



WSC 2026 Summary of Decisions

Draft as of 20 May 2026

Changes since last draft: NAWS Strategic Plan added, Streaming Statistics added, Statistics on Participants Attending corrected

Table of Contents

- Table of Contents 2
- Conference Theme..... 3
- Statistics on Participants Attending WSC 2026 3
- Streaming Statistics – Unique Listeners..... 3
- Adopted Motions 4
- WSC 2026 Ballots 9
- WSC 2026 Election Results 10
- Planning Session Prioritization Results 11
- CAR Survey Results..... 13
- Straw Polls to Determine Project Focuses 16
- Straw Polls to Prioritize Projects 17
- New Idea Proposal Priorities 18
- New Ideas Discussions Summaries 31
- Failed Motions and Amendments 33
- Amendments the Body Decided Not to Consider 40
- Withdrawn or Committed Motions 42
- NA Meeting Counts 43
- NA World Services 2026-2029 Strategic Plan..... 44

Conference Theme

- WSC celebrated the 50th anniversary of the World Service Conference (1976–2026).
- WSC theme was *Our Common Welfare*.

Statistics on Participants Attending WSC 2026

- There were **148** voting members participating at this WSC—**133** regional and zonal delegates, **15** World Board members, and **113** alternate delegates—plus **3** HRP members, **2** cofacilitators, and **6** translators.
- Of **128** seated regions, **127** RDs participated. Of **6** seated zones, **6** ZDs participated.
- **43** participants joined remotely—**15** voting participants and **28** alternates.
- This was the first WSC that **Brazil Central**, **Iran Region #1**, **Nordeste Brazil**, **Rio Grande do Sul**, and **Thailand** participated as seated members.
- El Salvador was not registered to attend.
- Of the 133 RDs and ZDs participating, **66** were from the US and 67 were from outside the US.
- We had **113** alternate delegates participating — **60** from the US and **53** from outside the US.
- There were **180** men, **78** women, and **2** non-binary participants among the conference participants—delegates, alternates, and World Board members.
- This year's conference participants were from **48** countries and spoke or signed **31** languages (based on Serenity Prayer languages at the close of the First Things First session).
- This conference made the decision to seat: **Afghanistan Region** and **Region 10 Brazil**.

Note: Figures are drawn from the WSC 2026 registration list as of conference date.

Streaming Statistics – Unique Listeners

English 1,779
Spanish 495
Portuguese 181

Total 2,455

Adopted Motions

Motion #1	World Board
Motion	Approve the revised IP #21, <i>Staying Clean in Isolation</i> , contained in Addendum A, as Fellowship-approved recovery literature to replace the current IP #21, <i>The Loner—Staying Clean in Isolation</i> .
Intent	To update this IP originally approved in 1986 with current Fellowship experience.

Initial Straw Poll: 130-1-0-0 99.24% Consensus support

Final Vote: 130-0-0-0 100% Unanimous support

Motion #2	World Board
Motion	To adopt the collaboratively created 2026–2029 NA World Services Strategic Plan contained in Addendum B. [See page 44 of this summary of decisions.]
Intent	To approve the results of the collaborative planning that began at WSC 2023 and continued with zonal and conference participant involvement throughout this cycle.

Initial Straw Poll: 122-4-4-1 93.85% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #3	World Board
Motion	To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028. The location to be determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C.)
Intent	To have guidelines for the World Convention (WCNA) that reflect the changing nature of large events worldwide and support the prudent use of Fellowship resources.

Initial Straw Poll: 87-36-7-1 66.92% Strong support

Final Vote: 101-29-2-0 76.52% Strong Support — Motion carries

Motion #4	Arizona Region — Co-makers: Florida, Ohio, Northern California, Southern California, Sweden, UK, Utah
Motion	To direct the World Board to create a project plan for consideration at WSC 2029 to research and explore the opportunities and obstacles of providing booklength pieces of literature to the incarcerated, on tablets, in addition to the IPs and audio version of the Fifth Edition Basic Text that already exist on inmate tablets.
Intent	To give the Conference and Fellowship the ability to meaningfully discuss the opportunities and obstacles of making booklength pieces of literature available to the incarcerated on tablets.

Initial Straw Poll: 87-29-9-6 69.60% Strong support

Final Vote: 102-26-2-1 78.40% Strong Support — Motion carries

Motion #6	World Board
Motion	To approve the project plan for Fellowship Awareness and Engagement with PR Service

Initial Straw Poll: 137-3-6-0 93.84% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #7	World Board
Motion	To approve the project plan for Raising Public Awareness of NA

Initial Straw Poll: 134-4-8-0 91.78% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #8	World Board
Motion	To approve the project plan for New Recovery Informational Pamphlets

Initial Straw Poll: 135-5-6-0 92.47% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #9	World Board
Motion	To approve the project plan for Revising Existing Recovery Informational Pamphlets

Initial Straw Poll: 133-8-5-0 91.10% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #10	World Board
Motion	To approve the project plan for Issue Discussion Topics (IDTs)

Initial Straw Poll: 131-5-10-0 89.73% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #11	World Board
Motion	To approve the project plan for New and Revised Service Tools

Initial Straw Poll: 131-5-9-1 90.34% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #12	World Board
Motion	To approve the project plan for Safety and Belonging/Gender-Neutral Language

Initial Straw Poll: 101-27-12-6 72.14% Strong support

Final Vote: 115-24-3-4 80.99% Consensus support — Motion carried

Motion #13	World Board
Motion	To approve the project plan for DRT/MAT—Helping Members Take Root

Initial Straw Poll: 129-11-5-1 88.97% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #14	World Board
Motion	To approve the project plan for Generational and Cultural Diversity

Initial Straw Poll: 122-11-10-3 85.31% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #15	World Board
Motion	To approve the project plan for Three-Year Conference Cycle

Initial Straw Poll: 133-7-6-0 91.10% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #16	World Board
Motion	To approve the 2026–2029 Narcotics Anonymous World Services, Inc., Budget

Initial Straw Poll: 125-7-13-1 86.21% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #17	World Board
Motion	To seat Afghanistan Region

Initial Straw Poll: 124-11-8-3 86.71% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #18	World Board
Motion	To seat Region 10 Brazil

Initial Straw Poll: 114-18-11-3 79.72% Strong support

Final Vote: 127-14-2-3 88.81% Consensus support — Motion carried

Motion #19	World Board
Motion	To reflect current practice by removing “roll call votes” from GWSNA (pg. 68) beginning WSC 2026. Roll call vote—Any member can request a roll call vote. Upon recognizing the request, the facilitator will ask the body. If the decision is in support of a roll call vote, the facilitator calls the name of each participant registered at the most recent roll call. When called, the participant responds by stating either “yes,” “no,” “abstain,” or “present and not voting.”

	Intent: To remove an old process that is no longer needed for decision making.
Intent	To remove an old process that is no longer needed for decision making.

Initial Straw Poll: 107-16-6-2 82.95% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #20	World Board
Motion	To add the following language to <i>GWSNA</i> under WSC processes (pg. 67) as an option for reconsidering a decision, beginning WSC 2026: <u>12. A participant may request a decision to be reconsidered, during the same business session (CAR-related decisions, CAT-related decisions, etc.), provided that the participant was on the side reflected in the final decision and new information has been brought that was not available in the original discussion of the item for decision. The decision to reopen discussion on the item in question is at the discretion of the Cofacilitators.</u>
Intent	To offer an opportunity for reconsidering a decision if new information comes to light.

Initial Straw Poll: 112-10-8-1 86.15% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #21	World Board
Motion	To adopt the 2026–2029 Reimbursement Policy.

Initial Straw Poll: 136-2-6-2 94.44% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #22	World Board
Motion	To approve the 2025 Interim World Service Conference minutes.

Initial Straw Poll: 122-2-4-3 95.31% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #MF-2	World Board
Motion	To adopt as WSC policy: To no longer utilize a seating workgroup.

Initial Straw Poll: 129-10-1-2 92.14% Consensus support

Motion adopted with results of Initial Straw Poll

Motion #MF-3	World Board
Motion	As we continue to collaboratively create the CAR survey and integrate it into the planning cycle, project ideas will be offered and prioritized through the

	CAR survey rather than being presented through individual motions. For the 2026–29 cycle, conference participants will submit any ideas for recovery literature, IDTs, or service material for possible inclusion in what we currently call the CAR survey rather than submitting motions for project plans.
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Initial Straw Poll: 124-14-3-4 87.94% Consensus support

Motion adopted with results of Initial Straw Poll

WSC 2026 Ballots

(Ballots were distributed electronically)

NOMINEES

WORLD BOARD (ten positions available)

- Allyse M – Connecticut Region
- Bill W – British Columbia Region
- Danny G – Northern New Jersey Region
- Eduardo G – HOW Brazil Region
- Hammed A-T – Kuwait Region
- Jade T – Southern California Region
- Jessica B – North Carolina Region
- Jorge M – Colombia Region
- Michael B – Volunteer Region
- Pam T – OK Region
- Sarah L – Western New York Region
- Yoel G – Israel Region

HUMAN RESOURCE PANEL (three positions available)

- Bella A – Australian Region
- Cindi B – OK Region
- James P – New England Region
- Troy B – Connecticut Region

COFACILITATOR (one position available)

- Jacob S – North Carolina Region
- Tina N – Region 51

WSC 2026 Election Results

(Last names removed for this record)

WORLD BOARD

- Allyse M – Connecticut Region
- Danny G – Northern New Jersey Region
- Eduardo G – HOW Brazil Region
- Hammed A-T – Kuwait Region
- Jade T – Southern California Region
- Jessica B – North Carolina Region
- Jorge M – Colombia Region
- Michael B – Volunteer Region
- Pam T – OK Region
- Yoel G – Israel Region

HRP

- Bella A – Australian Region
- Cindi B – OK Region
- Troy B – Connecticut Region

COFACILITATOR

- Tina N – Region 51

Planning Session Prioritization Results

Conference participants had a session on evaluating the collaborative planning process. During that session they were polled on the benefits of the collaborative planning process.

Benefits of a Collaborative Planning Process

Which phrase below most closely matches what you believe the greatest benefit of collaborative planning has been? (Answered: 140)

ANSWER CHOICES	%	N
1. We had meaningful input into the development of the plan	7.86%	11
2. It raised the importance of planning throughout the service system	14.29%	20
3. We felt like partners in shaping the work of NA World Services	12.86%	18
4. We had an impact not only on what the decisions were, but how they were made	9.29%	13
5. Collaborating in this way highlighted and strengthened our common purpose	15.71%	22
6. Our work together ensured the plan addresses the issues the Fellowship cares most about	40.00%	56
TOTAL	100%	140

Conference participants broke into small groups to discuss the internal and external factors that may affect our ability to achieve our vision. Small group results were consolidated and then the full group prioritized the factors as below.

POLL 1 – External Factors

Choose THREE of the factors OUTSIDE of NA (trends, issues, etc.) that will challenge or support us in pursuing our Vision.

ANSWER CHOICES	%	
1. Geopolitical dynamics	75%	100
2. Evolution of technology (AI, social media, lit access, security, etc.)	60%	81
3. Financial constraints (tariffs/cost, bitcoin, legal/tax implications, etc.)	40%	54
4. Generational/cultural differences	50%	67
5. Alternative programs (including harm reduction)	40%	53
6. Legalization of drugs including therapeutic uses and retail availability	22%	29
7. Impact of differences in healthcare systems/access	13%	18

POLL 2 – Internal Factors

Choose THREE of the factors INSIDE NA (trends, issues, etc.) that will challenge or support us in pursuing our Vision.

