NARCOTICS ANONYMOUS WORLD SERVICES, INC. PROPOSED EMERGENCY BUDGET FOR FISCAL YEARS 2021 & 2022 Cycle Total for **Proposed July 2021** Proposed July Fiscal Years 2020 **Annualized** 2020 - June 2021 June 2022 and 2021 INCOME RECOVERY LITERATURE INCOME \$2.083.097 \$2.083.097 \$3.645.420 BASIC TEXT: Hardcover English \$1.562.323 BASIC TEXT: Translated 235,427 \$176,570 235,427 411,997 BASIC TEXT: Softcover 1,013,674 \$760,255 1,013,674 1,773,929 JUST FOR TODAY 785,503 \$589,128 785,503 1,374,631 IT WORKS: HOW & WHY 604,113 \$453,085 604,113 1,057,199 SPONSORSHIP BOOK 51,022 29,155 \$21,867 29,155 STEP WORKING GUIDES 859,581 \$644,686 859,581 1,504,267 LIVING CLEAN 387,037 \$290,278 387.037 677,314 **GUIDING PRINCIPLES** 222.897 \$167,173 222.897 390.070 ePUB BOOKS 98,617 98,617 172,579 \$73,963 LITERATURE INCOME (IRAN) 459,770 459,770 459,770 919,539 OTHER RECOVERY LITERATURE 1,264,676 1,264,676 1,053,896 2,318,571 Subtotal \$6,252,991 \$14,296,538 \$8,043,547 \$8,043,547 OTHER INVENTORY INCOME **MEDALLIONS** \$889,806 \$889,806 \$1,557,160 \$667,354 **KEYTAGS & CHIPS** 1,313,652 \$985,239 1,313,652 2,298,890 NON-FIPT INFORMATION BOOKLETS 117,676 \$88,257 117,676 205,933 SERVICE MATERIAL 249,375 249,375 \$187,031 436,406 SPECIALTY ITEMS 99,524 174,167 \$74,643 99,524 MIRACLES HAPPEN 18,732 18,732 \$14,049 32,781 Subtotal 2,688,765 2,016,573 2,688,765 4,705,338 SHIPPING \$575,873 \$431,905 \$575,873 \$1,007,777 DISCOUNTS (1,478,081)(\$1,108,561)(1,478,081)(2,586,642)**DEVELOPMENTAL SUBSIDIES & ALLOWANCES** (\$132,378) (176,503) (176,503)(308,881)Subtotal (\$1,078,712)(\$809,034) (\$1,078,712)(\$1,887,745)9,653,600 **Gross Literature Income (less discounts)** 9,653,600 7,460,531 17,114,131 Gross Literature Income (without Iran) 7,000,762 9,193,830 9,193,830 16,194,592 RECOVERY LITERATURE COST OF GOODS BASIC TEXT: Hardcover English 389,743 682,050 389,743 \$292,307 BASIC TEXT: Translated \$32,227 42.970 42.970 75.197 \$93,781 BASIC TEXT: Softcover 125,041 125,041 218,821 JUST FOR TODAY 75,133 \$56,350 75,133 131,483 IT WORKS: HOW & WHY 96,599 \$72,449 96,599 169,048 SPONSORSHIP BOOK 5,592 \$4,194 5,592 9,785 STEP WORKING GUIDES 92,139 \$69,104 92,139 161,243 LIVING CLEAN \$34,537 46,049 46,049 80,586 **GUIDING PRINCIPLES** 28,694 \$21,521 28,694 50,215 ePUB BOOKS 29,809 \$22,357 29,809 52,167 LITERATURE PRODUCTION (IRAN) 272,272 272,272 272,272 544,543 OTHER RECOVERY LITERATURE 295,102 295,102 516,428 \$221,326 Subtotal 1,499,142 1,192,425 1,499,142 2,691,567

