, in addition to the IPs and audio version of the Fifth Edition Basic Text that already exist on inmate tablets.

Maker: Arizona Region

Co-makers: Florida, Ohio, Northern California,

Southern California, Sweden, UK, Utah

Motion 4: To direct the World Board to create a project plan for consideration at WSC 2029 to research and explore the opportunities and obstacles of providing booklength pieces of literature to the incarcerated, on tablets, in addition to the IPs and audio version of the Fifth Edition Basic Text that already exist on inmate tablets.

Maker: Arizona Region

Co-makers: Florida, Ohio, Northern California, Southern California, Sweden,

UK, Utah

Motion 4:

Intent: To give the Conference and Fellowship the ability to meaningfully discuss the opportunities and obstacles of making booklength pieces of literature available to the incarcerated on tablets.

Financial Impact: There is minimal cost in creating a project plan. The cost to NAWS would be in the project itself if the WSC were to adopt and prioritize the plan.

Policy Affected: None

Intent: To give the Conference and Fellowship the ability to meaningfully discuss the opportunities and obstacles of making booklength pieces of literature available to the incarcerated on tablets.

Financial Impact: There is minimal cost in creating a project plan. The cost to NAWS would be in the project itself if the WSC were to adopt and prioritize the plan.

Policy Affected: None

Motion 4—Rationale by Region

Narcotics Anonymous exists to carry a message of hope and freedom to every addict seeking recovery, including our members behind the walls. As correctional systems increasingly transition from physical books to secure digital tablets, many incarcerated addicts are being cut off from booklength NA literature such as Just for Today, It Works: How and Why, and Living Clean. Without action, this shift threatens to limit access to the foundation of our message for some of our most isolated members. . . .

Rationale by Region: Narcotics Anonymous exists to carry a message of hope and freedom to every addict seeking recovery, including our members behind the walls. As correctional systems increasingly transition from physical books to secure digital tablets, many incarcerated addicts are being cut off from booklength NA literature such as Just for Today, It Works: How and Why, and Living Clean. Without action, this shift threatens to limit access to the foundation of our message for some of our most isolated members. ...

Motion 4—Rationale by Region

Approving this motion would allow the World Board to develop a project plan exploring practical, principled ways to make our Fellowship's booklength literature available through prison tablet systems. This plan would examine logistical, legal, financial, and Fellowship-related issues, ensuring that any approach upholds the principles of self-support and preserves the integrity of NA's intellectual property, as outlined in the Fellowship Intellectual Property Trust (FIPT).

Many incarcerated members already face disparities in literature access, depending on facility policies and geography. . . .

Approving this motion would allow the World Board to develop a project plan exploring practical, principled ways to make our Fellowship's booklength literature available through prison tablet sys-tems. This plan would examine logistical, legal, financial, and Fellowship-related issues, ensuring that any approach upholds the principles of self-support and preserves the integrity of NA's intellectual property, as outlined in the Fellowship Intellectual Property Trust (FIPT).

Many incarcerated members already face disparities in literature access, depending on facility pol-icies and geography. ...

Motion 4—Rationale by Region

Exploring digital options would help the Fellowship respond to these inequities while adapting to a changing environment. It also presents an opportunity to strengthen our trusted servant relationships with correctional institutions, ensuring that NA literature remains accessible to those with limited financial resources.

By supporting this motion, the World Service Conference would affirm our commitment to carrying the message to all addicts, regardless of circumstance, and empower the World Board to be proactive, bringing back informed options for Fellowship review and approval.

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By supporting this motion, the World Service Conference would affirm our commitment to carrying the message to all addicts, regardless of circumstance, and empower the World Board to be proactive, bringing back informed options for Fellowship review and approval.

The World Board shares the maker's commitment to ensuring that all addicts—including those who are incarcerated—have access to NA literature and the message of recovery. We recognize the shift from printed books to digital tablets in correctional systems offers both opportunities and challenges.

We believe this motion is unnecessary, as NA World Services is already engaged in ongoing efforts to make literature accessible in correctional facilities while upholding self-support and the integrity of the Fellowship Intellectual Property Trust (FIPT). We currently work with vendors and departments to provide, at no cost, materials already available on na.org. . . .

World Board Response: The World Board shares the maker's commitment to ensuring that all addicts—including those who are incarcerated—have access to NA literature and the message of recovery. We recognize the shift from printed books to digital tablets in correctional systems offers both opportunities and challenges.

We believe this motion is unnecessary, as NA World Services is already engaged in ongoing efforts to make literature accessible in correctional facilities while upholding self-sup-port and the integrity of the Fellowship Intellectual Property Trust (FIPT). We currently work with vendors and departments to provide, at no cost, materials already available on na.org. ...

The Basic Text is available in twelve languages in audio, and IPs, booklets, and translated materials are accessible in 61 languages. An Introductory Guide to NA—with ten IPs and the Steps chapter from the Basic Text—is soon to be available in English and Spanish audio.

Providing full-length books on tablets is not a simple solution. Correctional environments vary widely; many still require physical books. We do not contract with for-profit tablet companies that would charge for materials we provide for free. Our focus remains on accessibility, not commercialization. . .