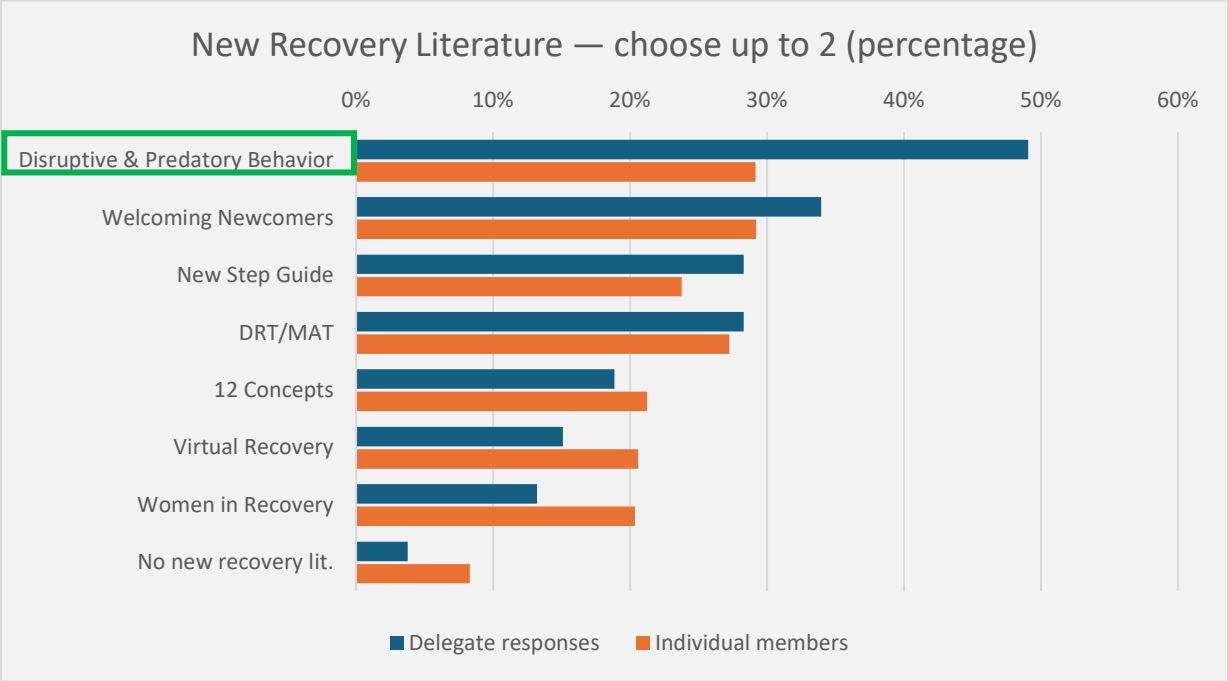
ANSWER CHOICES	%	
1. Development and organization of trusted servants (lack of foundation for trusted servant pipeline; generational expectations)	67%	90
2. Generational and cultural differences and gaps	43%	57
3. Establishment and integration of virtual NA	14%	19
4. Sense of safety, belonging, and welcomeness	43%	57
5. Redundancy and lack of understanding and cohesion and gaps in core services in the service system	22%	29
6. Disruption and bottleneck in flow of funds	29%	39
7. Lack of clear, consistent communication, messaging and NA language (used internally and externally)	30%	40
8. Lack of global perspective (diversity of issues, needs, etc.)	34%	46
9. Outside issues cause disruption, polarization internally	19%	25

CAR Survey Results

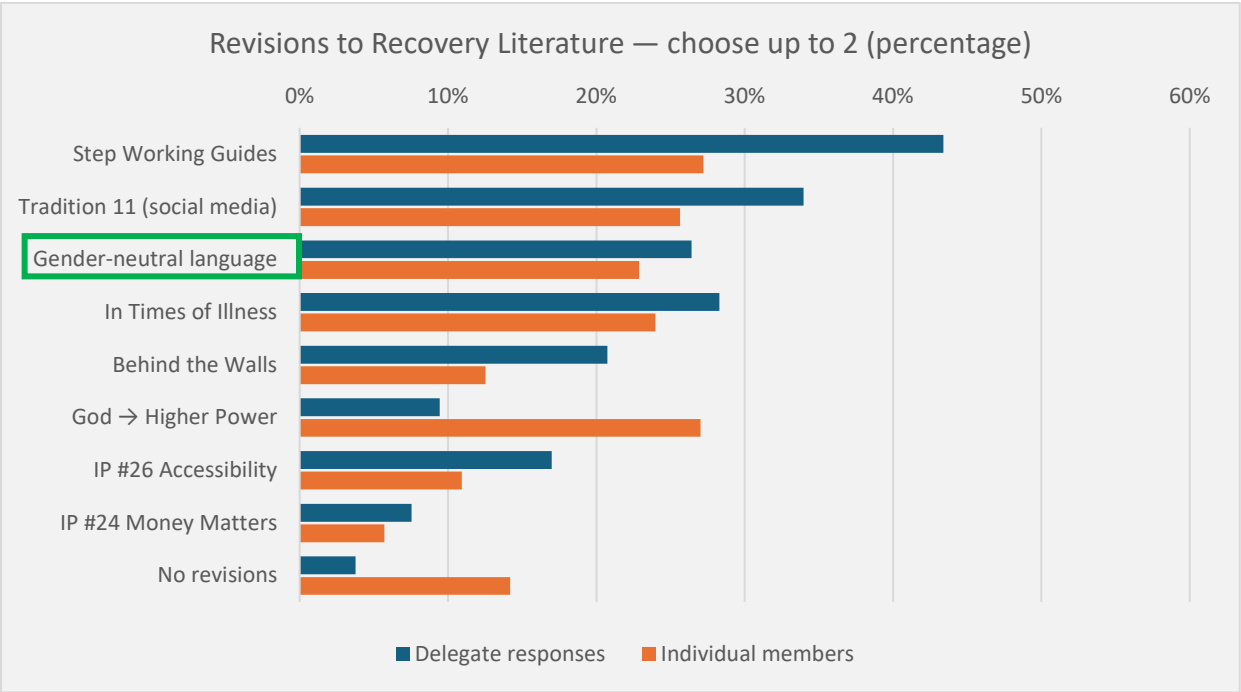
53 Delegates (Region & Zone)

9,188 member responses in 15 languages – Arabic, Dutch, English, Finnish, French, Hebrew, Italian, Norwegian, Polish, Portuguese, Slovak, Spanish, Swedish, Russian, & Ukrainian

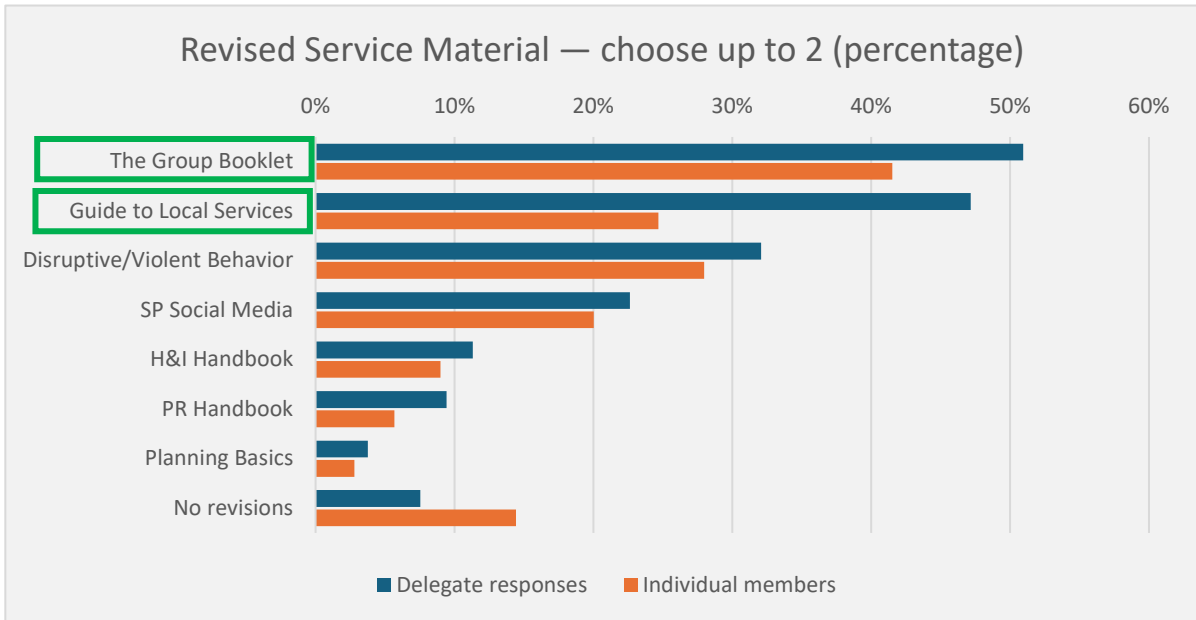
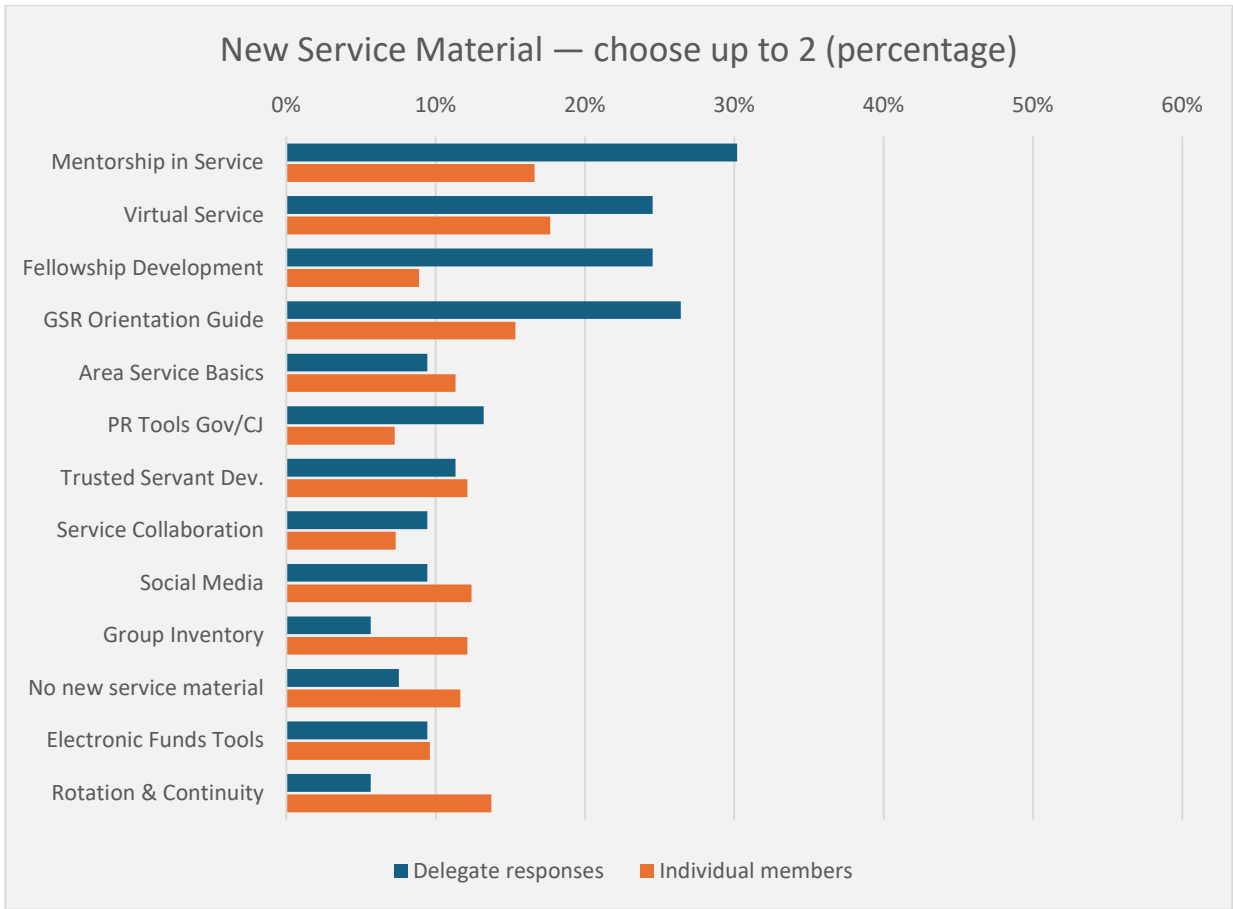
Note: The board's recommendations for project plans are bracketed in green.