NARCOTICS ANONYMOUS WORLD SERVICES, INC. PROPOSED EMERGENCY BUDGET FOR FISCAL YEARS 2021 & 2022 Cycle Total for **Proposed July** Proposed July 2021 Fiscal Years 2020 **Annualized** 2020 - June 2021 June 2022 and 2021 **MEDALLIONS** \$199,111 \$149.333 \$199,111 \$348,444 **KEYTAGS & CHIPS** 284,423 \$213,317 284,423 497,740 NON-FIPT INFORMATION BOOKLETS 66,731 \$50,048 66,731 116,779 SERVICE MATERIAL 85,785 \$64,339 85,785 150,124 SPECIALTY ITEMS 43,715 \$32,786 43,715 76,501 MIRACLES HAPPEN 3,706 \$2,779 3,706 6,485 INVENTORY ADJUSTMENT 0 Subtotal \$683,470 \$512,603 \$683,470 \$1,196,073 **Total Cost of Goods** \$2,182,613 \$2,182,613 \$1,705,027 \$3,887,640 Total Cost of Goods (without Iran) \$1,910,341 \$3,343,097 \$1,432,756 \$1,910,341 Net Literature Income \$7,470,987 \$5,755,504 \$7,470,987 \$13,226,491 Net Literature Income (without Iran) \$7,283,489 \$5,568,006 \$7,283,489 \$12,851,495 FELLOWSHIP CONTRIBUTIONS BREAKDOWN BY DONOR TYPE Members \$318,318 \$418,318 \$736,636 \$68,318 Groups 83,440 83,440 83,440 166,879 Areas 134,819 64,819 134,819 199,638 Regions 524,929 300,000 524,929 824,929 **Events/Conventions** 57,560 39,560 18,000 39,560 23,349 **Unity Day** 11,675 11,675 11,675 Zonal & Other Forums 40,013 15,000 40,013 55,013 Total Contributions \$902,754 \$1,252,754 \$811,252 \$2,064,005 Other Income \$34,134 LICENSED VENDOR PAYMENTS \$34,134 \$68,268 \$34,134 6,857 6,857 **INTEREST** 6,857 13,715 **MISCELLANEOUS** 163 Total Other Income \$81,983 \$41,154 \$40,992 \$40,992 **OPERATING INCOME** (Not including event specific) \$8,414,896 OPERATING 'INCOME (Not including Iran) \$8,227,398 \$6,420,249 \$8,577,234 \$14,997,483

NARCOTICS ANONYMOUS WORLD SERVICES, INC. PROPOSED EMERGENCY BUDGET FOR FISCAL YEARS 2021 & 2022 Cycle Total for Proposed July 2021 **Proposed July** Fiscal Years 2020 **Annualized** 2020 - June 2021 June 2022 and 2021 **EXPENSE** LITERATURE PRODUCTION & DISTRIBUTION **FIXED OPERATIONAL EXPENSES PRODUCTION** 627.262 \$627,262 \$627,262 \$1,254,524 TRANSLATIONS (not included in Cost of Goods) 42,008 42,008 42,008 84,017 LITERATURE DISTRIBUTION (IRAN) 51,669 51.669 51.669 103.338 1,162,162 SHIPPING 581,081 581,081 581,081 **BUSINESS PLAN WORKGROUP** 3,469 7,700 7,700 15,400 LEGAL 16,713 38,000 38,000 76,000 LIT P&D TRAVEL AND EXCHANGE EXPENSES 90,979 50,000 50,000 100,000 ACCOUNTING 19,798 19,916 19,916 39,831 PERSONNEL (Includes amt budgeted to variable projects) 2,914,747 1,497,601 1,407,748 1,506,999 536,744 **OVERHEAD** 596,382 550,457 1,133,126 TECHNOLOGY 137,379 138,152 138,152 276,303 Total Literature Production & Distribution \$3,618,416 \$3,500,279 \$3,659,168 \$7,159,448 Total Literature Production & Distribution (without Iran) \$3,566,747 \$3,448,610 \$3,607,499 \$7,056,110 WORLD SERVICE CONFERENCE SUPPORT **FIXED OPERATIONAL EXPENSES PUBLICATIONS** \$19,097 \$19,097 \$19,097 \$38,195 WORLD SERVICE CONFERENCE BIENNIAL MTG 246,789 