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It is important to recognize that NA World Services remains largely funded through literature sales, a considerable amount of which comes from initiatives to help incarcerated addicts. We make many resources freely available because we believe deeply in our mission; we must also ensure the sustainability of the services that allow us to carry that message worldwide.

We once offered PDFs of major titles online, but massive unauthorized distribution forced their removal. Audio materials, especially in Spanish, are now the most frequently accessed resources on inmate tablets. This has guided our recent recording projects. . .

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As has been our practice for more than two decades, NAWS continues to provide free literature to incarcerated members upon request and offers a Basic Text after continued contact. We also recognize the importance of H&I efforts to carry meetings into facilities as well as reentry support, including helping members who receive addiction medication to feel welcome in NA.

While digital tools will continue to evolve, our balanced approach—combining technology, human connection, and financial responsibility—remains the most effective way to carry our message. The motion's intent aligns with work already in progress at MA World Services.

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While digital tools will continue to evolve, our balanced approach—combining technology, human connection, and financial responsibility—remains the most effective way to carry our message. The motion's intent aligns with work already in progress at NA World Services.

pause for discussion

Motion 5: To direct the World Board, to implement artificial intelligence (AI) interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation.

Maker: South Florida Region Co-makers: Iran, UK, Nepal

Motion 5: To direct the World Board, to implement artificial intelligence (AI) interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation.

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Motion 5:

Intent: To eliminate language barriers, ensuring that all voices are heard globally, enhancing our communication and time efficiency during business meetings. This initiative also aims to reduce the risk of human interpretation errors and potential absences during our sessions. Financial Impact: The financial impact of implementing this technology is expected to be significant but has not yet been determined pending further analysis.

Policy Affected: None

Intent: To eliminate language barriers, ensuring that all voices are heard globally, enhancing our communication and time efficiency during business meetings. This initiative also aims to reduce the risk of human interpretation errors and potential absences during our sessions.

Financial Impact: The financial impact of implementing this technology is expected to be significant but has not yet been determined pending further analysis.

Policy Affected: None

Motion 5—Rationale by Region

We would like to provide further clarification regarding the intent of this initiative. Our objective is to empower RDs and ADs whose primary language is not English, enabling them to articulate their perspectives more effectively in their native language during direct discussions. This will reduce the reliance on interpreters. Additionally, this approach aligns with our second concept: the service structure will seek guidance and resources from the groups, including spiritual guidance, which we regard as a matter of conscience in this context.

Rationale by Region: We would like to provide further clarification regarding the intent of this initiative. Our objective is to empower RDs and ADs whose primary language is not English, enabling them to articulate their perspectives more effectively in their native language during direct discussions. This will reduce the reliance on interpreters. Additionally, this approach aligns with our second concept: the service structure will seek guidance and resources from the groups, including spiritual guidance, which we regard as a matter of conscience in this context.

World Services shares the goal of improving communication and participation at the World Service Conference (WSC), especially for members whose first language is not English. Removing barriers to participation is something we deeply value.

However, this motion would limit the conference's ability to adapt and make timely operational decisions. We support experimenting with new technologies to enhance accessibility and efficiency, but this motion mandates a specific tool—Al interpretation—to replace human interpreters. That replacement is the concern. . . .

World Board Response: World Services shares the goal of improving communication and participation at the World Service Conference (WSC), especially for members whose first language is not English. Removing barriers to participation is something we deeply value.

However, this motion would limit the conference's ability to adapt and make timely operational decisions. We support experimenting with new technologies to enhance accessibility and efficiency, but this motion mandates a specific tool—Al interpretation—to replace human interpreters. That replacement is the concern. ...

Human interpreters, nearly always NA members, bring accuracy, cultural understanding, and a spiritual connection that technology cannot replicate. Replacing them would undermine effective communication at the WSC.

We've long held that WSC participants themselves are best positioned to test and decide on process changes, as noted in our 2023 CAR response: "Allowing participants to make decisions about the processes that affect the WSC meeting is significantly more nimble than making these types of changes through the CAR." Given how quickly technology evolves, flexibility is more practical than a rigid policy. . . .

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Al tools could be explored as supplements—not replacements—in smaller settings or between conferences, but mandating them now, without trials or research, is premature. WSC interpreters do far more than translate—they convey recovery concepts, emotional tones, and cultural nuances vital to understanding. They also help participants between sessions, ensuring two-way communication that Al cannot yet provide.

Conference discussions sometimes include sensitive matters. Al-based systems pose potential privacy risks and lack the understanding of NA's Traditions that human interpreters bring. . . .

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Conference discussions sometimes include sensitive matters. Al-based systems pose potential pri¬vacy risks and lack the understanding of NA's Traditions that human interpreters bring. ...

Current technology also struggles with accuracy, speed, and context—especially with our specialized recovery language.

The World Board supports continued exploration of new tools to aid communication, but not as mandated substitutes for human interpreters. The WSC's success depends on flexibility, inclusivity, and spiritual connection—not automation. We encourage ongoing experimentation and dialogue at the conference level as technology continues to evolve.

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pause for discussion

discussion



We hope this PowerPoint has helped in your discussion of this material. Please note that there are five other PowerPoints that focus on the rest of the CAR. These resources, the CAR itself, and the online CAR survey are available online at na.org/conference.

We welcome your questions and your feedback on the CAR, and all other issues, at worldboard@na.org.