WB Recommended - Disruptive and Predatory Behavior

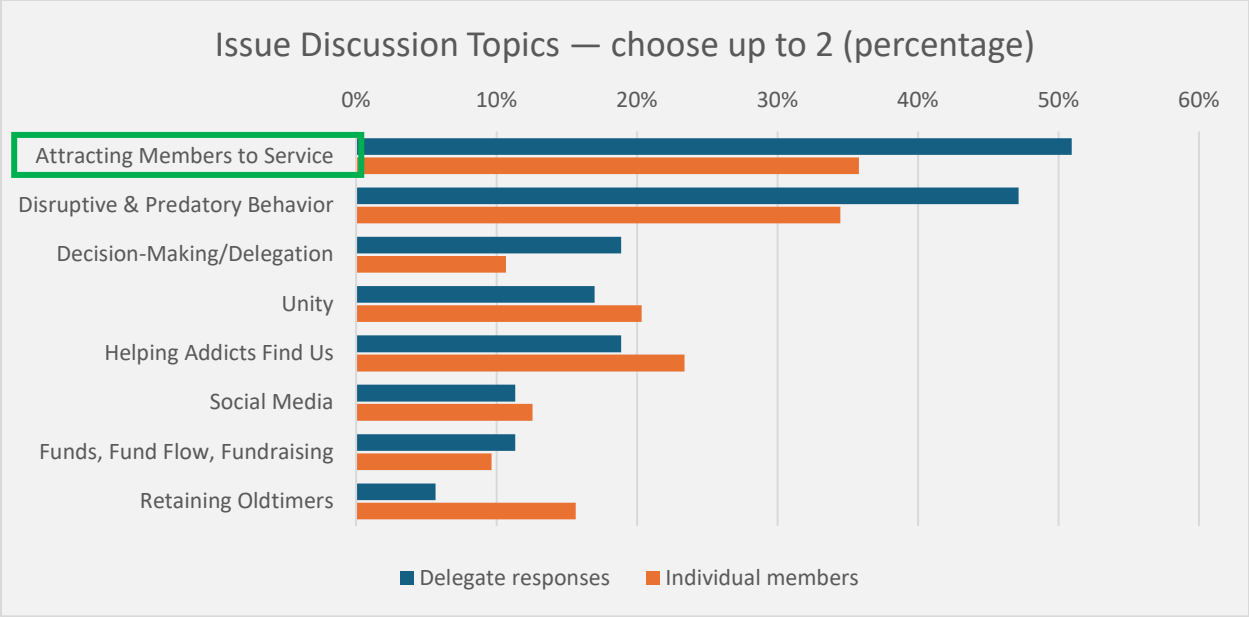


WB Recommended – Taking the next steps in Gender-Neutral Language in NA Literature.



WB recommended:

- Revising *The Group Booklet* (and IP #2)
- Revising *A Guide to Local Services*—beginning with group and area



WB recommended:

- Attracting Members to Service & Mentoring Them
- Welcoming Members
- Something related to group and area service (to feed the revisions to *GLS* and *Group Booklet*)

Straw Polls to Determine Project Focuses

The following straw polls were taken during the CAT-Related Discussion and Decision session to identify the focus for specific project plans.

Do you agree that the focus for New and Revised Service Tools Project Plan (Motion 11) should be to revise *A Guide to Local Services* and *The Group Booklet* (including IP #2 *The Group*)?

Straw Poll Results: 130-9-3-1 91.55% Consensus Support

Do you agree that the focus for Revising Existing Recovery Informational Pamphlets Project Plan (Motion 9) should be to take the next steps in gender-neutral language in NA literature depending on WSC 2026 decisions? The first step will be IP #1.

Straw Poll Results: 109-31-2-2 76.76% Strong Support

Do you agree that the focus for New Recovery Informational Pamphlet Project Plan (Motion 8) should be Disruptive and Predatory Behavior?

Straw Poll Results: 134-9-1-0 93.06% Consensus Support

Do you agree that the focus for Issue Discussion Topics Project Plan (Motion 10) should be: Attracting members to service and mentoring them; Welcoming members; Something related to both group and area service to feed the revisions of *GLS* and *Group Booklet*?

Straw Poll Results: 138-5-1-1 95.83% Consensus Support

Straw Polls to Prioritize Projects

Project plan for Fellowship Awareness and Engagement with PR Service

Straw Poll Results: 95 High 38 Medium 5 Low

Project plan for Raising Public Awareness of NA

Straw Poll Results: 88 High 40 Medium 10 Low

Project plan for New Recovery Informational Pamphlets

Straw Poll Results: 46 High 45 Medium 48 Low

Project plan for Revising Existing Recovery Informational Pamphlets

Straw Poll Results: 56 High 57 Medium 26 Low

Project plan for Issue Discussion Topics (IDTs)

Straw Poll Results: 65 High 53 Medium 22 Low

Project plan for New and Revised Service Tools

Straw Poll Results: 62 High 51 Medium 25 Low

Project plan for Safety and Belonging/Gender-Neutral Language

Straw Poll Results: 81 High 35 Medium 24 Low

Project plan for DRT/MAT—Helping Members Take Root

Straw Poll Results: 68 High 45 Medium 26 Low

Project plan for Generational and Cultural Diversity

Straw Poll Results: 48 High 52 Medium 38 Low

Project plan for Three-Year Conference Cycle

Straw Poll Results: 97 High 25 Medium 20 Low

New Idea Proposal Priorities

Conference participants submitted new ideas for discussion, prioritized them through a survey, and spent sessions discussing the top prioritized topics.

New Idea Prioritization Results	I want to discuss on Friday	
	Yes	No
<p>Maker: World Board</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: Making NA service more welcoming and relevant: Mentorship was the top priority for delegates and the second priority for members in New Service Material in the <i>CAR</i> Survey. Attracting members to service was the top priority IDT for both members and delegates. How can we make service more welcoming and relevant, and how can we better mentor and support our trusted servants?</p>	65	16
<p>Maker: World Board</p> <p>Main Topic/Issue: Other (please specify): - Revision to Tradition 11</p> <p>Proposal: In response to the 2026 <i>CAR</i> Survey: Revising Tradition Eleven to modernize the expression "press radio, and film."</p>	60	22
<p>Maker: World Board</p> <p>Main Topic/Issue: Local Services</p> <p>Proposal: Service material for groups: Modernizing <i>The Group Booklet</i> to describe the things that all NA groups must share. What makes an NA group an NA group?</p> <p>Revising <i>Guide to Local Services</i> to include the different ways that groups express those things? What are some best practices should we be sure to include?</p> <p>How can we reach the members who serve on a group level to help in such a project?</p>	56	26
<p>Maker: World Board</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: Welcoming Newcomers: This was the second priority in New Recovery Literature in the <i>CAR</i> Survey for both members and delegates. What are we looking for in a piece of recovery literature that isn't already included in IP #29: <i>An Introduction to NA Meetings</i>.</p>	55	25

<p>Maker: World Board</p> <p>Main Topic/Issue: Local Services</p> <p>Proposal: Service material for area services: What is working best in local services that we need to be sure to capture in a revision to <i>A Guide to Local Services</i>?</p> <p>What else do we need to be sure to capture?</p> <p>How can we reach the members who serve on an area level to help in such a project?</p>	53	27
<p>Maker: Chicagoland Region</p> <p>Main Topic/Issue: DRT/MAT</p> <p>Proposal: The Chicagoland Region has a lot of newer members coming to meetings on MAT (Harm Reduction)</p> <p>My idea is to create a booklet compiled of members experiences similar to the Reaching Out publication.</p> <p>It has been close to my heart and my thoughts have changed drastically since my son has been in treatment and was put on MAT as his treatment plan. I really believe we need a safe space to communicate maybe a WhatsApp channel. Its a scary world for newer members on MAT. Lets make them feel welcome in a changing world and try to give them a chance to recover.</p>	51	30
<p>Maker: African Zonal Forum</p> <p>Main Topic/Issue: Local Services</p> <p>Proposal: But Africa is rich with diversity, growth, and untapped connection. If we begin to see ourselves as part of a larger global fellowship, we can strengthen local service in Africa since NA is known but few practices of the NA way and diversity in culture and language</p>	47	31
<p>Maker: ABCD</p> <p>Main Topic/Issue: Zones</p> <p>Proposal: Better use of Zones for NAWS, Inc. projects.</p>	47	26
<p>Maker: Arkansas</p> <p>Main Topic/Issue: Other (please specify): - CP Webinar timing</p> <p>Proposal: To have a designated number of collaborative CP Webinars held in time zones that are beneficial to CPs outside of the US.</p>	46	30

<p>Maker: Eastern NY</p> <p>Main Topic/Issue: Zones</p> <p>Proposal: Incorporate zones more directly into the execution of NAWS projects and literature drafting.</p>	46	27
<p>Maker: Colorado</p> <p>Main Topic/Issue: DRT/MAT</p> <p>Proposal: Gather all information from our already approved literature to create an IP with language geared toward our solution to help all addicts take root and move toward all complete abstinence.</p>	45	34
<p>Maker: Irish Region</p> <p>Main Topic/Issue: Other (please specify): - Financial sustainability based on changing media consumption</p> <p>Proposal: That NA develops a streaming subscription service which gives access to all literature and resources for an affordable subscription eg \$7 per month.</p> <p>This solves the problem of the changing habits of reading (people don't read hard copy books as much) and the income problem. Newcomers can get codes to access for free. Think along the lines of Netflix or Spotify. Maybe online meetings are accessible through the same platform.</p> <p>This can help with both the 7th tradition and the literature distribution (And printing and shipping costs).</p>	45	32
<p>Maker: Iowa</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: Creation of a new organization chart showing the service structure that includes the flow of information through the surveys, so the members understand the importance of their input on the surveys.</p>	44	29
<p>Maker: Upper midwest</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: Tool box for each position listed in Guide to Local Service and in GWSNA to provide a foundation to areas that lack predecessors or other experienced members to help guide them in positions</p>	43	35