30,491 497,637 528,128 WORLD BOARD 168,876 110,000 155,000 265,000 **HUMAN RESOURCE PANEL** 12,964 12,964 12,964 25,929 WSC COFACILITATORS 2,443 4,885 4,885 **ACCOUNTING** 11,530 23,060 11,412 11,530 PERSONNEL (Includes amt budgeted to variable projects) 863,075 815,012 872,473 1,687,485 OVERHEAD 345,274 656,020 305,732 310,746 **TECHNOLOGY** 79,211 79,983 79,983 159,965 Subtotal \$1,709,599 \$1,389,824 \$1,998,843 \$3,388,667 VARIABLE OPERATIONAL EXPENSES PROJECTS ADOPTED AT PREVIOUS WSC \$23,383 0 0 0 5,000 **Projects Adopted WSC2020 (virtual)** 5,000 10,000 ========== ____________ **Total World Service Conference Support** \$1,732,982 \$1,394,824 \$2,003,843 \$3,398,667

NARCOTICS ANONYMOUS WORLD SERVICES, INC. PROPOSED EMERGENCY BUDGET FOR FISCAL YEARS 2021 & 2022 Cycle Total for **Proposed July** Proposed July 2021 Fiscal Years 2020 **Annualized** 2020 - June 2021 June 2022 and 2021 FELLOWSHIP DEVELOPMENT **FIXED OPERATIONAL EXPENSES** \$86,833 \$44,000 \$44,000 \$88,000 **PUBLICATIONS** FELLOWSHIP SUPPORT 599,996 374,996 225,000 374,996 PUBLIC RELATIONS 135,515 67,757 67,757 67,757 DEVELOPMENTAL LITERATURE 428,782 428,782 786,100 357,318 ACCOUNTING 18,108 18,343 18,343 36.687 1,369,230 PERSONNEL (Includes amt budgeted to variable projects) 1.388.025 1,296,610 2,684,635 **OVERHEAD** 621,572 549,299 1,043,668 494,369 **TECHNOLOGY** 125,701 127,245 127,245 254,490 \$3,092,979 Subtotal \$2,630,643 \$2,998,448 \$5,629,091 **VARIABLE OPERATIONAL EXPENSES** PROJECTS ADOPTED AT PREVIOUS WSC \$0 0 0 0 MENTAL HEALTH/ILLNESS PAMPHLET 0 0 0 18,772 SPIRITUAL PRINCIPLE A DAY BOOK 55,000 55,000 12,255 Subtotal \$31,027 \$55,000 \$0 \$55,000 ========= **Total Fellowship Development** \$3,124,006 \$2,685,643 \$2,998,448 \$5,684,091 **EVENTS** FIXED OPERATIONAL EXPENSES FUTURE (AND PRIOR) CONVENTIONS \$15,000 15,000 \$15,318 \$0 **ACCOUNTING** 3,092 2,620 2,620 5,241 PERSONNEL (Includes amt budgeted to variable projects) 235,880 198.289 383,519 185,230 OVERHEAD 91,665 70,624 78,471 149,095 TECHNOLOGY 21,266 18,178 18.178 36,356 Total Events (without event specific) \$367,221 \$276,653 \$312,559 \$589,211 EXPENSE (For activity areas only) \$8,842,625 \$7,857,398 \$8,974,019 \$16,831,417 EXPENSE (Activity Areas w/o IRAN) \$8,790,956 \$7,805,729 \$8,922,350 \$16,728,079 EXCESS REVENUE/EXPENSE (Cash Activities only) (\$427,729) Non Cash Items Depreciation and Amortization Expense \$357,940 \$357,940 \$357,940 \$715,880 TOTAL EXPENSE \$9,200,565 \$8,215,338 \$9,331,959 \$17,547,297 (\$785,669) EXCESS REVENUE/EXPENSE (without event specific **EXCESS REVENUE/EXPENSE (without Iran)** (\$921,498)(\$1,743,420) (\$703,055) (\$2,446,476)

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