<p>Maker: Minnesota</p> <p>Main Topic/Issue: Planning</p> <p>Proposal: How can we add additional CP webinars to promote CP discussion regarding Literature Survey prior to the straw poll; and additionally CP webinars to promote discussion and debate on motions between the CAR publication, as well as before amendment deadline and prior to the straw poll.</p>	42	32
<p>Maker: Colorado</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: Speaker recording bank for inmate access all over the world</p>	41	39
<p>Maker: BZF</p> <p>Main Topic/Issue: Tomada de Decisão do WSC</p> <p>Proposal: Improving the WSC decision-making and motion discussion process prior to formally forwarding motions to the regions.</p> <p>Currently, most CAR and CAT motions are sent to the regions primarily with the proposal text, the proponents' rationale, and the World Board's opinion. While this model works operationally, it may limit a broader understanding of the context, especially for complex or sensitive topics, or those involving significant structural or financial impacts.</p> <p>In many cases, regions discuss and define their votes without having the opportunity to directly hear from the motion proponents, other delegates, or different perspectives on the issue. This can lead to decisions being made based on only a partial understanding of the topic and may reduce the quality of discussion within local communities.</p> <p>Another point of concern is that regions often arrive at the WSC with their votes already finalized and without the flexibility to change their position, even after hearing new information, arguments, or clarifications during conference discussions. As a result, the in-person discussions at the WSC may lose part of their value as a space for collective decision-making and collaboration, since many delegates are no longer able to reconsider their positions after the regional vote has already been determined.</p> <p>One possible improvement would be the creation of a preliminary space for presentation and discussion of motions before they are formally forwarded to the regions. In this model, proponents could present their ideas, explain the context, and answer questions, while the World Board could also further clarify its rationale and concerns regarding each proposal.</p> <p>Such a space could:</p> <ul style="list-style-type: none"> improve regional understanding of motions; provide greater transparency and clarity regarding the impact of proposals; allow early exposure to different perspectives; strengthen discussion based on information rather than only written documents; 	41	32

<p>help regions bring more informed and grounded votes to the WSC; preserve the value of in-person conference discussions; encourage a stronger culture of dialogue and collective collaboration among regions.</p> <p>The intention would not be to replace the current process, but to complement it by creating more opportunities for communication, clarification, and exchange of perspectives before final decisions are made.</p>		
<p>Maker: Colorado</p> <p>Main Topic/Issue: WSC: Three-year cycle</p> <p>Proposal: Enable CPs to self-organize online discussion meetings using the same platform used for the regular online CP Meetings</p>	41	33
<p>Maker: FRANCE</p> <p>Main Topic/Issue: Other (please specify): - PREDATORY BEHAVIOR</p> <p>Proposal: Addressing predatory behavior through personal recovery work - by developing a Fourth Step companion piece that helps members examine sexual predatory attitudes and behaviors in themselves, as well as the experience of having been preyed upon.</p> <p>The proposal How can we use the spiritual work of the Fourth Step to help members honestly examine predatory behavior in themselves - and the experience of having been preyed upon - as part of their recovery? One possible direction for discussion: developing a workbook or pamphlet to be used alongside the existing Step Working Guides, focused specifically on predatory attitudes and behaviors. Any member could choose to work it as part of their step work, in the spirit of Steps Four and Seven. This is proposed as an addition that supports current Fourth Step practice - not a revision of approved literature.</p>	40	36
<p>Maker: Região Rio Grande do Sul</p> <p>Main Topic/Issue: Create or revise service material</p> <p>Proposal: It would be interesting to develop a workshop on attracting new servers, and not just a pamphlet.</p>	39	41
<p>Maker: BZF</p> <p>Main Topic/Issue: Other (please specify): - The Future of the World Convention (WCNA)</p> <p>Proposal: The Future of the World Convention (WCNA)</p> <p>The World Convention is one of the greatest symbols of unity within our Fellowship. However, recent challenges related to financial sustainability, planning, global participation, and the operational model demonstrate the need to begin a broader and more strategic discussion about the future of the event.</p> <p>This proposal is to create a discussion space at the WSC focused on the</p>	38	38

<p>theme "The Future of the World Convention," with the possibility of forming an international workgroup to study and present recommendations regarding potential improvements to the current WCNA model.</p> <p>This workgroup could evaluate different aspects, including:</p> <ul style="list-style-type: none"> Participation of Zonal Forums in the construction and planning of the convention; Possibilities for zones and regions to participate in the execution and operational support of the event; The ideal frequency of the World Convention; More sustainable financial planning and management models; Financial risk mitigation strategies; Scalable contracting and event expansion models; Criteria for selecting host cities; The possibility of zones submitting bids or proposals to host future conventions; Ways to expand global participation and accessibility; Integration of in-person and virtual experiences; Evaluation of the convention's impact on the worldwide Fellowship and services. <p>The intention is not to advocate for a specific solution in advance, but rather to create a collaborative and strategic environment where the Fellowship can collectively reflect on how to ensure that the WCNA remains sustainable, inclusive, inspiring, and aligned with the future needs of Narcotics Anonymous.</p>		
<p>Maker: North Carolina</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: There needs to be a different process for dealing with amendments in straw polls. It does not make sense to have discussion/vote on amendments when the original motion has consensus not in support. If a motion fails by consensus, amendments should not be discussed.</p>	36	40
<p>Maker: Israel</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: Idea to Restore the Spiritual Integrity of WSC Decision-Making Idea : That all pre-conference Straw Polls (including those for the Conference Agenda Report, Conference Approval Track, and Topic Interest Surveys) be utilized exclusively as a primary tool to gauge the "sense of the body" and for the purpose of prioritization. No motion, proposal, or discussion topic shall be deemed as having "consensus" or be finalized without the opportunity for live discussion on the Conference floor, regardless of whether the pre-conference support exceeds the current 80% threshold. Intent To ensure that the World Service Conference (WSC) remains a deliberative spiritual body where the Group Conscience is formed through active listening, the exchange of diverse perspectives, and the collective seeking of a Loving God's will, rather than a statistical aggregation of remote, pre-formed opinions.</p>	36	37

<p>Maker: Arkansas</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: Amendment makers should have the opportunity to speak on the amendment since it has not been workshopped in CAR workshops before the decision to hear discussion.</p>	36	40
<p>Maker: Florida Region</p> <p>Main Topic/Issue: Other (please specify): Gender neutral idt</p> <p>Proposal: To make it not gender neutral but "all inclusive language"</p>	35	42
<p>Maker: Tri-State</p> <p>Main Topic/Issue: Create or revise service material</p> <p>Proposal: I feel it would be effective to develop more thorough workshop materials regarding the orientation and development of new RDs, but with a specific focus on the crafting of motions. I notice that many motions fail on the conference floor because they are too aggressive, demanding immediate action from the board without planning or body-based discussion, or they are not succinct enough to be relatable. This may also be true for crafting amendments.</p> <p>This may also be true with respect to orienting the RD Teams to the roles of each board member so that we may calibrate expectations accordingly, increasing trust and our ability to adopt a change narrative with respect to transparency with the board.</p>	34	42
<p>Maker: Colorado</p> <p>Main Topic/Issue: Create or revise service material</p> <p>Proposal: An IP describing what is unapproved literature and the importance of using our approved literature. An IP on our approved symbol(s), where to find our symbols in graphic format (vectored), and the importance of using our approved symbol along with where, when, and who can use our symbol. And our FIPT in wording members can understand.</p>	34	45
<p>Maker: Grande São Paulo</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: Sponsorship in service, prioritizing passing on the spiritual side of service to the sponsees.</p>	34	40
<p>Maker: UK</p> <p>Main Topic/Issue: Local Services</p> <p>Proposal: This idea is based on attracting members to service. WSO to produce Service Key Tags, similar to Cleantime, which Groups can</p>	34	44

hand to trusted servants who satisfactorily complete their service commitment e.g. Treasury Service, or GSR Service etc completed 12 months.		
<p>Maker: New England</p> <p>Main Topic/Issue: Other (please specify): - Communications</p> <p>Proposal: Improve communication tools within the service system.</p>	34	43
<p>Maker: ABCD</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: How can the delegates be more a part of the planning of CP discussions, workgroup discussions, and the agenda at WSC?</p>	34	43
<p>Maker: Arkansas</p> <p>Main Topic/Issue: WSC: Three-year cycle</p> <p>Proposal: There are timeline changes that need to be considered in the GWSNA if we continue a 3-year cycle. There needs to be a review and input process for CAR motions to allow for a more collaborative nature of generating motions.</p>	34	42
<p>Maker: UK</p> <p>Main Topic/Issue: Create or revise service material</p> <p>Proposal: In our Region, there is presently a major issue with respect to GSRs attending their ASCs. As an example North West London ASC has over 100 Group members. However only 20% of the Groups send GSRs to this Area. In a similar fashion, out of 38 ASCs that are part of UK Region, only some 30% of the RCMs regularly attend our Region. Consequently, on average only 6% of the Groups are connected to Region. Without the participation of Groups at ASCs, there will always be a lack people who do service, with the same problem being experienced at Regional level.</p> <p>What is needed, is new service material which provides new, creative ideas and procedures to improve this situation. This can be in the form of a project plan.</p>	33	39
<p>Maker: Wisconsin</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: The fellowship is lack of new-wave resources such as social media pages as well as some dedicated resources such as Radio and Speaker database. Russian speaking fellowship is couple steps ahead of us and has two wonderful projects that we must implement globally starting with US and any English-speaking region.</p> <p>Proposed to discuss currently running project "Speaker Database" that's is running on Wisconsin region. The main idea is to create a webpage, running by NA authority (zone or NAWs) to collect all speaker shares all around the globe (starting with English language and extended to other regions). The webpage will have straight forward design giving an ability of advanced search</p>	33	46

<p>by speaker, topic, event, region etc. The other feature is an upload form. Anybody will be able to upload their speak shares. These speaker shares will undergo moderation by trusted servants to check an alignment with our traditions and NA language and then will be posted for free and will be available from any device all around the globe. That will help keep, share and grow an attention not only for old timers, but for the young generation to the NA, with a new-old approach wrapped as a webpage. We already have an estimate of \$3000 for the website which already include platform for trusted moderators in other languages other then English.</p> <p>Here is the pitch table https://www.canva.com/design/DAG_ZCC5eAc/sptaU9leyzVK8zjqlS9CgA/edit</p>		
<p>Maker: ABCD</p> <p>Main Topic/Issue: Other (please specify): - World Conventions</p> <p>Proposal: How do we use the experience, strength and hope of our worldwide fellowship to collaborate with NAWS, Inc. to develop and organize the World Convention?</p>	33	46
<p>Maker: Greater Illinois</p> <p>Main Topic/Issue: Other (please specify): - How to deal with the challenges of AI and social network</p> <p>Proposal: How can we learn how to adapt and use technology especially GenAI safely that benefits us in our endeavors and carrying our message?</p>	33	42
<p>Maker: Colorado</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: Eliminate the Abstention option from voting</p>	33	40
<p>Maker: South Africa</p> <p>Main Topic/Issue: Other (please specify): - Virtual groups</p> <p>Proposal: I would like to have a conversation around the impact of virtual groups and where these groups fit within the structure of N.A..</p>	32	44
<p>Maker: Argentina</p> <p>Main Topic/Issue: Public Relations</p> <p>Proposal: We really liked the report given by the PR servants. What we would like to express is that when it came time to share and ask questions, the floor was given in the order people requested it, and the vast majority were English speakers with no Spanish-speaking participants. We would like to suggest that you consider, when granting the floor, alternating between the different languages. Thank you very much in advance for your service.</p>	32	43

<p>Maker: Arizona</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: How can we create an inclusive process where new ideas, even those outside of the strategic plan, can be presented and discussed by the entire conference?</p>	32	43
<p>Maker: Louisiana</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: The current election process does not offer the conference enough "choice" in nominees for world service positions. Louisiana would like to have the entire process reviewed with the goal of ensuring the conference has a true choice between nominees, representative of the world-wide fellowship that NA is, that have been determined to meet minimum qualifications for serving at the world service level. This review would ideally include the vetting process, the number of persons to be nominated, and the voting process for elections.</p>	32	42
<p>Maker: Washington Northern Idaho</p> <p>Main Topic/Issue: WSC Decision-making</p> <p>Proposal: Gathering consensus on CAR survey. Strategies to manage all the new ideas that end up on the survey without watering down Ideas.</p>	32	42
<p>Maker: Best Little</p> <p>Main Topic/Issue: Other (please specify): World Convention</p> <p>Proposal: Establish a globally coordinated workgroup composed of experienced World Convention hosts and support committee members, and appropriate board members and staff to collaborate with zones and regions across the fellowship. This initiative is designed to create clearer understanding, consistency, and transparency around the processes involved in planning and executing a World Convention. By leveraging firsthand experience and institutional knowledge, the workgroup will serve as a resource hub, helping regions navigate expectations, timelines, and best practices while strengthening communication across geographic boundaries.</p> <p>This effort will be supported through structured group chats and working sessions that intentionally include individuals with deep convention experience as well as professional backgrounds in large-scale event planning. These forums will foster practical knowledge-sharing, real-time problem solving, and mentorship, ensuring that both emerging and established regions have access to informed guidance. The ultimate goal is to elevate the quality, cohesion, and confidence of World Convention planning worldwide without centralizing control, preserving both autonomy and shared learning.</p>	31	46

<p>Maker: Northern New York</p> <p>Main Topic/Issue: Planning</p> <p>Proposal: Allowing the zones to help in the process of new literature development,.</p>	31	44
<p>Maker: UK</p> <p>Main Topic/Issue: Create or revise literature</p> <p>Proposal: Create a new and entirely separate Basic text based on neutral gender language IDT discussions leaving the current 6th edition untouched. The new Version can be called Gender Neutral Basic Text or something similar.</p>	30	48
<p>Maker: Central California</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: Continue to educate our newer members so that service is not so intimidating on a Regional and World level.</p>	30	47
<p>Maker: Eastern NY</p> <p>Main Topic/Issue: DRT/MAT</p> <p>Proposal: Change IDT Questions of DRT to draft submissions during WSC conference time on: 1. Who has/can Do service on MAT/DRT, 2. Who has/can Write Stepwork on DRT/MAT, 3. Who has/can share in meetings on DRT/MAT, 4. Who has/can have an NA sponsor. Discuss how the IP One Addict's Experience with Faith, Hope can inform our submissions to a piece of literature on DRT/MAT</p>	29	51
<p>Maker: Colorado</p> <p>Main Topic/Issue: Create or revise service material</p> <p>Proposal: IP of geopolitical dynamics in Narcotics Anonymous - language our members can understand and internalize</p>	28	51
<p>Maker: Arkansas</p> <p>Main Topic/Issue: Other (please specify): - WSC Orientation and Planning</p> <p>Proposal: There should be an orientation that explains the different aspects of what to expect at the WSC such as using the New Topic Tool similar to how we have Welcome to NA for meetings. There could be introductory videos or an "overview of the schedule and deadlines" once the CAR Report is released to explain these aspects.</p>	28	48

<p>Maker: Rio Grande</p> <p>Main Topic/Issue: Public Relations</p> <p>Proposal: From my AD: "We need an IDT on use of AI in NA service. Especially in PR."</p>	28	45
<p>Maker: Arizona</p> <p>Main Topic/Issue: Fellowship Development</p> <p>Proposal: We would like to discuss that the WSC/World Board establish an identity for "Recognized Observers" (such as DITs & AD2s).</p>	27	52
<p>Maker: Louisiana</p> <p>Main Topic/Issue: Other (please specify): WCNA planning and execution</p> <p>Proposal: Louisiana would like to see the convention as a whole, not just the site selection, planned and executed with the primary goal of being "revenue neutral."</p>	25	52
<p>Maker: Rio Grande</p> <p>Main Topic/Issue: Other (please specify): - Input from my AD re: Information</p> <p>Proposal: This input is from my Alternate Delegate, which I agreed to submit for him.</p> <p>"Currently information is single threaded Regions are adding Alternate Delegate 2. Building a more equal team with a consensus vote rather than a hierarchical one.</p> <p>We need to have better information flow. Specifically allow AD2 into CP meetings. Make sure info goes to the AD.</p> <p>Allow Ads to submit new ideas [I had to send my ideas through my RD]."</p>	18	55
<p>Maker: UK</p> <p>Main Topic/Issue: Other (please specify): Multi City Venues for World Conventions</p> <p>Proposal: The WB to consider utilizing Multi City Venues for World Conventions, with such centres being linked virtually.</p>	17	58
<p>Maker: Arkansas</p> <p>Main Topic/Issue: Other (please specify): - Inclusivity at the WSC</p> <p>Proposal: Consideration of the different types of inclusivity such as: neurodiversity, use of pronouns, and invisible disabilities. It is important to reduce unnecessary barriers and allow multiple ways to participate.</p>	17	57

Maker: Baja Son Main Topic/Issue: Other (please specify): - Price of literature in Mexico Proposal: Lower the prices of literature in Mexico.	16	59
Maker: South Africa Region Main Topic/Issue: Create or revise service material Proposal: Siblings in recovery	6	65

New Ideas Discussions Summaries

Conference participants submitted new ideas for discussion, prioritized them through a survey, and spent Friday afternoon discussing the top four prioritized topics. Below are summaries of each discussion.

Tradition 11 and Changing the Policy

The questions we asked were:

- Are we willing to revise the policy [in *GWSNA* p 44]? What process could/should we use today to consider this type of change?
- What might a revision of the Tradition look like?

We're all over the map about changing the policy. There wasn't consensus. Some people wanted to keep the policy; those who wanted to change it had a variety of ideas.

Some of the ideas included different kinds of group registries; increasing the threshold for a vote to higher than 2/3 or 80%; utilizing technology to optimize group capture.

The WB will be using CPs to collaboratively create a *CAR* motion to create a new policy, and you will talk about that in the cycle ahead.

There were a variety of ideas about the language in the Tradition itself, and again there was no consensus. There were a number of ideas: "all kinds of media," "all public media," keeping it as it is.

Changes to *Group Booklet* and *Guide to Local Services*

The questions we asked were:

- Modernizing *The Group Booklet* to describe the things that all NA groups must share. What makes an NA Group an NA Group?
- Revising *Guide to Local Services* to include the different ways that groups express those things. What are some best practices should we be sure to include?
- How can we reach the members who serve on a group level to help in such a project?

Both RD groups (120 of 139) said "all groups use Fellowship approved literature" plus six points already in the *Group Booklet*.

Additional themes from the discussion:

- Virtual meetings, hybrid and in-person.
- Encouraging people to step into service and mentorship.
- How do we reach members? Personal outreach and more technology.

Welcoming Newcomers

Questions:

- What have you found that works in your groups in welcoming members?
- How do we carry these discussions to a group level?

Focused and concrete outreach including:

Making sure to actively invite people,

Remembering their names,

Reaching out to them directly, and

Asking them to fellowship.

- Inventory or group evaluation: how well are they doing at that?

Making NA Service More Welcoming and Relevant

Questions:

- How can we make service more welcoming and relevant?
- How can we better mentor and support our trusted servants?

Atmosphere of recovery in service:

Making service fun

Not being confrontational

Don't be a pain in the ass #DBAD

There are also some concrete suggestions including:

Overlapping terms

Task-based service

Failed Motions and Amendments

Motion #3-a1	Arizona Region
Amend CAR Motion	<p>To change from 5 years to 3 years. The motion as amended would read: To hold the World Convention of Narcotics Anonymous (WCNA) every 5 3 years, beginning in 2028. The location to be determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C.)</p> <p><u>The motion as amended would read:</u> To hold the World Convention of Narcotics Anonymous (WCNA) every 5 3 years, beginning in 2028. The location to be determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C.)</p>
Intent	To maintain a regular cycle of recovery and connection that accommodates the life obligations and the “aging” reality of our members.
Rationale	We believe a five-year interval is too long. Our fellowship is aging, and many members may not be able to participate or attend if the frequency is reduced to five years. We need to meet more regularly to ‘share and care the NA way.’ This is a full contact fellowship.
World Board Response	Regardless of how passionately we individually feel about the World Convention, it is our responsibility as a World Board to make decisions and recommendations that consider the best interests of both the Fellowship and NA World Services. In addition to what we said in the 2026 CAR, rising meeting costs, reduced in-person attendance, and a staff that is still reduced from pre-pandemic levels, makes our recommendation to hold WCNA every five years seem the most responsible way forward. To hold a World Convention more often than every five years would impact our ability to provide our regular services.

Initial Straw Poll: 54-59-12-6 43.20% Lack of strong support

2nd Straw Poll: 50-72-4-4 39.68% Lack of strong support.

Final Vote: 43-82-3-3 33.59% Lack of strong support — Amendment fails

Motion #3-a2	Brazilian Zonal Forum
Amend CAR Motion	<p>Amend CAR Motion 3 to add a new section to Addendum C (World Convention Guidelines) titled “Financial Planning and Risk Mitigation,” to be inserted after the section Site Selection, with the following text: In planning the World Convention of Narcotics Anonymous (WCNA), the World Board will seek to incorporate, whenever feasible, scalable financial planning and contracting practices in order to mitigate financial risks and support the goal of holding the event at least in a revenue-neutral manner.</p>

	Planning decisions related to event capacity, contractual commitments, and the allocation of resources should be guided by realistic participation projections and confirmed registration data, consistent with prudent financial management and with NA's principle of self-support.
Intent	To encourage the use of scalable planning practices that reduce financial exposure and help ensure that WCNA events remain financially responsible.
Rationale	The financial challenges observed in some previous WCNA events may be related not only to the frequency of the event but also to planning assumptions and fixed contractual commitments made in advance. Many large international events use scalable planning models that allow event capacity and costs to grow in response to actual registration demand. Encouraging this approach can reduce financial risk for the Fellowship while preserving the spiritual importance of the World Convention. By aligning commitments with realistic participation projections and confirmed revenues, this amendment reinforces the principle of self-support and the responsible stewardship of Fellowship resources.
World Board Response	We appreciate the intent here and agree that the principles described—aligning commitments with prudent stewardship, realistic projections, and confirmed registrations—reflect sound event management practice. Our consideration of these issues and others are among the reasons we use professional resources to assist us in the planning and implementation of WCNA. The addition proposed in this amendment reflects some of the ideas we have already planned to investigate to determine whether a revenue neutral WCNA is even possible today. Adding these ideas to GWSNA may be premature at this stage of this investigation. NA World Services and the World Board will always be committed to effective and prudent use of the Fellowship's resources.

Initial Straw Poll: 56-53-13-9 45.90% Lack of strong support
 2nd Straw Poll: 59-60-4-5 47.97% Lack of strong support
 3rd Straw Poll: 65-59-4-3 50.78% Lack of strong support
Final Vote: 55-65-5-6 44% Lack of strong support — Amendment fails

Motion #3-a3	German-Speaking Region — Co-makers: Iran, Australia, Italy, Norway
Amend CAR Motion	To amend CAR Motion 3 to specify Frankfurt/Germany as the location for WCNA 2028, and to add language to the Site Selection section of the WCNA Guidelines proposed for GWSNA (as shown below from Addendum C) directing the World Board to consider linguistic, cultural, and historical factors and ideally to involve zones in future location decisions. Add to the Proposed WCNA Guidelines in Addendum C - Site Selection after “revenue neutral” - Consideration should also be given to the linguistic, cultural, historical, and, above all, financial capabilities of the members in the part of the world where the WCNA is taking place. Ideally, the respective zone will be involved in the decision. Planning an event where income covers expense may require capping attendance when necessary. The motion as amended would read: To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028 in Frankfurt/Germany. Future locations to be

	<p>determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. Consideration should also be given to the linguistic, cultural, historical, and, above all, financial capabilities of the members in the part of the world where the WCNA is taking place. Ideally, the respective zone will be involved in the decision. A cap on the number of participants should be imposed only as necessary. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C. – with added language above)</p> <p><u>The motion as amended would read:</u></p> <p>To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028 <u>in Frankfurt/Germany. Future locations</u> to be determined by the World Board based on fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. <u>Consideration should also be given to the linguistic, cultural, historical, and, above all, financial capabilities of the members in the part of the world where the WCNA is taking place. Ideally, the respective zone will be involved in the decision. A cap on the number of participants should be imposed only as necessary.</u> (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C. – <u>with added language above</u>)</p>
Intent	<p>To ensure that the selection of WCNA locations is not based solely on global financial indicators, but actively considers the diverse cultural, linguistic, and economic circumstances of the members, as well as the historical aspects of the respective host zone. The respective zone should be given a significant voice by being asked where it would like to hold the convention.</p>
Rationale	<p>Starting the cycle with WCNA 2028 in Frankfurt addresses the shortcomings of the decision matrix and prevents the fear-driven decision to choose Dublin from resulting in members being turned away from participating in WCNA & 75 Years of World and 50 Years of Europe due to the cap.</p>
World Board Response	<p>We recommend against this amendment. Our financial investigation of the final three sites for WCNA 39 strongly indicates that Dublin is our best choice as the site for the next world convention to create the possibility of a revenue neutral event.</p> <p>In addition, the language introduces policy that future World Board members and trusted servants would be required to interpret and implement, including those who are not present for this discussion. Policy guiding the board between conferences must be written in a way that creates a clear and uniform understanding that can be implemented by anyone reading it.</p> <p>The phrase “Ideally, the respective zone will be involved in the decision” provides no procedural direction and cannot be implemented without more specific policy guidance. As written, it introduces ambiguity and makes it difficult to establish a clear point of accountability for these decisions. This type of language is not consistent with the level of clarity normally expected in GWSNA.</p> <p>In addition, mandating the location of WCNA through conference action bypasses the established site selection process. Achieving revenue neutrality for WCNA in 2028 is already an ambitious and aspirational goal,</p>

	<p>and we currently have no experience or evidence indicating that it is achievable. Changes that significantly increase expenses will make that objective even more difficult.</p> <p>Historically, an overwhelming majority of WCNA attendance has come from the United States. At most, the event reaches about 1% of our worldwide Fellowship—primarily members who are already established and able to afford international travel.</p> <p>Given our limited resources, our goal is to plan and hold a World Convention using fewer resources, not more. Many zonally hosted conventions now provide members with much of what was once available only at WCNA. NA World Services seeks to focus its time and energy on supporting our primary purpose and reaching the still-suffering addict worldwide. Complicating the path to a viable World Convention serves neither goal.</p>
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Initial Straw Poll: 20-87-18-6 16.00% Consensus not in support

Amendment failed with results of Initial Straw Poll

Motion #3-a4	Finland Region
Amend CAR Motion	<p>To amend CAR Motion 3 to replace the proposed location selection process with a zonal bidding process as defined in updated Addendum C guidelines (as shown below).</p> <p>WORLD CONVENTION GUIDELINES</p> <p>Purpose</p> <p>Unity is the foundation of everything we do in Narcotics Anonymous, and the World Convention of Narcotics Anonymous (WCNA) is a living expression of that principle. This event brings together members from around the world to celebrate recovery from the disease of addiction.</p> <p>Just as our symbol makes space for every manifestation of the recovering addict, WCNA highlights the extraordinary diversity, wisdom, and spirit of our Fellowship as we rise together in freedom. It is a chance for NA members to share the joy, hope, and freedom found in recovery.</p> <p>Beyond being a powerful experience for members, WCNA also serves as a unique opportunity for public relations—allowing professionals, local communities, and the wider world to witness firsthand that “an addict, any addict, can stop using drugs, lose the desire to use, and find a new way to live.”</p> <p>WCNA is ultimately a celebration of our Fellowship: a vibrant, growing, international community united in carrying a message of hope to the still-suffering addict.</p> <p>World Convention Rotation Plan</p> <p>Beginning in 2028, WCNA will be held every five years. The 2028 convention, which will mark NA’s 75th anniversary, will be hosted in Europe. After that, the event will be scheduled to be held every five years. As world conditions allow, the event will rotate, with the World Board responsible for considering locations. WCNA locations will be selected by the World Board based on bids submitted by NA zones. Where feasible, the convention will rotate among different global locations to support participation from the worldwide Fellowship.</p>

Traditionally, WCNA has been scheduled on the first weekend in September, coinciding with the Labor Day holiday in the USA. However, the World Board retains the right to set the convention dates as appropriate for each event. As part of the bidding process, zones may propose potential convention dates based on venue availability and local considerations. The World Board retains final responsibility for determining the dates of each convention.

Site Selection

Zones submitting bids to host WCNA are expected to consider geopolitical, financial, and logistical factors when proposing locations. Proposed sites should demonstrate the ability to hold WCNA in a manner that supports rotation across global locations where feasible while remaining, at a minimum, “revenue neutral.” Planning an event where income covers expense may require capping attendance. Given the rising costs and increasing complexity of international travel for large events, the greatest flexibility in selecting locations remains essential, with the World Board responsible for evaluating bids and making the final selection.

The World Board is responsible for researching, negotiating, and approving all potential sites. The planning timeline may vary depending on the event. The World Board will invite NA zones to submit bids for potential WCNA locations. Zones may collaborate with regions, areas, and local service bodies when preparing bids. Bids should identify a proposed city and demonstrate the ability to hold a WCNA consistent with the requirements outlined in these guidelines.

The World Board is responsible for reviewing bids submitted by zones and evaluating proposed locations. The board may conduct additional research and negotiations with proposed venues to determine feasibility, cost, and capacity. Standardized request-for-proposal (RFP) processes may be used to evaluate venues associated with submitted bids.

After reviewing submitted bids and related feasibility studies, the World Board will select the most appropriate proposal. The final decision will be reported to the Fellowship through NAWs communications.

Prudent planning requires that the board establish and communicate event capacity in advance. It also means some sites may be eliminated due to excessive cost or feasibility.

Bids submitted by zones should demonstrate:

For USA and Canadian cities: One million population in the metropolitan area. One hundred groups/meetings in the region. International airport. Sufficient number of hotel rooms and meeting space available for time needed.

For all other cities: A half million population in the metropolitan area. Fifty groups/meetings in the region/NA community. Twenty-five groups/meetings in the city itself. International airport. Sufficient number of hotel rooms and meeting space available for time needed.

WCNA Workgroup

While the World Board holds ultimate responsibility for WCNA, the WCNA Workgroup plays an essential supporting role. Its purpose is to assist the board in specific areas of planning and implementation by providing input, volunteers, and other support.

	<p>Zones whose bids are selected to hold WCNA may coordinate local fellowship participation in planning and organizing the event, working in collaboration with the World Board, World Services, and the WCNA Workgroup.</p> <p>The World Board, through World Services, sets the direction and focus for each convention and provides the WCNA Workgroup with a clear list of responsibilities.</p> <p>An Expression of Fellowship Unity</p> <p>The World Board, with the support of the WCNA Workgroup and the Fellowship as a whole, strives to ensure that each World Convention is more than a large event. It is a manifestation of our spiritual principles, showing how addicts from every background can come together in recovery, celebrate freedom from active addiction, and carry a message of hope to still-suffering addicts.</p> <p>WCNA is one of the most visible expressions of our Fellowship’s unity, diversity, and recovery. Through prudent planning, transparent communication, and global participation, WCNA continues to serve as a beacon of hope for addicts everywhere.</p> <p>The motion as amended would read:</p> <p>To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028. The location will be determined by the World Board based on competing bids submitted by NA zones, taking into account fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. WCNA will be held in different global locations on a rotating basis where feasible. (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C – with added language above.)</p> <p><u>The motion as amended would read:</u></p> <p>To hold the World Convention of Narcotics Anonymous (WCNA) every 5 years, beginning in 2028. The location will be determined by the World Board based on <u>competing bids submitted by NA zones, taking into account</u> fiscal and geographic considerations that lend themselves to, at minimum, a revenue-neutral event. <u>WCNA will be held in different global locations on a rotating basis where feasible.</u> (The specific changes to the WCNA Guidelines in GWSNA are shown in Addendum C – <u>with added language above.</u>)</p>
<p>Intent</p>	<p>To adopt guidelines for zones to submit bids to organize WCNA in locations they consider suitable, from which the World Board will select the most appropriate proposal.</p>
<p>Rationale</p>	<p>WCNA is a global event that represents the worldwide fellowship of Narcotics Anonymous. A zonal bidding process would create a clearer and more inclusive method for selecting locations while encouraging participation from NA communities around the world. Rotating WCNA across global regions where feasible supports fellowship unity and accessibility by allowing different parts of the world to host the convention over time. This approach also maintains the practical considerations of financial viability and geographic accessibility required for a successful WCNA.</p>

World Board Response	<p>While we appreciate that Finland Region has invested considerable effort in developing detailed bid criteria, the amendment fundamentally restructures how WCNA site selection works in ways that create significant practical and policy concerns. We strongly recommend against this amendment.</p> <p>Decades ago, local communities made bids for WCNA locations. It took a lot of time, created a competition among regions, and was often divisive. Additionally, it prevented using professional services to plan city wide or large events, which meant we were unable to take advantage of the financial savings they could provide us. Our experience led us to our current process.</p> <p>Shifting from a board-initiated process to a zone/region/community driven bidding model eliminates our ability to work proactively with professional event planning resources. Their negotiating weight has been indispensable in making large events financially viable. Adopting this type of bidding model would also make an RFP (request for proposal) process that involves NA World Services impossible because no city-wide event will work with more than one decision maker or planner as we experienced with the Frankfurt bid (more information on that bid is contained here). WCNA in 2028 will serve as a test of having a revenue neutral event. Any constraints on our flexibility to negotiate, select venues, and manage commitments will make that goal harder to achieve, not easier.</p> <p>As we have said in response to other amendments, language such as “where feasible” and “on a rotating basis” carries the same ambiguity concerns. A zonal bid process itself raises unresolved structural questions—among them, how to handle the fact that the United States alone has seven zones and that the current 14 zones operate very differently. The resources of our Fellowship’s regions, zones, and communities are better directed toward our primary purpose and the still-suffering addict worldwide, rather than bidding on an event.</p>
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Initial Straw Poll: 44-62-17-8 35.77% Lack of strong support

2nd Straw Poll: 42-77-6-5 33.60% Lack of strong support

Final Vote: 44-75-6-5 35.20% Lack of strong support — Amendment fails

Motion #5	South Florida Region — Co-makers: Iran, Nepal, UK
Motion	To direct the World Board to implement artificial intelligence (AI) interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation.
Intent	To eliminate language barriers, ensuring that all voices are heard globally, enhancing our communication and time efficiency during business meetings. This initiative also aims to reduce the risk of human interpretation errors and potential absences during our sessions.

Initial Straw Poll: 24-102-5-0 18.32% Consensus not in support

Motion failed with results of Initial Straw Poll

Amendments the Body Decided Not to Consider

When there is consensus in an initial straw poll for a motion, according to *GWSNA* the body has the option to discuss and decide on the motion without any changes (amendments). The following amendments were submitted and had an initial straw poll taken before the WSC, but the body decided to discuss and decide on the main motion without any changes.

Do you want to discuss and decide on amendments to Motion #5: 51-80-1-0
38.64% Lack of Strong Support—body did not proceed to amendments.

Challenge the decision of the cofacilitator: 92-37-2-1 70.23% Decision stands.

Motion #5-a1	Arkansas Region — Co-makers: Florida, South Florida, UK
Amend CAR Motion 5	<p>Change from immediate implementation to research and pilot with a clearly defined specific timeframe; change from replacement of current human live language interpretation to providing the technology to CPs that opt to use it as a support; address simultaneous vs consecutive interpretation; mitigate privacy and data security concerns by requiring a private, closed-system model.</p> <p><u>The motion as amended would read:</u> To direct the World Board, to research and then trial simultaneous language implement artificial intelligence (AI) interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation tools, including AI and other emerging technologies, at some point during the 2026-2029 conference cycle, as additional (optional) support for Conference Participant webinars. Before any trials, research must include safeguards that protects confidentiality and that ensures data ownership remains private and managed by NA World Services.</p>
The motion as amended would read:	<p>To direct the World Board, to research and then trial simultaneous language implement artificial intelligence (AI) interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation tools, including AI and other emerging technologies, at some point during the 2026-2029 conference cycle, as additional (optional) support for Conference Participant webinars. Before any trials, research must include safeguards that protects confidentiality and that ensures data ownership remains private and managed by NA World Services.</p> <p>Rationale The motion supports the unity of NA by strengthening worldwide participation while maintaining English as the working language and preserving current human interpretation practices. The WSC exists to reflect the voice of the Fellowship as a whole. When members who rely on interpretation cannot engage fully in real time, our collective conscience is limited, and we miss experience, strength, and hope that guide sound decision-making. Piloting tools that support more simultaneous</p>

	communication promotes equity in discussion. Testing during the cycle allows for informed discernment before permanent change.
World Board Response	As we explained in the CAR response to Motion #5, we believe questions about administering the WSC and conference participant meetings should be left to the body to decide and adapt through experience, not decided through a CAR motion. CAR motions create policy that can only be changed again by conference action. This amendment improves on the original motion by limiting scope to CP webinars and requiring research before any trial. However, the requirement that data ownership remain with NA World Services may be impossible to guarantee given how rapidly AI technology is evolving and the contractual realities of most available platforms. We believe continuing to experiment with available technology and sharing best practices with each other will better allow conference participants to adopt and incorporate the tools that prove effective.

Initial Straw Poll: 52-59-11-9 42.62% Lack of strong support

Motion #5-a2	Brazil Region
Amend CAR Motion 5	To direct the World Board to conduct a feasibility study on AI-based language interpretation solutions for Interim World Service Conferences and in-person World Service Conferences held after 2029, rather than immediate implementation. <u>The motion as amended would read:</u> To direct the World Board, to implement do a feasibility study about the use of artificial intelligence (AI)-based language interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation to support interpreters at Interim World Service Conferences and in-person World Service Conferences held after 2029.
The motion as amended would read:	To direct the World Board, to implement do a feasibility study about the use of artificial intelligence (AI)-based language interpretation solutions for WSC meetings (both in-person and virtual) to replace the current human live language interpretation to support interpreters at Interim World Service Conferences and in-person World Service Conferences held after 2029. Rationale To ensure that a new technological approach will be applied, if approved, only after a proper experimentation and analysis phase, followed by the Fellowship evaluation.
World Board Response	We have the same concern expressed in the previous amendment about mandating the details of administering conference meetings through conference action. That said, conducting a feasibility study on AI-based interpretation to support—not replace—interpreters is consistent with what we are already discussing and planning. Research done today will be outdated long before WSC 2029.

Initial Straw Poll: 51-62-9-9 41.80% Lack of strong support

Withdrawn or Committed Motions

Motion withdrawn with permission of WSC; the issue to be revisited at the Interim WSC.

Motion #MF-1	World Board
Motion	To adopt as WSC policy: If a motion has consensus in an initial straw poll (that's 80% or more in support or not in support), the cofacilitators will announce the results as a final decision.

Initial Straw Poll: 83-50-7-4 59.29% Lack of strong support

NA Meeting Counts

The following table shows NA meeting counts by region from 2010 through 2026.

		2010	2012	2014	2016	2018	2020	2023	2026	Average Growth	Current percentage of Fellowship
Western Europe		2,664	2,820	3,038	3,282	3,591	3,918	4,487	5,537		7%
		4%	6%	8%	8%	9%	9%	15%	23%	10%	
Iran		16,793	18,195	18,200	20,598	21,974	26,075	23,734	25,613		32%
		49%	8%	0%	13%	7%	19%	-9%	8%	12%	
Middle-East		435	448	411	510	606	672	843	849		1%
		9%	3%	-8%	24%	19%	11%	25%	1%	10%	
Africa		240	249	335	384	405	499	340	464		0.6%
		5%	4%	35%	15%	5%	23%	-32%	36%	11%	
USA		26,881	27,804	27,317	27,375	27,677	27,005	23,511	23,769		30%
		5%	3%	-2%	0%	1%	-2%	-13%	1%	-1%	
Canada		1,243	1,369	1,360	1,263	1,323	1,369	1,346	1,666		2%
		7%	10%	-1%	-7%	5%	3%	-2%	24%	5%	
Central America		3,903	3,312	3,379	3,167	3,097	3,326	3,084	3,821		5%
		18%	-15%	2%	-6%	-2%	7%	-7%	24%	3%	
South America		1,251	1,524	2,250	1,932	2,189	2,857	2,924	3,333		4%
		-2%	22%	48%	-14%	13%	31%	2%	14%	14%	
Brazil		1,995	3,153	3,581	4,427	4,374	4,633	4,795	5,128		6%
		0%	58%	14%	24%	-1%	6%	3%	7%	14%	
Eastern Europe		308	345	440	564	646	734	865	1,179		1%
		20%	12%	28%	28%	15%	14%	18%	36%	21%	
Russia		523	909	1,042	1,657	2,072	2,726	3,904	4,919		6%
		54%	74%	15%	59%	25%	32%	43%	26%	41%	
Asia Pacific		1,533	1,639	1,649	1,747	2,061	2,261	2,382	2,761		3%
		5%	7%	1%	6%	18%	10%	5%	16%	8%	
Total Meetings		57,769	61,767	63,002	66,906	70,015	76,075	72,215	79,039		
		16%	7%	2%	6%	5%	9%	-5%	9%	6%	

NA World Services 2026-2029 Strategic Plan

Key Result Area: PUBLIC RELATIONS

A Vision for NA Service looks forward to a time when “Narcotics Anonymous has universal recognition and respect as a viable program of recovery.” This key result area is in service of that aspiration. According to the [NA Membership Survey](#), almost 40% of NA members find their way to the program from a treatment program or counseling agency, and another 17% get here through the criminal justice system. The better our PR efforts are, the more chance addicts who need us will get referred to us.

Issue: Credibility of NA

Objective 1: Raise internal Fellowship awareness of the importance of effective Public Relations in carrying our message, achieving our Vision and furthering Fellowship development.

Solutions:

- Create an internal, NA service campaign focused on the importance of engagement in public relations activities.
- Develop more Fellowship-facing PR training and tools to support member engagement in public relations.

Objective 2: Create PR tools for four target external audiences, raising their awareness of NA as a viable program of recovery.

- General public (including families)
- Government (including criminal justice, policy)
- Addiction treatment
- Medical profession

Solutions:

- Create a PR campaign for each target audience.
- Update the pamphlet *NA: a Resource in Your Community*.
- Update presentations for professionals (clarifying NA’s position on DRT/MAT and the spiritual nature of the program).

These objectives are more than we can accomplish in one cycle and are a beginning rather than an exhaustive list of goals to meet NA’s PR needs. Objective #1 is focused on PR service within NA. For Objective #2, while there are many other possible important target audiences, these four are the most common means by which addicts find NA. We hope local communities will identify their own targeted audiences and adopt any tools developed to address local needs. The term *tools* is used here to allow flexibility in determining what methods can effectively reach the identified audiences and easily be used by the Fellowship. Methods that were repeatedly mentioned were multimedia, videos, and materials created specifically for use in social media.

Key Result Area: SERVICE SYSTEM SUPPORT

Our vision describes a future when “NA service bodies worldwide work together in a spirit of unity and cooperation to support the groups in carrying our message of recovery” and “every member, inspired by the gift of recovery, experiences spiritual growth and fulfillment through service.” Service System Support is all about improving our connections and unity and attracting members to get involved and stay involved.

Issue: Impact of the Rise of Virtual NA

Objective 3: Improve the ability of virtual groups and service bodies to fully participate in the service system and for their voices to be heard as part of the NA Fellowship’s conscience.

Solutions:

- Collect best practices for virtual groups and areas to participate in NA Services (e.g., global center service entity; existing geo-based system).

WSC 2023 made a decision by consensus that an NA meeting that meets regularly in person or virtually can choose to be an NA group if they meet the criteria described in *The Group Booklet*, including the six points for an NA group, and are consistent with NA philosophy as expressed in our Traditions. We now have to discover exactly what that will require, largely based on our collective experience. Our service system was initially developed based on geographical location, and enfranchising virtual groups and areas may require creativity and adaptability. Ultimately, collecting best practices may lead to new pieces and/or revisions to *Virtual Meeting Basics*, *The Group Booklet*, and/or *A Guide to Local Services*.

Issue: Lack of Cohesion in the Service System

Objective 4: Further the concept of coordination and collaboration within the service system and the understanding and appreciation of complementary roles and contributions to A Vision for NA Service.

Solutions:

- Create a contemporary guide to service in NA to replace *A Guide to Local Service*. Consider a modular-based approach similar in format to the *Basics* series. Include guidance on how to incorporate virtual groups in the service system and information on zones. As resources are created, consider possible future alternative format versions of content (e.g., videos).

Planning can definitely help these efforts, and we intend to continue improving collaboration with zones. This objective is about *furthering the concept of collaboration* rather than simply *increasing collaboration*, because while NA World Services can model and encourage collaboration through efforts like planning and development of new tools, much of the actual

coordination and collaboration will be accomplished locally. (Development of new tools to replace *A Guide to Local Services* could help to capture our current successes.)

Issue: Development and Organization of Trusted Servants

Objective 5: Through mentorship, training, and tools, increase continuity of service and inspire members of all ages and stages of recovery to be of service.

Solutions:

- Create messaging and tools to help existing trusted servants create an environment that inspires members to be of service, and establish a pipeline for developing trusted servants on an ongoing basis.
- Create mentoring guidance and resources to encourage younger members (in age and recovery) to be of service.

Mentioned frequently by participants was the benefit of finding ways to attract past and current trusted servants to a mentorship role which includes encouraging newer members to get involved. We look forward to the day when the aspiration expressed in *A Vision for NA Service* is realized and "Every member, inspired by the gift of recovery, experiences spiritual growth and fulfillment through service." In our recent [NA Membership Survey](#), members stating they held no service position increased by 22%. Here, as throughout the plan, we are aware that members would like to see more video resources. The specifics of *how* to accomplish the prioritized solutions will be included in project plans that are developed.

Issue: Disruption in the Flow of Funds

Objective 6: Create tools for groups and service bodies to offer convenient ways for members to contribute, and to facilitate and encourage the distribution of funds through all components of the service system.

Solutions:

- Create a resource for groups to use to navigate electronic contributions.
- Create messaging and resources around why we give, why it matters, and where it goes (e.g., Unity Day, webinars, social media, reading cards, etc.).

This objective addresses both fund flow in general and the increased prevalence of electronic funds. Conference participants at WSC 2023 identified these challenges with financial resources as a Fellowship-wide issue.

Key Result Area: FELLOWSHIP SUPPORT

"Our vision is that one day Every addict in the world has the chance to experience our message in their own language and culture and find the opportunity for a new way of life." This key result area is about doing the work to ensure that any addict who finds NA feels safe, respected, and valued enough to stay and welcome those who come in after them.

Issue: Safety and Belonging

Objective 7: Raise the level of consciousness regarding inclusiveness in our diverse Fellowship, and develop tools to support groups in ensuring that all members and potential members feel safe, welcomed, and included at in-person and virtual meetings.

Solutions:

- Investigate changes and/or additional wording to NA literature from gender specific language to gender neutral and inclusive language.
- Update the service pamphlet or develop a new pamphlet on safety in NA and dealing with predatory behavior.
- Update the *Group Booklet* to add guidance about safety and inclusion.
- Create a tool to deal with disruptive or inappropriate behavior in virtual meetings.
- See Solution under *Objective 8*

The scope of this objective is broad and includes predatory behavior, gender neutral language, and more. Most projects for service material or recovery literature begin with some sort of Fellowship-wide survey to determine what members would like to see included or considered in the project. That way, the Fellowship as a whole helps to focus the ideas listed in the solutions in the strategic plan. The two topics referenced in the solutions above—dealing with disruptive and predatory behavior and gender-neutral and inclusive language in NA literature—were both selected as Issue Discussion Topics this cycle. The input on disruptive and predatory behavior pointed to much of what we need to address in new and/or revised material. The input on gender-neutral and inclusive language leads us to recommend a more focused discussion on the topic in the cycle ahead. The solutions proposed in this strategic plan include just some of the next steps that could be taken in the cycle ahead if prioritized.

Issue: Medication-Assisted Treatment

Objective 8: In the spirit of our Third Tradition, achieve a common understanding across the Fellowship of what it means to be an NA member and how to create the space for addicts to choose membership, regardless of how they found NA.

Solution:

- Develop resources for groups and workshops on how to make members and potential members feel welcomed.

The increasing and widespread use of medication-assisted treatment means more and more addicts are reaching NA without an understanding of what “the desire to stop using” might mean for them. We have been discussing drug replacement therapy and medication-assisted treatment and NA for a number of years now, and the topic can be one of the most divisive in NA. While our members differ on a number of related issues, as a Fellowship we do seem to have consensus on the principle of the Third Tradition and the need to welcome addicts and give them the space to choose NA membership if they wish to. The input we have received contains numerous requests for a firm position to be taken and published with almost equally opposing perspectives. The World Board is happy to lead the discussion but our practice is to publish a reflection of our fellowships experience. This objective is not a public relations objective; it is about Fellowship support and the culture within NA.

Issue: Generational and Cultural Diversity

Objective 9: Continue to adapt communication methods and technology to meet a diverse membership’s preferences for engagement.

Solutions:

- Develop a strategic approach to communication that is intentionally designed to attract younger members and make communication easier to absorb and disseminate, using newer technology. Ideas include:
 - Gather input directly from younger members.
 - Implementing a messaging app, such as WhatsApp/Telegram as an official form of World Service communication
 - Utilizing infographics and videos to convey pieces of information in reports

Objective #9’s solutions are not intended to address all cultural or generational differences. It is one step in adapting to a changing world. The strategic plan is revised each conference cycle, and some issues and objectives remain on the plan for more than one cycle. There are many ideas for reaching out to other populations and communities, such as older members, indigenous members, and veterans, to name just a few. Future strategic plans can draw on these ideas, depending on the direction chosen by conference participants. The term *communication methods* includes not just the vehicle of communication but the type of content, language used, etc.

Key Result Area: WORLD SERVICE STRUCTURE AND OPERATIONS

NA World Services is a corporation with a spiritual mission and charitable purpose. This key result area is about balancing World Services’ fiscal responsibility with NA’s spiritual principles. The NAWs Sustainability issue is the responsibility of the World Board and the executive management of the World Service Office.

Issue: Three-Year Conference Cycle

Objective 10: Further refine and describe the three-year conference cycle, including major meetings, policies, planning process, deadlines, and guidelines, so that participants are able to make an educated decision about whether to adopt a three-year cycle on an ongoing basis.

Solutions:

- Use the experience of the two-cycle experiment to draft proposed descriptions and guidelines for a three-year conference cycle and include in a draft of *GWSNA* for conference decision. Better define the interim WSC meeting and address how to best use the time during and in-between in-person conferences.
- Collect regional and zonal best practices adapting delegate terms to a three-year conference cycle.
- Evaluate and refine the collaborative planning process for ongoing implementation.

Objective #10 represents the World Board's commitment to offer a comprehensive picture of a three-year conference cycle for consideration at WSC 2029. A three-year conference cycle seems an effective way to plan our work together, be fiscally responsible, make decisions, and perhaps more importantly, do more between conferences that serves our Fellowship. Our current planning process is the most collaborative process in our history and has worked well because of the use of technology and a three-year conference cycle. It directly involved zonal forums as well as conference participants throughout the process. We plan to continue to build on this experience. WSC 2026 will be evaluating the efforts of this cycle and offering ideas for the future. We had initially created a separate objective addressed just to the planning process, but it is so connected to the three-year cycle, we folded the two objectives together.

In 2029, conference participants will have to choose whether to continue a three-year cycle, and this objective is intended to help them be able to make that decision in an informed way. When the Fellowship made decisions to restructure World Services in 1998, they did so with the help of a draft of *A Guide to World Services* that detailed the changes the Fellowship was being asked to adopt. We anticipate a similar approach to the three-year cycle decisions. There is a lot of work to be done between now and 2029 to ensure the WSC can make an educated decision about the length of the conference cycle moving forward.

Issue: Future of the World Convention

Objective 11: Create a financially sustainable model for the World Convention (WCNA), in harmony with our Eleventh Concept, that meets the needs and expectations of the global Fellowship in a changing world.

Solutions:

- Hold WCNA every five years, with flexible rotation of locations, and possible attendance cap.
- Explore methods to require financial contributions by virtual attendees.

The World Convention is a global celebration of recovery that the World Board is responsible for planning and administering, given the scale and nature of the event. The World Board is offering a recommendation about WCNA in the 2026 CAR that includes the desire to plan a revenue-neutral event. Planning large events has become increasingly more challenging; being locked into a zone for the location and not being able to anticipate the number of attendees exacerbates the challenges. The solutions above are all in service of fiscal responsibility. We expect the recommendation in this CAR to only be a beginning as we all learn and adapt to what is both possible and serves the Fellowship.

Issue: NAWS Sustainability

Objective 12: Building on Objective 6, raise understanding of the need for and importance of adequate financial resources in carrying the NA message of recovery.

Solutions:

- Send quarterly 'thank you' messaging to financial contributors with links to social media content.
- Encourage showing of Fellowship development videos at events and conventions throughout the service system.

Objective 13: Continue to evaluate and adjust activities at NA World Services to best support its roles and functions in a changing world.

Solutions:

- Continue to respond flexibly and responsibly to the realities of a changing world in operating the business of NAWS.
- Continue use of focus groups as a flexible means to be more inclusive and accountable in seeking member input and engagement.

Objective #12 is a continuation of our ongoing goal to raise Fellowship awareness of the importance and challenges of financial sustainability at NAWS under our current practices. An important piece of that is how Fellowship contributions help us carry the message, and the need for ongoing support.

Objective #13 is an acknowledgement that NA World Services has had the most dramatic resource changes in its history from the pandemic. We have evaluated and adjusted since 2020 and will continue to do so in order for our Fellowship's primary service center to be as effective and responsive as possible. This requires evaluating existing programs and practices and adjusting to a changing world both within and outside of NA.

The World Service Conference

"Our common welfare should come first; personal recovery depends on NA unity." Nowhere in our service structure is this tradition more evident than at the meeting of the World Service Conference. Guided by our Twelve Traditions and Concepts, it is the one point in our structure where the voice of NA as a whole is brought to view and expressed on issues and concerns affecting our worldwide Fellowship. The World Service Conference is not just a collection of regions; its concerns are greater than just the sum of its parts. The conference is a vehicle for Fellowship communication and unity: a forum where our common welfare is itself the business of the meeting.

Conference deliberations serve the needs of a diverse membership of different languages and cultures and address the challenge of how to provide effective services to NA groups around the world. The conference works for the good of all NA, taking into account both present and future needs.

Narcotics Anonymous is a life-saving program. Our founders envisioned a worldwide fellowship of addicts when there was only one group and one meeting in the world. Our founders established a world service structure to help carry the message to addicts everywhere, at a time when Narcotics Anonymous existed in only one country unified by a single language and culture. With an unshakable faith and belief in Narcotics Anonymous, born out of personal experiences of recovery, the creation of the World Service Conference followed in 1976. Those members—dreaming of a better day for addicts everywhere—embarked on a mission to bring together those few NA groups, which existed at that time into a unified fellowship. Knowing from personal experience that the old lie, "once an addict, always an addict," was dead, that *we do recover*, our predecessors labored to ensure the continuation and growth of NA everywhere.

That vision continues. In each meeting of the World Service Conference, our Fellowship comes together in one place at one time to share experience, strength, and hope with each other. The purpose remains to solve common problems among those already here and fortunate enough to have discovered this new way of life and—more importantly—to redouble our efforts to further our primary purpose: to carry the NA message to the addict who still suffers.

A Guide to World Services in Narcotics Anonymous

